

## FINANCE &amp; RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2020/21

Original 2019/2020 £	Forecast 2019/2020 £	Draft 2020/2021 £	Variance 2019/20 - 2020/21 £	%
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## Finance &amp; Resources

## Chief Executive's Unit (Sally Marshall)

## Facilitating Change (Sally Marshall)

Supplies & Services	100,000	100,000	100,000	0	0%
Grants and Contributions	0	(17,500)	0	0	0%
Recharges	(100,000)	(82,500)	(100,000)	0	0%
<b>Net Expenditure: Facilitating Change</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

## Management Team and Other Support Overheads (Sally Marshall)

Employees	459,590	471,211	474,390	14,800	+3%
Transport	620	620	630	10	+2%
Supplies & Services	11,940	4,140	11,950	10	+0%
Recharges	(472,150)	(475,971)	(486,970)	(14,820)	(3%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>0%</b>

Net Expenditure: Chief Executive's Unit

0	0	0	0	+0%
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## Corporate and Contracted Services

## Sports Development and Community Recreation (Ben Hosier)

Premises	36,390	79,000	41,740	5,350	+15%
Supplies & Services	13,180	6,120	65,000	51,820	+393%
Third-Parties	0	5,000	0	0	+0%
Capital Charges	797,000	797,000	797,000	0	+0%
Income	(136,205)	(257,855)	(508,380)	(372,175)	(273%)
Recharges	170,550	237,978	153,903	(16,647)	(10%)
<b>Net Expenditure: Sports Development and Community Recreation</b>	<b>880,915</b>	<b>867,243</b>	<b>549,263</b>	<b>(331,652)</b>	<b>(38%)</b>

## Car Parking (Ben Hosier)

Employees	83,450	84,108	85,710	2,260	+3%
Premises	443,060	383,060	452,880	9,820	+2%
Transport	1,120	1,120	1,140	20	+2%
Supplies & Services	763,790	792,790	769,800	6,010	+1%
Third-Parties	24,550	24,550	25,040	490	+2%
Capital Charges	87,800	87,800	87,800	0	+0%
Income	(2,356,440)	(2,359,440)	(2,772,710)	(416,270)	(18%)
Recharges	388,558	386,199	359,549	(29,009)	(7%)
<b>Net Expenditure: Car Parking</b>	<b>(564,112)</b>	<b>(599,814)</b>	<b>(990,791)</b>	<b>(426,679)</b>	<b>(76%)</b>

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**Property Management and Office Accommodation (Ben Hosier)**

Premises	303,780	303,780	311,120	7,340	+2%
Supplies & Services	20,240	20,240	20,360	120	+1%
Third-Parties	463,740	482,740	473,010	9,270	+2%
Capital Charges	471,100	471,100	471,100	0	+0%
Income	(388,960)	(418,000)	(396,740)	(7,780)	(2%)
Recharges	(869,901)	(859,860)	(878,850)	(8,949)	(1%)
<b>Net Expenditure: Property Management and Office Accommodation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**Procurement Services (Ben Hosier)**

Employees	194,770	202,519	201,560	6,790	+3%
Transport	330	330	340	10	+3%
Supplies & Services	2,640	2,640	2,660	20	+1%
Recharges	(197,740)	(205,489)	(204,560)	(6,820)	(3%)
<b>Net Expenditure: Procurement Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**Democratic Representation and Management (Farida Hussain)**

Employees	223,090	233,902	253,890	30,800	+14%
Transport	12,270	12,270	12,640	370	+3%
Supplies & Services	473,070	492,517	533,080	60,010	+13%
Income	(1,190)	(1,190)	(1,210)	(20)	(2%)
Recharges	844,259	918,784	923,023	78,764	+9%
<b>Net Expenditure: Democratic Representation and Management</b>	<b>1,551,499</b>	<b>1,656,283</b>	<b>1,721,423</b>	<b>169,924</b>	<b>+11%</b>

**Corporate Management (Farida Hussain)**

Recharges	422,066	432,265	448,840	26,774	+6%
<b>Net Expenditure: Corporate Management</b>	<b>422,066</b>	<b>432,265</b>	<b>448,840</b>	<b>26,774</b>	<b>+6%</b>

**Registration of Electors (Farida Hussain)**

Employees	161,270	145,293	181,790	20,520	+13%
Transport	150	150	150	0	+0%
Supplies & Services	83,310	83,310	84,460	1,150	+1%
Income	(1,630)	(1,630)	(1,660)	(30)	(2%)
Recharges	50,727	69,620	88,499	37,772	+74%
<b>Net Expenditure: Registration of Electors</b>	<b>293,827</b>	<b>296,744</b>	<b>353,239</b>	<b>59,412</b>	<b>+20%</b>

**Conducting Elections (Farida Hussain)**

Employees	90,000	235,357	0	(90,000)	(100%)
Premises	30,000	58,560	0	(30,000)	(100%)
Supplies & Services	0	39,005	0	0	+0%
Grants and Contributions	0	(177,544)	0	0	+0%
Recharges	6,145	0	0	(6,145)	(100%)
<b>Net Expenditure: Conducting Elections</b>	<b>126,145</b>	<b>155,378</b>	<b>0</b>	<b>(126,145)</b>	<b>(100%)</b>

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**Local Welfare Assistance Schemes (Farida Hussain)**

Supplies & Services	2,520	0	2,570	50	+2%
<b>Net Expenditure: Local Welfare Assistance Schemes</b>	<b>2,520</b>	<b>0</b>	<b>2,570</b>	<b>50</b>	<b>+2%</b>

**Legal Services (Farida Hussain)**

Employees	465,230	451,569	471,110	5,880	+1%
Transport	1,380	1,380	1,410	30	+2%
Supplies & Services	48,420	48,420	34,360	(14,060)	(29%)
Third-Parties	0	0	10,000	10,000	+0%
Capital Charges	9,100	9,100	9,100	0	+0%
Income	(15,430)	(15,430)	(25,740)	(10,310)	(67%)
Grants and Contributions	(76,730)	(96,730)	(99,830)	(23,100)	(30%)
Recharges	(431,969)	(398,309)	(400,410)	31,560	+7%
<b>Net Expenditure: Legal Services</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Central Administration (Farida Hussain)**

Employees	300,620	281,816	320,350	19,730	+7%
Transport	460	460	480	20	+4%
Supplies & Services	183,220	183,220	185,550	2,330	+1%
Third-Parties	1,080	1,080	1,100	20	+2%
Capital Charges	17,100	17,100	17,100	0	+0%
Income	(530)	(530)	(540)	(10)	(2%)
Recharges	(501,949)	(483,146)	(524,039)	(22,090)	(4%)
<b>Net Expenditure: Central Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**Management Team and Other Support Overheads (Mark Brookes)**

Employees	158,950	169,588	173,000	14,050	+9%
Transport	760	760	780	20	+3%
Supplies & Services	1,870	1,870	1,880	10	+1%
Recharges	(161,580)	(172,218)	(175,660)	(14,080)	(9%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0%</b>

**Net Expenditure: Corporate and Contracted Services**      **2,712,859**      **2,808,098**      **2,084,545**      **(628,314)**      **(29%)**

**Finance & Operations Management (James Deane)**
**Internal Audit (James Deane)**

Third-Parties	104,110	102,715	106,190	2,080	+2%
Recharges	(104,110)	(102,715)	(106,190)	(2,080)	(2%)
<b>Net Expenditure: Internal Audit</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	

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**Management Team and Other Support Overheads (James Deane)**

Employees	346,040	355,245	<b>355,670</b>	9,630	+3%
Transport	0	87	<b>0</b>	0	+0%
Supplies & Services	2,820	4,556	<b>2,830</b>	10	+0%
Recharges	(348,860)	(359,888)	<b>(358,500)</b>	(9,640)	(3%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

<b>Net Expenditure: Finance &amp; Operations Management</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>
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**Finance & Resources (Nigel Howcutt)**
**Housing Benefit Payments (Chris Baker)**

Capital Charges	35,000	35,000	<b>35,000</b>	0	+0%
Transfer Payments	23,440,000	23,440,000	<b>23,440,000</b>	0	+0%
Grants and Contributions	(23,673,850)	(23,673,850)	<b>(23,673,850)</b>	0	+0%
Other Income	(190,000)	(190,000)	<b>(190,000)</b>	0	+0%
<b>Net Expenditure: Housing Benefit Payments</b>	<b>(388,850)</b>	<b>(388,850)</b>	<b>(388,850)</b>	<b>0</b>	<b>+0%</b>

**Housing benefits: rent rebates to HRA tenants - mandatory payments (Chris Baker)**

Capital Charges	20,000	20,000	<b>20,000</b>	0	+0%
Transfer Payments	23,704,000	23,704,000	<b>23,704,000</b>	0	+0%
Grants and Contributions	(23,559,990)	(23,559,990)	<b>(23,559,990)</b>	0	+0%
Other Income	(160,000)	(160,000)	<b>(160,000)</b>	0	+0%
<b>Net Expenditure: Housing benefits: rent rebates to HRA tenants - mandatory payments</b>	<b>4,010</b>	<b>4,010</b>	<b>4,010</b>	<b>0</b>	<b>+0%</b>

**Housing Benefits (Administration) (Chris Baker)**

Employees	775,060	785,719	<b>757,550</b>	(17,510)	(2%)
Transport	2,330	2,330	<b>2,380</b>	50	+2%
Supplies & Services	10,180	10,180	<b>10,180</b>	0	+0%
Grants and Contributions	(594,450)	(641,282)	<b>(535,240)</b>	59,210	+10%
Recharges	961,443	839,168	<b>983,106</b>	21,663	+2%
<b>Net Expenditure: Housing Benefits (Administration)</b>	<b>1,154,563</b>	<b>996,115</b>	<b>1,217,976</b>	<b>63,413</b>	<b>+5%</b>

**Local Tax Collection (Chris Baker)**

Employees	488,470	498,575	<b>480,070</b>	(8,400)	(2%)
Transport	550	550	<b>560</b>	10	+2%
Supplies & Services	125,310	131,710	<b>125,760</b>	450	+0%
Grants and Contributions	(468,000)	(475,000)	<b>(468,000)</b>	0	+0%
Recharges	711,560	724,469	<b>741,475</b>	29,916	+4%
<b>Net Expenditure: Local Tax Collection</b>	<b>857,890</b>	<b>880,305</b>	<b>879,865</b>	<b>21,976</b>	<b>+3%</b>

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**Local Tax Collection and Benefits Support Team (Chris Baker)**

Employees	337,050	348,820	<b>347,810</b>	10,760	+3%
Transport	5,910	5,910	<b>5,820</b>	(90)	(2%)
Supplies & Services	143,230	149,230	<b>159,510</b>	16,280	+11%
Grants and Contributions	0	(9,576)	<b>0</b>	0	
Recharges	(486,190)	(494,384)	<b>(513,140)</b>	(26,950)	(6%)
<b>Net Expenditure: Local Tax Collection and Benefits Support Team</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Corporate Management - Financial Fees and Services (Fiona Jump)**

Supplies & Services	126,000	117,617	<b>121,000</b>	(5,000)	(4%)
<b>Net Expenditure: Corporate Management - Financial Fees and Services</b>	<b>126,000</b>	<b>117,617</b>	<b>121,000</b>	<b>(5,000)</b>	<b>(4%)</b>

**Past Service Costs (Fiona Jump)**

Employees	1,562,180	1,562,180	<b>4,680,000</b>	3,117,820	+200%
<b>Net Expenditure: Past Service Costs</b>	<b>1,562,180</b>	<b>1,562,180</b>	<b>4,680,000</b>	<b>3,117,820</b>	<b>+200%</b>

**Parish Grants (Fiona Jump)**

Supplies & Services	241,200	247,108	<b>249,900</b>	8,700	+4%
<b>Net Expenditure: Parish Grants</b>	<b>241,200</b>	<b>247,108</b>	<b>249,900</b>	<b>8,700</b>	<b>+4%</b>

**Financial Services (Fiona Jump)**

Employees	1,087,170	1,084,636	<b>1,091,760</b>	4,590	+0%
Transport	1,510	1,510	<b>1,540</b>	30	+2%
Supplies & Services	53,790	67,120	<b>54,330</b>	540	+1%
Third-Parties	20,950	20,950	<b>101,370</b>	80,420	+384%
Capital Charges	83,300	83,300	<b>83,300</b>	0	+0%
Grants and Contributions	(43,500)	(16,448)	<b>(44,370)</b>	(870)	(2%)
Recharges	(1,203,222)	(1,241,070)	<b>(1,287,931)</b>	(84,710)	(7%)
<b>Net Expenditure: Financial Services</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>+0%</b>

**Support Services - Insurance (Fiona Jump)**

Employees	54,410	54,410	<b>63,000</b>	8,590	+16%
Premises	761,770	761,770	<b>809,000</b>	47,230	+6%
Transport	175,330	175,330	<b>246,000</b>	70,670	+40%
Supplies & Services	468,110	446,584	<b>368,000</b>	(100,110)	(21%)
Income	(312,960)	(386,928)	<b>(380,000)</b>	(67,040)	(21%)
Recharges	(1,146,660)	(1,051,166)	<b>(1,106,000)</b>	40,660	+4%
<b>Net Expenditure: Support Services - Insurance</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

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**Management Team and Other Support Overheads (Nigel Howcutt)**

Employees	244,000	244,219	314,666	70,666	+29%
Transport	550	550	560	10	+2%
Supplies & Services	23,790	44,596	13,790	(10,000)	(42%)
Recharges	(268,340)	(289,365)	(329,016)	(60,676)	(23%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>+0%</b>

**Allotments (Richard Rice)**

Premises	12,830	27,714	13,090	260	+2%
Supplies & Services	300	300	300	0	+0%
Income	(15,610)	(13,000)	(15,920)	(310)	(2%)
Grants and Contributions	0	(14,884)	0	0	+0%
Recharges	377	377	370	(7)	(2%)
<b>Net Expenditure: Allotments</b>	<b>(2,103)</b>	<b>507</b>	<b>(2,160)</b>	<b>(57)</b>	<b>(3%)</b>

**Community Centres & Public Halls (Richard Rice)**

Employees	136,230	143,038	139,580	3,350	+2%
Premises	183,130	229,797	221,370	38,240	+21%
Supplies & Services	8,000	11,574	8,010	10	+0%
Third-Parties	0	8,928	15,060	15,060	+0%
Capital Charges	122,900	122,900	122,900	0	+0%
Income	(166,270)	(140,865)	(169,610)	(3,340)	(2%)
Recharges	180,379	174,455	195,722	15,343	+9%
<b>Net Expenditure: Community Centres &amp; Public Halls</b>	<b>464,369</b>	<b>549,828</b>	<b>533,032</b>	<b>68,663</b>	<b>+15%</b>

**Outdoor Sports & Recreation Facilities (Sports Pavilions) (Richard Rice)**

Premises	67,260	70,858	63,780	(3,480)	(5%)
Capital Charges	21,400	21,400	21,400	0	+0%
Income	(37,480)	(37,480)	(38,230)	(750)	(2%)
Recharges	2,640	2,640	2,600	(40)	(2%)
<b>Net Expenditure: Outdoor Sports &amp; Recreation Facilities (Sports Pavilions)</b>	<b>53,820</b>	<b>57,418</b>	<b>49,550</b>	<b>(4,270)</b>	<b>(8%)</b>

**Cemeteries (Richard Rice)**

Employees	304,210	294,016	313,620	9,410	+3%
Premises	81,580	86,030	75,960	(5,620)	(7%)
Transport	12,470	12,470	13,080	610	+5%
Supplies & Services	37,890	53,492	37,910	20	+0%
Capital Charges	81,400	81,400	81,400	0	+0%
Income	(450,710)	(450,710)	(459,720)	(9,010)	(2%)
Grants and Contributions	(53,590)	(53,590)	(141,180)	(87,590)	(163%)
Recharges	96,104	74,535	84,877	(11,227)	(12%)
<b>Net Expenditure: Cemeteries</b>	<b>109,354</b>	<b>97,643</b>	<b>5,947</b>	<b>(103,407)</b>	<b>(95%)</b>

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**Public Conveniences (Richard Rice)**

Premises	37,420	29,502	<b>32,920</b>	(4,500)	(12%)
Capital Charges	38,600	38,600	<b>38,600</b>	0	+0%
Income	(150)	(150)	<b>(150)</b>	0	+0%
Recharges	92,907	89,199	<b>91,605</b>	(1,302)	(1%)
<b>Net Expenditure: Public Conveniences</b>	<b>168,777</b>	<b>157,150</b>	<b>162,975</b>	<b>(5,802)</b>	<b>(3%)</b>

**Property Management and Office Accommodation (Richard Rice)**

Employees	539,250	608,277	<b>557,020</b>	17,770	+3%
Premises	0	3,249	<b>0</b>	0	
Transport	4,910	5,670	<b>5,000</b>	90	+2%
Supplies & Services	56,970	68,869	<b>62,240</b>	5,270	+9%
Income	(10,970)	(42,925)	<b>(11,190)</b>	(220)	(2%)
Grants and Contributions	0	(1,000)	<b>0</b>	0	
Recharges	(590,160)	(642,140)	<b>(613,070)</b>	(22,910)	(4%)
<b>Net Expenditure: Property Management and Office Accommodation</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Investment Property (Richard Rice)**

Premises	662,692	765,836	<b>726,318</b>	63,626	+10%
Supplies & Services	8,670	9,330	<b>8,700</b>	30	+0%
Income	(4,988,250)	(5,129,414)	<b>(5,108,780)</b>	(120,530)	(2%)
Grants and Contributions	0	(2,654)	<b>0</b>	0	+0%
Recharges	577,375	571,126	<b>579,524</b>	2,149	+0%
<b>Net Expenditure: Investment Property</b>	<b>(3,739,513)</b>	<b>(3,785,776)</b>	<b>(3,794,238)</b>	<b>(54,725)</b>	<b>(1%)</b>

**Net Expenditure: Finance & Resources**

<b>611,695</b>	<b>495,253</b>	<b>3,719,005</b>	<b>3,107,310</b>	<b>+282%</b>
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**Housing & Regeneration Management (Mark Gaynor)**
**Management Team and Other Support Overheads (Mark Gaynor)**

Employees	243,270	246,795	<b>268,780</b>	25,510	+10%
Transport	380	1,380	<b>390</b>	10	+3%
Supplies & Services	3,380	2,380	<b>3,380</b>	0	+0%
Recharges	(247,030)	(250,555)	<b>(272,550)</b>	(25,520)	(10%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Net Expenditure: Housing & Regeneration Management**

<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>
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**Neighbourhood Delivery (David Austin)**
**Management Team and Other Support Overheads (David Austin)**

Employees	165,460	168,405	<b>171,420</b>	5,960	+4%
Transport	230	230	<b>230</b>	0	+0%
Supplies & Services	1,320	1,320	<b>1,330</b>	10	+1%
Recharges	(167,010)	(169,955)	<b>(172,980)</b>	(5,970)	(4%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Corporate Health & Safety (Emma Walker)**

Employees	136,680	141,525	<b>141,640</b>	4,960	+4%
Transport	330	330	<b>340</b>	10	+3%
Supplies & Services	53,930	33,930	<b>53,970</b>	40	+0%
Recharges	(190,941)	(175,783)	<b>(195,950)</b>	(5,009)	(3%)
<b>Net Expenditure: Corporate Health &amp; Safety</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Net Expenditure: Neighbourhood Delivery**

<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>
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**Performance and Projects (Linda Roberts)**
**Business Improvement (Ben Trueman)**

Employees	169,260	108,876	<b>175,860</b>	6,600	+4%
Transport	200	200	<b>200</b>	0	+0%
Supplies & Services	10,780	26,780	<b>10,990</b>	210	+2%
Third-Parties	2,100	7,500	<b>0</b>	(2,100)	(100%)
Recharges	(182,340)	(143,356)	<b>(187,050)</b>	(4,710)	(3%)
<b>Net Expenditure: Business Improvement</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Information and Communication Technology (Ben Trueman)**

Employees	838,140	823,606	<b>866,620</b>	28,480	+3%
Transport	1,260	1,260	<b>1,300</b>	40	+3%
Supplies & Services	642,110	652,110	<b>629,990</b>	(12,120)	(2%)
Capital Charges	345,900	345,900	<b>345,900</b>	0	+0%
Recharges	(1,827,408)	(1,822,878)	<b>(1,843,811)</b>	(16,402)	(1%)
<b>Net Expenditure: Information and Communication Technology</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>

**Management Team and Other Support Overheads (Linda Roberts)**

Employees	167,060	171,176	<b>171,660</b>	4,600	+3%
Recharges	(167,060)	(171,176)	<b>(171,660)</b>	(4,601)	(3%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>



**FINANCE & RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2020/21**

	Original 2019/2020 £	Forecast 2019/2020 £	Draft 2020/2021 £	Variance 2019/20 - 2020/21 £ %	
<b>Human Resources (Matt Rawdon)</b>					
Employees	660,770	683,441	<b>677,454</b>	16,684	+3%
Transport	420	420	<b>430</b>	10	+2%
Supplies & Services	106,890	108,440	<b>121,910</b>	15,020	+14%
Third-Parties	55,720	55,720	<b>56,830</b>	1,110	+2%
Recharges	(638,800)	(663,021)	<b>(671,524)</b>	(32,724)	(5%)
<b>Net Expenditure: Human Resources</b>	<b>185,000</b>	<b>185,000</b>	<b>185,100</b>	<b>100</b>	<b>+0%</b>
<b>Net Expenditure: Performance and Projects</b>	<b>185,002</b>	<b>184,999</b>	<b>185,100</b>	<b>100</b>	<b>+0%</b>
<b>Planning, Development and Regeneration (James Doe)</b>					
<b>Management Team and Other Support Overheads (James Doe)</b>					
Employees	171,010	174,292	<b>175,690</b>	4,680	+3%
Transport	1,140	1,140	<b>1,160</b>	20	+2%
Supplies & Services	5,330	1,440	<b>5,340</b>	10	+0%
Recharges	(177,480)	(176,872)	<b>(182,190)</b>	(4,710)	(3%)
<b>Net Expenditure: Management Team and Other Support Overheads</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>
<b>Net Expenditure: Planning, Development and Regeneration</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>+0%</b>
<b>Net Expenditure: Finance &amp; Resources</b>	<b>3,509,555</b>	<b>3,488,353</b>	<b>5,988,650</b>	<b>2,479,095</b>	<b>+71%</b>