

FINANCE AND RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2017/18

Original 2016/2017 £	Forecast 2016/2017 £	Draft 2017/2018 £	Variance 2016/17 - 2017/18 £	%
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Finance & Resources

Chief Executive's Unit - Sally Marshall

Facilitating Change (Sally Marshall)

Supplies & Services	93,500	93,500	100,000	6,500	7%
Recharges	(93,500)	(93,500)	(100,000)	(6,500)	7%
Net Expenditure: Facilitating Change	0	0	0	0	0%

Management Team and Other Support Overheads (Sally Marshall)

Employees	292,080	430,965	420,540	128,460	44%
Transport	600	600	600	0	0%
Supplies & Services	13,380	13,130	11,920	(1,460)	(11%)
Recharges	(306,060)	(444,696)	(433,060)	(127,000)	41%
Net Expenditure: Management Team and Other Support Overheads	0	(1)	0	0	0%

Net Expenditure: Chief Executive's Unit

0	(1)	0	0	0%
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Finance & Operations Management (James Deane)

Internal Audit (James Deane)

Third-Parties	97,340	97,340	99,380	2,040	2%
Recharges	(97,340)	(97,340)	(99,380)	(2,040)	2%
Net Expenditure: Internal Audit	0	0	0	0	0%

Management Team and Other Support Overheads (James Deane)

Employees	317,450	331,056	329,000	11,550	4%
Transport	0	89	0	0	0%
Supplies & Services	3,460	3,460	2,800	(660)	(19%)
Recharges	(320,910)	(334,600)	(331,800)	(10,890)	3%
Net Expenditure: Management Team and Other Support Overheads	0	5	0	0	0%

Net Expenditure: Finance & Governance Management

0	5	0	0	0%
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Finance & Resources (David Skinner)

Procurement Services (Ben Hosier)

Employees	184,160	192,522	188,700	4,540	2%
Transport	300	300	310	10	3%
Supplies & Services	3,080	3,163	2,600	(480)	(16%)
Recharges	(187,540)	(195,985)	(191,610)	(4,070)	2%
Net Expenditure: Procurement Services	0	(0)	0	0	0%

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Housing Benefit Payments (Chris Baker)

Capital Charges	100,000	100,000	35,000	(65,000)	(65%)
Transfer Payments	23,159,000	23,159,000	23,250,000	91,000	0%
Grants and Contributions	(23,760,339)	(23,760,339)	(23,673,844)	86,495	(0%)
Net Expenditure: Housing Benefit Payments	(501,339)	(501,339)	(388,844)	112,495	(22%)

Housing Benefits: rent rebates to HRA tenants - mandatory payments (Chris Baker)

Capital Charges	140,000	140,000	20,000	(120,000)	(86%)
Transfer Payments	24,458,000	24,458,000	23,544,000	(914,000)	(4%)
Grants and Contributions	(24,480,887)	(24,480,887)	(23,559,986)	920,901	(4%)
Net Expenditure: Housing benefits: rent rebates to HRA tenants - mandatory payments	117,113	117,113	4,014	(113,099)	(97%)

Housing Benefits (Administration) (Chris Baker)

Employees	730,870	744,755	697,960	(32,910)	(5%)
Transport	2,180	2,180	2,230	50	2%
Supplies & Services	12,330	12,313	10,180	(2,150)	(17%)
Grants and Contributions	(640,300)	(709,504)	(645,963)	(5,663)	1%
Recharges	1,230,330	1,185,750	1,046,540	(183,790)	(15%)
Net Expenditure: Housing Benefits (Administration)	1,335,410	1,235,494	1,110,947	(224,463)	(17%)

Local Tax Collection (Chris Baker)

Employees	483,070	498,685	465,920	(17,150)	(4%)
Transport	520	520	530	10	2%
Supplies & Services	85,420	117,684	84,300	(1,120)	(1%)
Capital Charges	6,260	6,260	6,260	0	0%
Grants and Contributions	(468,000)	(468,000)	(468,000)	0	0%
Recharges	815,530	671,230	619,130	(196,400)	(24%)
Net Expenditure: Local Tax Collection	922,800	826,379	708,140	(214,660)	(23%)

Local Welfare Assistance Schemes (Chris Baker)

Supplies & Services	3,070	2,735	2,400	(670)	(22%)
Recharges	14,240	9,380	8,170	(6,070)	(43%)
Net Expenditure: Local Welfare Assistance Schemes	17,310	12,115	10,570	(6,740)	(39%)

Local Tax Collection and Benefits Support Team (Chris Baker)

Employees	420,050	385,113	324,340	(95,710)	(23%)
Transport	5,520	5,520	5,640	120	2%
Supplies & Services	148,260	161,273	138,067	(10,193)	(7%)
Grants and Contributions	0	(12,389)	0	0	0%
Recharges	(573,830)	(539,517)	(468,047)	105,783	(18%)
Net Expenditure: Local Tax Collection and Benefits Support Team	0	(0)	(0)	(0)	0%

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Management Team and Other Support Overheads (David Skinner)

Employees	218,640	304,644	301,420	82,780	38%
Transport	520	532	530	10	2%
Supplies & Services	6,610	6,633	6,150	(460)	(7%)
Capital Charges	6,730	6,730	6,730	0	0%
Recharges	(232,500)	(318,527)	(314,830)	(82,330)	35%
Net Expenditure: Management Team and Other Support Overheads	0	12	0	0	0%

Allotments (Nicholas Brown)

Premises	12,010	12,010	12,250	240	2%
Supplies & Services	300	300	300	0	0%
Income	(14,590)	(14,590)	(14,900)	(310)	2%
Recharges	0	0	10	10	0%
Net Expenditure: Allotments	(2,280)	(2,280)	(2,340)	(60)	3%

Community Centres & Public Halls (Nicholas Brown)

Employees	0	126,968	131,850	131,850	0%
Premises	148,998	177,683	176,940	27,942	19%
Supplies & Services	5,614	9,503	7,980	2,366	42%
Capital Charges	157,920	157,920	122,740	(35,180)	(22%)
Income	(155,850)	(150,637)	(158,590)	(2,740)	2%
Recharges	160,740	271,040	180,320	19,580	12%
Net Expenditure: Community Centres & Public Halls	317,422	592,477	461,240	143,818	45%

Outdoor Sports & Recreation Facilities (Sports Pavilions) (Nicholas Brown)

Premises	36,940	28,870	35,310	(1,630)	(4%)
Capital Charges	22,130	22,130	20,890	(1,240)	(6%)
Income	(35,000)	(35,000)	(35,740)	(740)	2%
Recharges	0	0	2,580	2,580	0%
Net Expenditure: Outdoor Sports & Recreation Facilities (Sports Pavilions)	24,070	16,000	23,040	(1,030)	(4%)

Cemeteries (Nicholas Brown)

Employees	278,110	283,293	287,300	9,190	3%
Premises	83,470	84,264	84,150	680	1%
Transport	4,660	14,660	11,880	7,220	155%
Supplies & Services	46,460	46,515	37,850	(8,610)	(19%)
Capital Charges	52,950	52,950	72,180	19,230	36%
Income	(421,030)	(431,030)	(429,860)	(8,830)	2%
Grants and Contributions	(51,100)	(51,100)	(51,100)	0	0%
Recharges	113,010	155,770	149,950	36,940	33%
Net Expenditure: Cemeteries	106,530	155,322	162,350	55,820	52%

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Public Conveniences (Nicholas Brown)					
Premises	34,530	36,814	33,531	(999)	(3%)
Capital Charges	56,430	56,430	45,640	(10,790)	(19%)
Income	(150)	(150)	(150)	0	0%
Recharges	101,140	65,040	82,620	(18,520)	(18%)
Net Expenditure: Public Conveniences	191,950	158,134	161,641	(30,309)	(16%)

Car Parking (Nicholas Brown)					
Employees	114,660	114,794	118,830	4,170	4%
Premises	358,150	343,411	429,050	70,900	20%
Transport	1,040	1,040	1,060	20	2%
Supplies & Services	704,480	739,996	630,210	(74,270)	(11%)
Third-Parties	11,460	11,460	11,700	240	2%
Capital Charges	45,110	45,110	43,550	(1,560)	(3%)
Income	(2,085,140)	(2,110,730)	(2,080,140)	5,000	(0%)
Recharges	313,430	386,330	374,690	61,260	20%
Net Expenditure: Car Parking	(536,810)	(468,590)	(471,050)	65,760	(12%)

Property Management and Office Accommodation (Nicholas Brown)					
Employees	475,740	724,975	471,110	(4,630)	(1%)
Premises	394,240	440,710	435,655	41,415	11%
Transport	4,600	4,600	4,690	90	2%
Supplies & Services	82,100	98,826	71,860	(10,240)	(12%)
Third-Parties	461,540	96,520	300,000	(161,540)	(35%)
Capital Charges	109,450	109,450	315,000	205,550	188%
Income	(60,240)	(60,240)	(245,460)	(185,220)	307%
Recharges	(1,467,430)	(1,414,840)	(1,352,855)	114,575	(8%)
Net Expenditure: Property Management and Office Accommodation	0	1	0	0	0%

Investment Property (Nicholas Brown)					
Premises	625,540	772,099	655,157	29,617	5%
Supplies & Services	12,110	12,110	13,140	1,030	9%
Income	(4,261,000)	(4,535,380)	(4,388,997)	(127,997)	3%
Recharges	589,390	657,510	546,330	(43,060)	(7%)
Net Expenditure: Investment Property	(3,033,960)	(3,093,661)	(3,174,370)	(140,410)	5%

Corporate Management - Financial Fees and Services (Richard Baker)					
Supplies & Services	145,000	145,000	141,000	(4,000)	(3%)
Net Expenditure: Corporate Management - Financial Fees and Services	145,000	145,000	141,000	(4,000)	(3%)

Past Service Costs (Richard Baker)					
Employees	2,415,480	2,415,480	1,561,560	(853,920)	(35%)
Net Expenditure: Past Service Costs	2,415,480	2,415,480	1,561,560	(853,920)	(35%)

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Parish Grants (Richard Baker)

Supplies & Services	242,940	248,966	246,901	3,961	2%
Net Expenditure: Parish Grants	242,940	248,966	246,901	3,961	2%

Financial Services (Richard Baker)

Employees	1,034,200	1,024,471	1,047,890	13,690	1%
Transport	1,420	1,420	1,450	30	2%
Supplies & Services	54,140	82,554	45,050	(9,090)	(17%)
Third-Parties	62,500	57,000	20,000	(42,500)	(68%)
Capital Charges	60,000	60,000	61,900	1,900	3%
Grants and Contributions	(28,390)	(65,840)	(38,390)	(10,000)	35%
Recharges	(1,183,870)	(1,159,605)	(1,137,900)	45,970	(4%)
Net Expenditure: Financial Services	0	0	0	0	0%

Support Services - Insurance (Richard Baker)

Employees	0	0	54,410	54,410	0%
Premises	0	0	761,770	761,770	0%
Transport	0	0	175,330	175,330	0%
Supplies & Services	0	0	468,110	468,110	0%
Income	0	0	(312,960)	(312,960)	0%
Recharges	0	0	(1,146,660)	(1,146,660)	0%
Net Expenditure: Support Services - Insurance	0	0	0	0	0%

Net Expenditure: Finance & Resources

1,761,636	1,856,621	554,799	(1,206,837)	(69%)
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Housing & Regeneration Management (Mark Gaynor)**Management Team and Other Support Overheads (Mark Gaynor)**

Employees	228,530	237,958	233,910	5,380	2%
Transport	350	350	360	10	3%
Supplies & Services	3,850	3,850	3,380	(470)	(12%)
Recharges	(232,730)	(242,158)	(237,650)	(4,920)	2%
Net Expenditure: Management Team and Other Support Overheads	0	(0)	0	0	0%

Net Expenditure: Housing & Regeneration Management

0	(0)	0	0	0%
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Monitoring Officer (Mark Brookes)**Democratic Representation and Management (Jim Doyle)**

Employees	214,880	214,742	219,500	4,620	2%
Transport	4,150	4,150	4,180	30	1%
Supplies & Services	447,460	438,810	451,870	4,410	1%
Capital Charges	5,410	5,410	0	(5,410)	(100%)
Income	(1,130)	(1,130)	(1,130)	0	0%
Recharges	560,200	684,120	816,350	256,150	46%
Net Expenditure: Democratic Representation and Management	1,230,970	1,346,102	1,490,770	259,800	21%

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Corporate Management (Jim Doyle)

Recharges	388,200	203,040	195,700	(192,500)	(50%)
Net Expenditure: Corporate Management	388,200	203,040	195,700	(192,500)	(50%)

Registration of Electors (Jim Doyle)

Employees	97,530	115,683	89,310	(8,220)	(8%)
Transport	150	150	150	0	0%
Supplies & Services	58,150	58,150	67,920	9,770	17%
Capital Charges	3,340	3,340	570	(2,770)	(83%)
Income	(1,520)	(1,520)	(1,550)	(30)	2%
Recharges	75,660	83,660	76,140	480	1%
Net Expenditure: Registration of Electors	233,310	259,463	232,540	(770)	(0%)

Conducting Elections (Jim Doyle)

Employees	100,000	183,407	100,000	0	0%
Premises	20,000	48,595	25,000	5,000	25%
Supplies & Services	56,000	107,870	45,000	(11,000)	(20%)
Grants and Contributions	(176,000)	(334,017)	(170,000)	6,000	(3%)
Recharges	12,680	18,260	17,960	5,280	42%
Net Expenditure: Conducting Elections	12,680	24,115	17,960	5,280	42%

Legal Services (Mark Brookes)

Employees	451,630	435,705	469,260	17,630	4%
Transport	1,320	1,320	1,320	0	0%
Supplies & Services	55,810	54,610	52,410	(3,400)	(6%)
Third-Parties	13,760	14,670	0	(13,760)	(100%)
Capital Charges	11,250	11,250	13,360	2,110	19%
Income	(400)	(400)	(410)	(10)	3%
Grants and Contributions	(56,390)	(56,390)	(56,390)	0	0%
Recharges	(476,980)	(460,765)	(479,550)	(2,570)	1%
Net Expenditure: Legal Services	0	(0)	0	0	0%

Management Team and Other Support Overheads (Mark Brookes)

Employees	287,310	95,805	72,700	(214,610)	(75%)
Transport	720	720	720	0	0%
Supplies & Services	2,420	2,420	1,850	(570)	(24%)
Recharges	(290,450)	(98,945)	(75,270)	215,180	(74%)
Net Expenditure: Management Team and Other Support Overheads	0	0	0	0	0%

Net Expenditure: Monitoring Officer

1,865,160	1,832,720	1,936,970	71,810	4%
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Neighbourhood Delivery (David Austin)**Corporate Health & Safety (Chris Troy)**

Employees	93,790	109,717	69,520	(24,270)	(26%)
Transport	300	300	310	10	3%
Supplies & Services	4,360	4,160	3,850	(510)	(12%)
Recharges	(98,450)	(114,177)	(73,680)	24,770	(25%)
Net Expenditure: Corporate Health & Safety	0	(0)	0	0	0%

Management Team and Other Support Overheads (David Austin)

Employees	224,050	222,250	229,320	5,270	2%
Transport	210	210	210	0	0%
Supplies & Services	1,960	1,860	1,300	(660)	(34%)
Recharges	(226,220)	(224,320)	(230,830)	(4,610)	2%
Net Expenditure: Management Team and Other Support Overheads	0	0	0	0	0%

Community Centres & Public Halls (Julie Still)

Premises	8,160	3,507	0	(8,160)	(100%)
Supplies & Services	1,000	590	0	(1,000)	(100%)
Third-Parties	40,000	40,000	0	(40,000)	(100%)
Capital Charges	3,050	3,050	0	(3,050)	(100%)
Income	(10,240)	(1,952)	0	10,240	(100%)
Recharges	12,810	0	0	(12,810)	(100%)
Net Expenditure: Community Centres & Public Halls	54,780	45,195	0	(54,780)	(100%)

Net Expenditure: Neighbourhood Delivery

	54,780	45,195	0	(54,780)	(100%)
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Performance and Projects (Robert Smyth)**Information and Communication Technology (Ben Trueman)**

Employees	595,360	582,118	608,470	13,110	2%
Premises	5,070	5,070	0	(5,070)	(100%)
Transport	1,160	1,160	1,200	40	3%
Supplies & Services	616,410	624,960	564,230	(52,180)	(8%)
Third-Parties	0	0	45,500	45,500	0%
Capital Charges	501,920	501,920	307,450	(194,470)	(39%)
Recharges	(1,719,920)	(1,715,228)	(1,526,850)	193,070	(11%)
Net Expenditure: Information and Communication Technology	0	0	0	0	0%

Human Resources (Matt Rawdon)

Employees	505,390	498,418	483,650	(21,740)	(4%)
Transport	400	400	400	0	0%
Supplies & Services	21,500	28,500	108,350	86,850	404%
Third-Parties	51,880	51,880	52,970	1,090	2%
Capital Charges	14,000	14,000	0	(14,000)	(100%)
Recharges	(593,170)	(593,198)	(645,370)	(52,200)	9%
Net Expenditure: Human Resources	0	(0)	0	0	0%

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Central Administration (Matt Rawdon)

Employees	376,140	341,508	357,410	(18,730)	(5%)
Transport	440	440	440	0	0%
Supplies & Services	186,790	212,080	228,480	41,690	22%
Third-Parties	1,020	1,020	1,040	20	2%
Capital Charges	24,740	24,740	26,270	1,530	6%
Income	(510)	(510)	(510)	0	0%
Recharges	(588,620)	(579,278)	(613,130)	(24,510)	4%
Net Expenditure: Central Administration	0	0	0	0	0%

Business Improvement (Matt Rawdon)

Employees	209,360	166,505	150,290	(59,070)	(28%)
Transport	200	200	200	0	0%
Supplies & Services	10,750	10,650	10,300	(450)	(4%)
Third-Parties	2,000	2,000	2,000	0	0%
Capital Charges	3,100	3,100	0	(3,100)	(100%)
Recharges	(225,410)	(182,455)	(162,790)	62,620	(28%)
Net Expenditure: Business Improvement	0	0	0	0	0%

Management Team and Other Support Overheads (Robert Smyth)

Employees	78,600	151,440	155,550	76,950	98%
Transport	0	100	0	0	0%
Supplies & Services	160	160	0	(160)	(100%)
Recharges	(78,760)	(151,700)	(155,550)	(76,790)	97%
Overheads	0	0	0	0	0%

Net Expenditure: Performance and Projects

0 (0) 0 0 0%

Planning, Development and Regeneration (James Doe)**Management Team and Other Support Overheads (James Doe)**

Employees	156,040	147,308	163,530	7,490	5%
Transport	1,060	1,060	1,080	20	2%
Supplies & Services	5,755	5,755	5,310	(445)	(8%)
Recharges	(162,855)	(154,123)	(169,920)	(7,065)	4%
Overheads	0	(0)	0	0	0%

Regeneration

0 (0) 0 0 0%

Net Expenditure: Finance & Resources

3,681,576 3,734,539 2,491,769 (1,189,807) (32%)