Original	Forecast	Draft	Variar	
2019/2020	2019/2020	2020/2021	2019/20 - 2	2020/21
£	£	£	£	%

Finance & Resources

Chief Executive's Unit (Sally Marshall)

Facilitating Change (Sally Marshall)						
Supplies & Services	100,000	100,000	100,000	0	0%	
Grants and Contributions	0	(17,500)	0	0	0%	
Recharges	(100,000)	(82,500)	(100,000)	0	0%	
Net Expenditure: Facilitating Change	0	0	0	0	0%	

Management Team and Other Support Overheads (Sally Marshall)							
459,590	471,211	474,390	14,800	+3%			
620	620	630	10	+2%			
11,940	4,140	11,950	10	+0%			
(472,150)	(475,971)	(486,970)	(14,820)	(3%)			
(0)	(0)	0	0				
	459,590 620 11,940 (472,150)	459,590 471,211 620 620 11,940 4,140 (472,150) (475,971)	459,590 471,211 474,390 620 620 630 11,940 4,140 11,950 (472,150) (475,971) (486,970)	459,590 471,211 474,390 14,800 620 620 630 10 11,940 4,140 11,950 10 (472,150) (475,971) (486,970) (14,820)			

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Net Expenditure: Chief Executive's Unit

Corporate and Contracted Services

Sports Development and Community Recreation (E	Ben Hosier)				
Premises	36,390	79,000	41,740	5,350	+15%
Supplies & Services	13,180	6,120	0	(13,180)	(100%)
Third-Parties	0	5,000	0	0	+0%
Capital Charges	797,000	797,000	797,000	0	+0%
Income	(136,205)	(257,855)	(508,380)	(372,175)	(273%)
Recharges	170,550	237,978	153,733	(16,816)	(10%)
Net Expenditure: Sports Development and					
Community Recreation	880,915	867,243	484,093	(396,821)	(45%)

Car Parking (Ben Hosier)						
Employees	83,450	84,108	85,710	2,260	+3%	
Premises	443,060	383,060	472,880	29,820	+7%	
Transport	1,120	1,120	1,140	20	+2%	
Supplies & Services	763,790	792,790	704,800	(58,990)	(8%)	
Third-Parties	24,550	24,550	25,040	490	+2%	
Capital Charges	87,800	87,800	87,800	0	+0%	
Income	(2,356,440)	(2,359,440)	(2,772,710)	(416,270)	(18%)	
Recharges	388,558	386,199	360,133	(28,425)	(7%)	
Net Expenditure: Car Parking	(564,112)	(599,814)	(1,035,207)	(471,095)	(84%)	

Original	Forecast	Draft	Varia	nce
2019/2020	2019/2020	2020/2021	2019/20 -	2020/21
£	£	£	£	%

Property Management and Office Accommodation (Ben Hosier)							
Premises	303,780	303,780	311,120	7,340	+2%		
Supplies & Services	20,240	20,240	20,360	120	+1%		
Third-Parties	463,740	482,740	473,010	9,270	+2%		
Capital Charges	471,100	471,100	471,100	0	+0%		
Income	(388,960)	(418,000)	(396,740)	(7,780)	(2%)		
Recharges	(869,901)	(859,860)	(878,850)	(8,949)	(1%)		
Net Expenditure: Property Management and Office							
Accommodation	0	0	0	0			

Procurement Services (Ben Hosier)						
Employees	194,770	202,519	201,560	6,790	+3%	
Transport	330	330	340	10	+3%	
Supplies & Services	2,640	2,640	2,660	20	+1%	
Recharges	(197,740)	(205,489)	(204,560)	(6,820)	(3%)	
Net Expenditure: Procurement Services	0	0	0	0		

Democratic Representation and Management (Farida Hussain)							
Employees	223,090	233,902	253,890	30,800	+14%		
Transport	12,270	12,270	12,640	370	+3%		
Supplies & Services	473,070	492,517	473,080	10	+0%		
Income	(1,190)	(1,190)	(1,210)	(20)	(2%)		
Recharges	844,259	918,784	909,424	65,165	+8%		
Net Expenditure: Democratic Representation and							
Management	1,551,499	1,656,283	1,647,824	96,325	+6%		

Corporate Management (Farida Hussain)						
Recharges	422,066	432,265	445,352	23,286	+6%	
Net Expenditure: Corporate Management	422,066	432,265	445,352	23,286	+6%	

Registration of Electors (Farida Hussain)					
Employees	161,270	145,293	181,790	20,520	+13%
Transport	150	150	150	0	+0%
Supplies & Services	83,310	83,310	84,460	1,150	+1%
Income	(1,630)	(1,630)	(1,660)	(30)	(2%)
Recharges	50,727	69,620	79,393	28,666	+57%
Net Expenditure: Registration of Electors	293,827	296,744	344,133	50,306	+17%

Conducting Elections (Farida Hussain)						
Employees	90,000	235,357	0	(90,000)	(100%)	
Premises	30,000	58,560	0	(30,000)	(100%)	
Supplies & Services	0	39,005	0	0	+0%	
Grants and Contributions	0	(177,544)	0	0	+0%	
Recharges	6,145	0	0	(6,145)	(100%)	
Net Expenditure: Conducting Elections	126,145	155,378	0	(126,145)	(100%)	

Original	Forecast	Draft	Varia	ance
2019/2020	2019/2020	2020/2021	2019/20 -	2020/21
£	£	£	£	%

Local Welfare Assistance Schemes (Farida Hussain)						
Supplies & Services	2,520	0	2,570	50	+2%	
Net Expenditure: Local Welfare Assistance Schemes	2,520	0	2,570	50	+2%	

Legal Services (Farida Hussain)					
Employees	465,230	451,569	471,110	5,880	+1%
Transport	1,380	1,380	1,410	30	+2%
Supplies & Services	48,420	48,420	34,360	(14,060)	(29%)
Third-Parties	0	0	10,000	10,000	+0%
Capital Charges	9,100	9,100	9,100	0	+0%
Income	(15,430)	(15,430)	(25,740)	(10,310)	(67%)
Grants and Contributions	(76,730)	(96,730)	(99,830)	(23,100)	(30%)
Recharges	(431,969)	(398,309)	(400,410)	31,560	+7%
Net Expenditure: Legal Services	0	0	0	0	+0%

Central Administration (Farida Hussain)					
Employees	300,620	281,816	320,350	19,730	+7%
Transport	460	460	480	20	+4%
Supplies & Services	183,220	183,220	185,550	2,330	+1%
Third-Parties	1,080	1,080	1,100	20	+2%
Capital Charges	17,100	17,100	17,100	0	+0%
Income	(530)	(530)	(540)	(10)	(2%)
Recharges	(501,949)	(483,146)	(524,039)	(22,090)	(4%)
Net Expenditure: Central Administration	0	0	0	0	

Management Team and Other Support Overheads (Mark Brookes)							
Employees	158,950	169,588	173,000	14,050	+9%		
Transport	760	760	780	20	+3%		
Supplies & Services	1,870	1,870	1,880	10	+1%		
Recharges	(161,580)	(172,218)	(175,660)	(14,080)	(9%)		
Net Expenditure: Management Team and Other							
Support Overheads	0	0	0	0			

Net Expenditure: Corporate and Contracted Services

2,712,859 2,808,098

1,888,767

(824,092) (29%)

Finance & Operations Management (James Deane)

Internal Audit (James Deane)							
Third-Parties	104,110	102,715	106,190	2,080	+2%		
Recharges	(104,110)	(102,715)	(106,190)	(2,080)	(2%)		
Net Expenditure: Internal Audit	0	0	0	0			

	Original
20 2019/2020 2020/2021 2019/20 - 2020/21	2019/2020
£££%	£

Management Team and Other Support Overheads (James Deane)								
Employees	346,040	355,245	355,670	9,630	+3%			
Transport	0	87	0	0	+0%			
Supplies & Services	2,820	4,556	2,830	10	+0%			
Recharges	(348,860)	(359,888)	(358,500)	(9,640)	(3%)			
Net Expenditure: Management Team and Other								
Support Overheads	0	0	0	0				

Net Expenditure: Finance & Operations Management	0	0	0	0	
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Finance & Resources (Nigel Howcutt)

Housing Benefit Payments (Chris Baker)							
Capital Charges	35,000	35,000	35,000	0	+0%		
Transfer Payments	23,440,000	23,440,000	23,440,000	0	+0%		
Grants and Contributions	(23,673,850)	(23,673,850)	(23,673,850)	0	+0%		
Other Income	(190,000)	(190,000)	(190,000)	0	+0%		
Net Expenditure: Housing Benefit Payments	(388,850)	(388,850)	(388,850)	0	+0%		

Housing benefits: rent rebates to HRA tenants - mandatory payments (Chris Baker)								
Capital Charges	20,000	20,000	20,000	0	+0%			
Transfer Payments	23,704,000	23,704,000	23,704,000	0	+0%			
Grants and Contributions	(23,559,990)	(23,559,990)	(23,559,990)	0	+0%			
Other Income	(160,000)	(160,000)	(160,000)	0	+0%			
Net Expenditure: Housing benefits: rent rebates to								
HRA tenants - mandatory payments	4,010	4,010	4,010	0	+0%			

Housing Benefits (Administration) (Chris Baker)					
Employees	775,060	785,719	757,550	(17,510)	(2%)
Transport	2,330	2,330	2,380	50	+2%
Supplies & Services	10,180	10,180	10,180	0	+0%
Grants and Contributions	(594,450)	(641,282)	(535,240)	59,210	+10%
Recharges	961,443	839,168	972,603	11,160	+1%
Net Expenditure: Housing Benefits (Administration)	1,154,563	996,115	1,207,473	52,910	+5%

Local Tax Collection (Chris Baker)							
Employees	488,470	498,575	480,070	(8,400)	(2%)		
Transport	550	550	560	10	+2%		
Supplies & Services	125,310	131,710	125,760	450	+0%		
Grants and Contributions	(468,000)	(475,000)	(468,000)	0	+0%		
Recharges	711,560	724,469	732,013	20,454	+3%		
Net Expenditure: Local Tax Collection	857,890	880,305	870,403	12,514	+1%		

Original	Forecast	Draft	Variar	
2019/2020	2019/2020	2020/2021	2019/20 - 2	
£	£	£	£	%

Local Tax Collection and Benefits Support Team (Chris Baker)							
Employees	337,050	348,820	347,810	10,760	+3%		
Transport	5,910	5,910	6,030	120	+2%		
Supplies & Services	143,230	149,230	159,510	16,280	+11%		
Grants and Contributions	0	(9,576)	0	0			
Recharges	(486,190)	(494,384)	(513,350)	(27,160)	(6%)		
Net Expenditure: Local Tax Collection and Benefits Support Team	0	0	0	0	+0%		

Corporate Management - Financial Fees and Services (Fiona Jump)						
Supplies & Services	126,000	117,617	121,000	(5,000)	(4%)	
Net Expenditure: Corporate Management - Financial Fees and Services	126,000	117,617	121,000	(5,000)	(4%)	

Past Service Costs (Fiona Jump)							
Employees	1,562,180	1,562,180	3,262,180	1,700,000	+109%		
Net Expenditure: Past Service Costs	1,562,180	1,562,180	3,262,180	1,700,000	+109%		

Parish Grants (Fiona Jump)						
Supplies & Services	241,200	247,108	245,200	4,000	+2%	
Net Expenditure: Parish Grants	241,200	247,108	245,200	4,000	+2%	

Financial Services (Fiona Jump)							
Employees	1,087,170	1,084,636	1,091,760	4,590	+0%		
Transport	1,510	1,510	1,540	30	+2%		
Supplies & Services	53,790	67,120	54,330	540	+1%		
Third-Parties	20,950	20,950	21,370	420	+2%		
Capital Charges	83,300	83,300	83,300	0	+0%		
Grants and Contributions	(43,500)	(16,448)	(44,370)	(870)	(2%)		
Recharges	(1,203,222)	(1,241,070)	(1,207,931)	(4,709)	(0%)		
Net Expenditure: Financial Services	0	0	0	0	+0%		

Support Services - Insurance (Fiona Jump)							
Employees	54,410	54,410	54,410	0	+0%		
Premises	761,770	761,770	761,770	0	+0%		
Transport	175,330	175,330	175,330	0	+0%		
Supplies & Services	468,110	446,584	430,150	(37,960)	(8%)		
Income	(312,960)	(386,928)	(375,000)	(62,040)	(20%)		
Recharges	(1,146,660)	(1,051,166)	(1,046,660)	100,000	+9%		
Net Expenditure: Support Services - Insurance	0	0	0	0	+0%		

Original 2019/2020
£

Management Team and Other Support Overheads (Nigel Howcutt)							
Employees	244,000	244,219	310,690	66,690	+27%		
Transport	550	550	560	10	+2%		
Supplies & Services	23,790	44,596	13,790	(10,000)	(42%)		
Recharges	(268,340)	(289,365)	(325,040)	(56,699)	(21%)		
Net Expenditure: Management Team and Other							
Support Overheads	0	0	0	0	+0%		

Allotments (Richard Rice)							
Premises	12,830	27,714	13,090	260	+2%		
Supplies & Services	300	300	300	0	+0%		
Income	(15,610)	(13,000)	(15,920)	(310)	(2%)		
Grants and Contributions	0	(14,884)	0	0	+0%		
Recharges	377	377	370	(7)	(2%)		
Net Expenditure: Allotments	(2,103)	507	(2,160)	(57)	(3%)		

Community Centres & Public Halls (Richard Rice)					
Employees	136,230	143,038	139,580	3,350	+2%
Premises	183,130	229,797	221,370	38,240	+21%
Supplies & Services	8,000	11,574	8,010	10	+0%
Third-Parties	0	8,928	15,000	15,000	+0%
Capital Charges	122,900	122,900	122,900	0	+0%
Income	(166,270)	(140,865)	(169,610)	(3,340)	(2%)
Recharges	180,379	174,455	194,403	14,024	+8%
Net Expenditure: Community Centres & Public Halls	464,369	549,828	531,653	67,284	+14%

Outdoor Sports & Recreation Facilities (Sports Pavilions) (Richard Rice)						
Premises	67,260	70,858	63,780	(3,480)	(5%)	
Capital Charges	21,400	21,400	21,400	0	+0%	
Income	(37,480)	(37,480)	(38,230)	(750)	(2%)	
Recharges	2,640	2,640	2,600	(40)	(2%)	
Net Expenditure: Outdoor Sports & Recreation						
Facilities (Sports Pavilions)	53,820	57,418	49,550	(4,270)	(8%)	

Cemeteries (Richard Rice)							
Employees	304,210	294,016	313,366	9,156	+3%		
Premises	81,580	86,030	75,960	(5,620)	(7%)		
Transport	12,470	12,470	13,080	610	+5%		
Supplies & Services	37,890	53,492	37,910	20	+0%		
Capital Charges	81,400	81,400	81,400	0	+0%		
Income	(450,710)	(450,710)	(459,720)	(9,010)	(2%)		
Grants and Contributions	(53,590)	(53,590)	(141,180)	(87,590)	(163%)		
Recharges	96,104	74,535	82,833	(13,271)	(14%)		
Net Expenditure: Cemeteries	109,354	97,643	3,649	(105,705)	(96%)		

Original	Forecast	Draft	Varian	
2019/2020	2019/2020	2020/2021	2019/20 - 2	
£	£	£	£	%

Public Conveniences (Richard Rice)							
Premises	37,420	29,502	32,920	(4,500)	(12%)		
Capital Charges	38,600	38,600	38,600	0	+0%		
Income	(150)	(150)	(150)	0	+0%		
Recharges	92,907	89,199	95,739	2,832	+3%		
Net Expenditure: Public Conveniences	168,777	157,150	167,109	(1,668)	(1%)		

Property Management and Office Accommodation (Richard Rice)							
539,250	608,277	578,790	39,540	+7%			
0	3,249	0	0	+0%			
4,910	5,670	5,000	90	+2%			
56,970	68,869	62,240	5,270	+9%			
(10,970)	(42,925)	(11,190)	(220)	(2%)			
0	(1,000)	0	0	+0%			
(590,160)	(642,140)	(634,840)	(44,680)	(8%)			
0	0	0	0	+0%			
	539,250 0 4,910 56,970 (10,970) 0	539,250 608,277 0 3,249 4,910 5,670 56,970 68,869 (10,970) (42,925) 0 (1,000)	539,250 608,277 578,790 0 3,249 0 4,910 5,670 5,000 56,970 68,869 62,240 (10,970) (42,925) (11,190) 0 (1,000) 0	539,250 608,277 578,790 39,540 0 3,249 0 0 4,910 5,670 5,000 90 56,970 68,869 62,240 5,270 (10,970) (42,925) (11,190) (220) 0 (1,000) 0 0 (590,160) (642,140) (634,840) (44,680)			

Investment Property (Richard Rice)					
Premises	662,692	765,836	726,318	63,626	+10%
Supplies & Services	8,670	9,330	8,700	30	+0%
Income	(4,988,250)	(5,129,414)	(5,108,780)	(120,530)	(2%)
Grants and Contributions	0	(2,654)	0	0	+0%
Recharges	577,375	571,126	569,800	(7,574)	(1%)
Net Expenditure: Investment Property	(3,739,513)	(3,785,776)	(3,803,962)	(64,448)	(2%)
Net Expenditure: Finance & Resources	611,695	495,253	2,267,256	1,655,561	+282%

Housing & Regeneration Management (Mark Gaynor)

Management Team and Other Support Overheads (Mark Gaynor)						
Employees	243,270	246,795	268,780	25,510	+10%	
Transport	380	1,380	390	10	+3%	
Supplies & Services	3,380	2,380	3,380	0	+0%	
Recharges	(247,030)	(250,555)	(272,550)	(25,520)	(10%)	
Net Expenditure: Management Team and Other						
Support Overheads	0	0	0	0	+0%	

0

Net Expenditure: Housing & Regeneration Management

0 0 0 +0%

Original	Forecast	Draft	Varia	nce
2019/2020	2019/2020	2020/2021	2019/20 -	2020/21
£	£	£	£	%

Neighbourhood Delivery (David Austin)

Management Team and Other Support Overheads (David Austin)							
Employees	165,460	168,405	171,420	5,960	+4%		
Transport	230	230	230	0	+0%		
Supplies & Services	1,320	1,320	1,330	10	+1%		
Recharges	(167,010)	(169,955)	(172,980)	(5,970)	(4%)		
Net Expenditure: Management Team and Other							
Support Overheads	0	0	0	0	+0%		

Corporate Health & Safety (Emma Walker)							
136,680	141,525	141,640	4,960	+4%			
330	330	340	10	+3%			
53,930	33,930	53,970	40	+0%			
(190,941)	(175,783)	(195,950)	(5,009)	(3%)			
0	0	0	0	+0%			
	330 53,930 (190,941)	330 330 53,930 33,930 (190,941) (175,783)	330 330 340 53,930 33,930 53,970 (190,941) (175,783) (195,950)	330 330 340 10 53,930 33,930 53,970 40 (190,941) (175,783) (195,950) (5,009)			

0

0

0

0

+0%

Net Expenditure: Neighbourhood Delivery

Performance and Projects (Linda Roberts)

Business Improvement (Ben Trueman)						
Employees	169,260	108,876	175,860	6,600	+4%	
Transport	200	200	200	0	+0%	
Supplies & Services	10,780	26,780	10,990	210	+2%	
Third-Parties	2,100	7,500	0	(2,100)	(100%)	
Recharges	(182,340)	(143,356)	(187,050)	(4,710)	(3%)	
Net Expenditure: Business Improvement	0	0	0	0	+0%	

nformation and Communication Technology (Ben Trueman)							
Employees	838,140	823,606	866,620	28,480	+3%		
Transport	1,260	1,260	1,300	40	+3%		
Supplies & Services	642,110	652,110	629,990	(12,120)	(2%)		
Capital Charges	345,900	345,900	345,900	0	+0%		
Recharges	(1,827,408)	(1,822,878)	(1,843,811)	(16,402)	(1%)		
Net Expenditure: Information and Communication							
Technology	0	0	0	0	+0%		

Management Team and Other Support Overheads (Linda Roberts)					
Employees	167,060	171,176	171,660	4,600	+3%
Recharges	(167,060)	(171,176)	(171,660)	(4,601)	(3%)
Net Expenditure: Management Team and Other					
Support Overheads	0	0	0	0	+0%

101

+0%

185,101

184,999

FINANCE & RESOURCES COMMITTEE GENERAL FUND BUDGET DETAIL 2020/21

Original	Forecast		Variance	
2019/2020	2019/2020		2019/20 - 2020/21	
£	£	£	£	%

Human Resources (Matt Rawdon)					
Employees	660,770	683,441	676,760	15,990	+2%
Transport	420	420	430	10	+2%
Supplies & Services	106,890	108,440	106,910	20	+0%
Third-Parties	55,720	55,720	56,830	1,110	+2%
Recharges	(638,800)	(663,021)	(655,829)	(17,029)	(3%)
Net Expenditure: Human Resources	185,000	185,000	185,101	101	+0%

Net Expenditure: Performance and Projects 185,002

Planning, Development and Regeneration (James Doe)

Employees Transport	171,010 1,140	174,292 1,140	175,690 1,160	4,680 20	+3% +2%
Supplies & Services Recharges	5,330 (177,480)	1,440 (176,872)	5,340 (182,190)	10 (4,710)	+0% (3%)
Net Expenditure: Management Team and Other Support Overheads	0	0	0	0	+0%
Net Expenditure: Planning, Development and Regeneration	0	0	0	0	+0%