

# CABINET AGENDA



**TUESDAY 21 MARCH 2017 AT 6.30 PM**  
**CONFERENCE ROOM 2 - THE FORUM**

The Councillors listed below are requested to attend the above meeting, on the day and at the time and place stated, to consider the business set out in this agenda.

#### Membership

Councillor Williams (Leader)  
Councillor Griffiths (Deputy Leader)  
Councillor Elliot

Councillor Harden  
Councillor Marshall  
Councillor G Sutton

For further information, please contact Michelle Anderson or Member Support

## AGENDA

### 1. MINUTES (Pages 3 - 14)

To confirm the minutes of the meeting held on 14 February 2017 (circulated separately to Cabinet members).

### 2. APOLOGIES FOR ABSENCE

To receive any apologies for absence.

### 3. DECLARATIONS OF INTEREST

To receive any declarations of interest

A member with a disclosable pecuniary interest or a personal interest in a matter who attends a meeting of the authority at which the matter is considered -

- (i) must disclose the interest at the start of the meeting or when the interest becomes apparent

and, if the interest is a disclosable pecuniary interest, or a personal interest which is also prejudicial

- (ii) may not participate in any discussion or vote on the matter (and must withdraw to the public seating area) unless they have been granted a dispensation.

A member who discloses at a meeting a disclosable pecuniary interest which is not registered in the Members' Register of Interests, or is not the subject of a pending notification, must notify the Monitoring Officer of the interest within 28 days of the disclosure.

Disclosable pecuniary interests, personal and prejudicial interests are defined in Part 2 of the Code of Conduct for Members

[If a member is in any doubt as to whether they have an interest which should be declared they should seek the advice of the Monitoring Officer before the start of the meeting]

#### **4. PUBLIC PARTICIPATION**

An opportunity for members of the public to make statements and ask questions in accordance with the rules as to Public Participation.

#### **5. REFERRALS TO CABINET**

There were no referrals to Cabinet

#### **6. CABINET FORWARD PLAN (Pages 15 - 16)**

#### **7. QUARTER 3 FORECAST FINANCIAL OUTTURN (Pages 17 - 36)**

#### **8. ENTERPRISE ZONE UPDATE**

Report to follow

#### **9. EXCLUSION OF THE PUBLIC (Page 37)**

The report contains information relating to the financial or business affairs of any particular person (including the authority holding that information) and also contains legal advice which may be subject to a claim for legal privilege

Local Government Act 1972, Schedule 12A, Part 1, paragraph 3 and 5.

#### **10. WATER CHARGES LITIGATION (PART 2) (Pages 38 - 45)**

## MINUTES

## CABINET

14 FEBRUARY 2017

**Present:**

**Members:**

**Councillors:** Williams (Leader)  
Griffiths (Deputy  
Leader)  
Elliot  
Marshall  
G Sutton

<b>Officers:</b>	Sally Marshall	Chief Executive
	James Deane	Corporate Director - Finance and Operations
	Mark Gaynor	Corporate Director - Housing & Regeneration
	Mark Brookes	Solicitor to the Council and Monitoring Officer
	Elliott Brooks	Assistant Director - Housing
	Joe Guiton	Neighbourhood Action & Children's Service Team Leader

**Also Attendance:**

Linda Evans Chair of the Independent Remuneration Panel

The meeting began at 7.30 pm

**CA/13/17 MINUTES**

The minutes of the meeting held on 24 January 2017 were agreed by the members present and signed by the Chairman.

**CA/14/17 APOLOGIES FOR ABSENCE**

An apology was received on behalf of Councillor Harden.

**CA/15/17 DECLARATIONS OF INTEREST**

None received

**CA/16/17 PUBLIC PARTICIPATION**

None received

**CA/17/17     REFERRALS TO CABINET**

None received

**CA/18/17     CABINET FORWARD PLAN**

That the Cabinet Forward Plan be noted without change.

**CA/19/17     GADEBRIDGE SPLASH PARK**

1. The project to install a Splash Park in Gadebridge Park be approved. The location of the Splash Park and new Play Area are shown on the plan in Appendix 1 of the Cabinet report.
2. The virement of capital underspend from the Play Area Improvements Project to the relocation of the Children's Play Area be approved.
3. The Splash Park opening in spring 2018 be approved
4. That authority be delegated to the Assistant Director (Neighbourhood Delivery) in consultation with the Portfolio Holder for Environmental, Sustainability and Regulatory Services to award the contract for the supply and construction of the Splash Park and Play Area

**Reason for Decision**

For Cabinet to review and approve the recommendations for a new Splash Park in Gadebridge Park.

**Corporate Objectives**

Clean Safe and Enjoyable Environment – Splash Parks are very popular facilities which give families a safe enjoyable place to visit.

**Monitoring Officer/S.151 Officer Comments**

**Monitoring Officer:**

The project officers must ensure that an appropriate form of supply and construction contract is completed prior to commencement of the works and early consultation with the legal team is advised to ensure that this is completed in time for commencement.

**S.151 Comments**

The proposed scheme can be met from within existing approved budgets of £1m. The additional funds required to deliver the refurbishment of the play area can be funded subject to Members authorising the virement for the use of the £150k underspend from the Play Area Improvement project to this.

Further works to consider the scale and cost of resurfacing and enlarging the existing car park will need to be brought back for member consideration once the Environment Agency confirm the requirements and potential implications of the relocation of the river have been considered and confirmed.

## **Advice**

Councillor Marshall gave the following introduction to the report:

I seek Cabinet approval to proceed with the installation of a Splash Park in Gadebridge Park together with creating a new play area near the splash park, so enabling the car park to be extended. £1.5m Capital has been set aside; £1m will cover the cost of the installation of the Splash Park and ancillary works, including toilets, a concession kiosk and signage. The underspend from the Play Area Improvements programme of some £150K will cover the new play area. The remaining £500K should be sufficient for the renovation of the White Bridge, for which DBC will be obtaining a consultant's report on its current condition and options available.

The Splash Park will fulfil the Council's long standing commitment to install a water play feature to replace the paddling pool. Because of its sensitive location, behind St Mary's Church and the Walled Garden, it will not feature fluorescently coloured high poles & the like spraying water down; instead the water will come up from the ground through various nozzles which can shower, spray, rain, mist, shoot streams of water & so on and the colour of the ground area will be again sympathetic to the surroundings. The new play area nearby would enable the existing play area to be closed and thus the car park be extended. The existing play area is at the moment prone to flooding. The new play area and the splash park will be outside the flood zone, even with the Gade running along its existing course. The plan on page 20 illustrates this.

The position of the Splash Park is on the croquet and petanque courses and the building to house the pump and infrastructure, etc. is on a corner of the public (as opposed to the Bowl's Club's) bowling green. All of these are very very lightly used and not of good quality. The adjoining crazy golf is slightly more popular but again is rather jaded. If funds allow, it is hoped to be able to put a more attractive crazy golf course on the public bowling green.

As you know, the Environmental Agency is working on a plan to relocate the River Gade between the White Bridge and Queensway, the effect of which will cut off the car park and basically split the park up to the White Bridge from the rest of the park. The Agency's proposed plan is on page 21 of the report. The Environmental Agency propose to construct a new pedestrian bridge where the Bowls Club building is. Nevertheless there could still be an issue about people being inhibited from accessing the facilities of the park due to lack of access points from the car park.

Having put that dampener, I still recommend that the Council proceeds with the Splash Park and play area with a view to opening in spring 2018, rather than wait for the Environmental Agency.

Councillor Williams supported the recommendations and felt that we should press on with it as its been in development for some time. He noted that the council needed to keep in mind the Environment Agency plans for the River Gade and monitor the access points to the new parks.

Councillor Sutton asked if car parking spaces would be lost as a result of the Environment Agency plans and if so, could we replace them elsewhere.

He also asked if an external operator would be encouraged for the crazy golf.

Councillor Williams said that there would be an opportunity to extend the existing car park into the existing play area site.

J Guiton added that they had met with the Environment Agency regarding the car park to ensure spaces are not lost. He explained that the bowls green could be looked at separately if funding was unavailable and can therefore be done retrospectively.

### **Voting**

None.

### **CA/20/17 HOUSING REVENUE ACCOUNT BUSINESS PLAN ANNUAL REVIEW 2016/17**

#### **Resolved to Recommend:**

- 1. to approve the updated Housing Revenue Account Business Plan**
- 2. to approve the revised development programme budgets as set out in Section 6.3 of the Cabinet report and the budget for the Martindale Development in Appendix 2, in part II of the Cabinet report**

#### **Reason for Decision**

To update Cabinet on the Annual Review of the Council's Housing Revenue Account Business Plan

#### **Corporate Objectives**

Delivering Affordable Housing

#### **Monitoring Officer/S.151 Officer Comments**

#### **Monitoring Officer:**

No comments to add to the report.

#### **Deputy S.151 Officer:**

The Business plan sets of the key financial assumptions and the dependencies and will be reviewed on a dynamic basis to ensure that the assumptions remain valid and any exceptions are reported for consideration by Cabinet.

The impact of the government proposals for the sale of high value properties will need to be analysed once details have been released and considered. Any material changes to the plan will be brought back for Cabinet consideration and if necessary the plan will be updated.

The necessary Secretary of State approvals for the sale of market value properties will need to be built into the project plan for the delivery of the scheme at Martindale and if approval is rejected then the plan would need to be amended and brought back for consideration.

### **Advice**

Councillor Griffiths explained that the business plan needed to be approved prior to budget setting for 2017/18.

E Brooks added that additional resources were now in the plan due to the right to buy levels decreasing. This would be monitored annually. The plan had estimated 20 per year, however the actual was 100.

Additional funds were set out in section 6 of the report and there could be the option to review the scope of the Martindale proposal too.

Councillor Williams asked if the council could use the right to buy receipts to raise the 30% costs for new builds and land.

E Brooks said they could work with housing associations to collect the remaining 70%. This would be monitored throughout the year as the policy included the sale of high value homes, but this hadn't been included in the business plan yet.

He noted that the council could be asked to generate more funds; however that would not be for this financial year.

### **Voting**

None.

## **CA/21/17     BUDGET & COUNCIL TAX SETTING**

### **Resolved to Recommend:**

#### **General Fund Revenue Estimate**

- a) a Dacorum Borough Council General Fund Council Tax requirement of £10.709m, and of £11.442m for the combined Borough Council and Parish Councils' requirement for 2017/18;
- b) an increase of 2.71% in Council Tax for Dacorum Borough Council;

- c) the base estimates for 2017/18, as shown in Appendix A1, and the indicative budget forecasts for 2017/18 – 2020/21, as shown in Appendix A2;
- d) the forecast balances of Revenue Reserves as shown in Appendix J, and approve paragraphs 10-20 of this report as the updated Reserves Strategy;
- e) increases in Fees and Charges for 2017/18 as set out in Appendices C3, D3, and E3;
- f) the Treasury Management Strategy for 2017/18, attached at Appendix K;
- g) the Treasury Management Principles and Practices for 2017/18, attached at Appendix L;
- h) that this budget paper will form part of the Medium Term Financial Strategy.

#### **Capital Programme**

- i) the revised Capital Programme for 2016/17, and for 2017/18 to 2021/22, as detailed in Appendix I;
- j) the financing proposals in Appendix I subject to an annual review of the financing options by the Corporate Director (Finance & Operations), in consultation with the Portfolio Holder for Finance and Resources, during the preparation of the Statement of Accounts.

#### **Housing Revenue Account (HRA)**

- k) reduce dwelling rents by 1% in accordance with government legislation, resulting in an average rent of £104.17 per week (based on 52 weeks);
- l) the HRA estimate for 2017/18 as shown in Appendix F.

#### **Terms & Conditions**

- m) the continued application of a living wage supplement for all affected employees, in accordance with the rates of the Living Wage Foundation, for 2017/18 (to be reviewed annually thereafter).

#### **Statement by Chief Finance Officer**

- n) the statement by the Chief Finance Officer regarding the robustness of the budget estimates and level of reserves as set out in Appendix M.

#### **Reason for Decision**

To present to Cabinet budget proposals for recommendation to Council in relation to:



- Revenue and Capital Expenditure together with the potential use of reserves
- The setting of the Council Tax for 2017/18
- The Treasury Management Strategy 2017/18
- The level of fees and charges for 2017/18
- Advice to Councillors on the robustness of the Budget proposals and adequacy of balances and reserves as required by the Local Government Act 2003

### **Corporate Objectives**

All of the Council's corporate objectives are reflected in the Budget proposals.

### **Monitoring Officer/S.151 Officer Comments**

#### **Monitoring Officer:**

Under the Council's Constitution it is the responsibility of Cabinet to draw up firm proposals for the Budget, having regard to the responses to the consultation, and to present those proposals to full Council for approval. Once full Council has approved the Budget it is the responsibility of Cabinet to implement it.

#### **S.151 Officer:**

Comments contained in body of report. Chief Finance Officer Statement contained in Appendix M of the report.

### **Advice**

Councillor Elliot gave the following introduction to the report:

#### The Budget Context

After already absorbing annual funding reductions of over £6m since 2010, this budget sets out plans for Dacorum Borough Council to save a further £1.4m in 2017/18.

The scale of the medium-term financial challenge facing the Council is significant, with a further £2.3m of savings required by 2020/21.

The Council has set the budget for 2017/18 with a strong focus on delivering its corporate priorities into the medium-term, and has already identified further savings initiatives of over £1.4m to address future years' savings targets.

#### Continuing to invest in the Borough

Despite the extent of these financial challenges, Dacorum Borough Council is proposing a capital investment programme of over £185m to improve the services we provide to our residents over the next 5 years.

Some of the areas identified for capital investment include:

- £90m investment in our existing housing stock
- £60m investment in our ambitious and successful new build programme
- £14m investment in community facilities including car parks, cemeteries, community and sports premises
- £9m investment in Economic Development including affordable housing, town centre investment and the regeneration of Gadebridge Park
- £2m investment in IT improvements that will reduce the day-to-day costs of delivering our services and further improve the customer experience for all our residents in the future

#### Maintaining our front-line services

Over the last 6 years Dacorum Borough Council has managed to protect its front-line services in the face of funding reductions in excess of 60%. The council has again found the savings required for 2017 without reducing its front-line services.

The Council has worked hard to deliver the efficiencies required through fostering a culture of innovation and a focus on continuous improvement. This has enabled us to deliver savings through a range of initiatives including digital transformation, more efficient structures, improved commercialisation and the delivery of our ambitious new building, The Forum – which has significantly reduced annual running costs.

#### Council Tax

As part of the budget for 2017/18, the Council is proposing to increase Council Tax by 2.71%.

This proposal was strongly endorsed through the Council's budget consultation process, with 88% of residents supporting the decision.

A 2.71% increase in Council Tax equates to less than 10p per week for a Band D property.

#### In Conclusion

Unquestionably, there are significant financial challenges ahead for the Council, both over the period of the current 4-year Settlement, and in particular beyond 2020 with the implementation of Business Rates reform yet to be worked through.

However, I remain confident that with the processes this Council has in place, the culture of innovation we continue to develop, and most of all with the continued commitment of Officers and Members we will continue to deliver for our residents.

Councillor Griffiths added that the HRA was part of this recommendation and she felt it was a good news story. The council was complying with the law with a 1% reduction in rents and we had now agreed a higher quality of repairs and maintenance. It was noted that there was an additional £9mil capital expenditure included in the capital programme.

Councillor Williams supported the recommendations and noted there were challenges to be faced ongoing for the next 3-4 years.

### **Voting**

None.

## **CA/22/17     APPOINTMENT OF AUDITORS 2018 & BEYOND**

### **Resolved to Recommend:**

- 1. to approve the Council opting into the Public Sector Audit Appointment's Sector Led Body for the appointment of the Council's external auditors for the audit of the 2018/19 accounts and beyond**

### **Reason for Decision**

To provide details of the options available to the Council on appointing its own external auditors for the audit of the 2018/19 accounts and beyond.

### **Corporate Objectives**

Modern and efficient council

### **Monitoring Officer/S.151 Officer Comments**

#### **Monitoring Officer:**

No comments to add to the report.

#### **S.151 Officer:**

This is a S151 Officer report.

### **Advice**

Councillor Elliot gave the following introduction to the report:

Following the winding down of the Audit Commission, transitional arrangements were put in place to appoint Local Authorities auditors until the completion of the 2017/18 audits.

The Council must appoint a new auditor by December 2017 and can choose one of three options to procure the appointment. In summary

- the Council procures its new auditors alone
- the Council joins with several other authorities to procure the new auditors, thereby slightly increasing its buying power which will probably result in improved terms from the new appointment.
- The Council joins a national body of councils to procure the new auditors, thereby significantly increasing its buying power which will almost certainly result in improved terms from the new appointment.

In order to realise the savings available through procuring auditors jointly with local authorities across the country, it is recommended that Cabinet go with option 3 and appoint the PSAA to procure the new auditors for post 2017.

Councillor Marshall agreed that option 3 was the most sensible however she felt that the report seemed to be open ended. She asked what would the duration of the audit contract be, let by the PSAA on behalf of the opted-in councils.

J Deane explained that for 2017/18 the audit would be carried out by the current provider and that the new appointment would be for 5 years from 2018.

He advised that this recommendation had received the full endorsement of the council's Audit committee.

Councillor Marshall asked how easy it would be to pull out of the PSAA.

J Deane said having granted authority to the PSAA to appoint an auditor, if the Council wished to change its auditor within the 5-year period it must consult with the PSAA and make the case as to why. If for any reason the council wished to change its auditor during this period it would need to consult with the PSAA who would consider changing the auditors, based on the merits of the council's arguments. Generally, the reasons for change would be for independence reasons, e.g. if a conflict of interest came to light.

He also confirmed that the contractual relationship would be between the PSAA and the appointed auditor. This would be underpinned by a separate agreement between DBC and the PSAA, granting them the authority to procure and appoint. The Council will be consulted by the PSAA on the proposed appointment as part of the procurement process.

He assured Members that we would also make representations to the PSAA if we felt that the service the council was receiving was below the standard we expect. He didn't see the risks of a sub-standard service as any greater under this arrangement than under the direct procurement route – arguably they would be reduced as the levers that could be pulled through the powers of the PSAA (as the holder of very high value contracts) would exert far more force than the levers that would be available only to us.

Councillor Marshall asked if the council could end up with the same auditors as now.

J Deane said it was possible, but the agreement would be on different terms.

Councillor Elliot asked if the council had to use one of the big 4 companies.

J Deane said that the council would go out to tender.  
S Marshall added that the PSAA were looking at the 5 firms they have contracts with and they were looking to expand this and encourage more.

### **Voting**

None.

### **CA/23/17 INDEPENDENT REMUNERATION PANEL**

1. The report of the Independent Remuneration Panel be formally received following its review of the Council's existing Members' Allowances Scheme.
2. That thanks be expressed to the panel for all of their work and time dedicated to the review.
3. **Resolved to recommend the approval of the changes to the Members' Allowances Scheme as recommended by the Independent Remuneration Panel in its report.**

### **Reason for Decision**

To formally receive the proposals of the Independent Remuneration Panel 2016 for a revised Scheme of Members' Allowances.

### **Corporate Objectives**

The role of Local Councillor is a major part of Dacorum Borough Council's delivery of an efficient, effective and modern Council. As such the remuneration that councillors receive should reflect this central role and assist in attracting the calibre of Council Member the residents of Dacorum deserve.

### **Monitoring Officer/S.151 Officer Comments**

#### **Monitoring Officer:**

This report was written in consultation with the Solicitor to the Council as Monitoring Officer and his comments have been incorporated with the report.

#### **Deputy S151 Officer:**

The recommendations contained within the report can be met from the proposed budget for 2017/18.

### **Advice**

Councillor Williams welcomed L Evans, Chair of the Independent Remuneration Panel (IRP). He explained that the council was required to have an independent panel. Member's allowances had been frozen since 2009 even though the panel had

recommended increases. The report suggested a modest increase in order to catch up with the Hertfordshire average.

L Evans felt that councillors should not suffer financial hardship and therefore recommended a 2.1% increase.

Councillor Griffiths thanked the panel for their work and supported the recommendations. She noted that she did vote against the previous recommendations to increase the allowances, however now was the time to acknowledge the IRP work and accept their recommendations.

Councillor Marshall agreed with the recommendations. She too had declined the increase over the past few years and said it was embarrassing to vote for an increase for oneself. However it needed to be increased to make it fairer for current and future councillors.

Councillor Williams explained that the Hertfordshire average was significantly different and it would seem that not everyone had frozen the allowances over the years.

He suggested that an additional recommendation be included to thank the panel for all their work and time dedicated to the review.

### **Voting**

None.

### **CA/24/17     EXCLUSION OF THE PUBLIC**

That, under s.100A (4) of the Local Government Act 1972 Schedule 12A Part 1 as amended by the Local Government (Access to Information) (Variation) Order 2006 the public be excluded during the item in Part 2 of the Agenda for this meeting, because it is likely, in view of the nature of the business to be transacted, that, if members of the public were present during this item, there would be disclosure to them of exempt information relating to the financial and business affairs of the Council and third party companies/organisations. The report also contains legal advice which may be subject to a claim for legal privilege (Minute CA/025/17)

Local Government Act 1972, Schedule 12A, Part 1, paragraph 3 & 5.

### **CA/25/17     DISPOSAL OF COUNCIL-OWNED LAND AT JARMAN PARK**

Full details are in the part 2 minutes.

The Meeting ended at 8.05 pm

## CABINET FORWARD PLAN

	DATE	MATTERS FOR CONSIDERATION	Decision Making Process	Reports to Monitoring Officer/S.15 1 Officer	CONTACT DETAILS	BACKGROUND INFORMATION
1.	25/04/17	Hemel Hempstead Town Centre Parking Access and Movement Strategy		06/04/17	James Doe, Assistant Director Planning, Development & Regeneration 01442 228583 <a href="mailto:James.doe@dacorum.gov.uk">James.doe@dacorum.gov.uk</a> Chris Taylor, Group Manager Strategic Planning & Regeneration 01442 228405 <a href="mailto:chris.taylor@dacorum.gov.uk">chris.taylor@dacorum.gov.uk</a> Nathalie Bateman, Strategic Planning & Regeneration Team Leader 01442 228592 <a href="mailto:nathalie.bateman@dacorum.gov.uk">nathalie.bateman@dacorum.gov.uk</a>	To consider arrangements for taking forward the next stages of the parking access and movement strategy for Hemel Hempstead Town Centre
2.	25/04/17	Grovehill Neighbourhood Plan		06/04/17	James Doe, Assistant Director Planning, Development & Regeneration 01442 228583 <a href="mailto:James.doe@dacorum.gov.uk">James.doe@dacorum.gov.uk</a>	To accept the formal submission of the Grovehill Neighbourhood Plan from Grovehill Future Forum and to confirm its conformity to the Localism Act legislation, and allow for the appointment of an independent examiner to approve the document and subsequently take the matter to a local referendum for the residents of Grovehill to vote Yes/No to.
3.	25/04/17	Rough Sleepers Policy		06/04/17	Elliott Brooks, Assistant Director Housing, 01442 228615 <a href="mailto:elliott.brooks@dacorum.gov.uk">elliott.brooks@dacorum.gov.uk</a>	To be provided
4.	25/04/17	Dacorum Core Strategy Site Allocations		06/04/17	James Doe, Assistant Director Planning, Development & Regeneration 01442 228583 <a href="mailto:James.doe@dacorum.gov.uk">James.doe@dacorum.gov.uk</a> Chris Taylor, Group Manager Strategic Planning and Regeneration 01442 228405 <a href="mailto:chris.taylor@dacorum.gov.uk">chris.taylor@dacorum.gov.uk</a> Laura Wood, Strategic Planning & Regeneration Team Leader, 01442 228661 <a href="mailto:laura.wood@dacorum.gov.uk">laura.wood@dacorum.gov.uk</a>	To consider representations on the proposed modifications to the Site Allocations Development Plan Document and take forward the final adoption process.
5.	25/04/17	Public Space Protection Order		06/04/17	Mark Brookes, Solicitor to the Council, 01442 228236 <a href="mailto:mark.brookes@dacorum.gov.uk">mark.brookes@dacorum.gov.uk</a> David Austin, Assistant Director Neighbourhood Delivery, 01442 228355 <a href="mailto:david.austin@dacorum.gov.uk">david.austin@dacorum.gov.uk</a>	to consider the introduction of a public space protection order in the Borough
6.	25/04/17	Civic Centre Site and Development Company report		06/04/17	James Deane, Corporate Director Finance and Operations 01442 228278 <a href="mailto:james.deane@dacorum.gov.uk">james.deane@dacorum.gov.uk</a>	To update Cabinet on further due diligence undertaken into the options available for a Council owned Development Company

	DATE	MATTERS FOR CONSIDERATION	Decision Making Process	Reports to Monitoring Officer/S.15 1 Officer	CONTACT DETAILS	BACKGROUND INFORMATION
7.	23/05/17	Local Plan Review		04/05/17	James Doe, Assistant Director Planning, Development & Regeneration 01442 228583 <a href="mailto:James.doe@dacorum.gov.uk">James.doe@dacorum.gov.uk</a>	To be provided
8.	23/05/17	Longdean Athletics Track – Approval of Design		04/05/17	Robert Smyth, Assistant Director Performance & Projects, 01442 228979 <a href="mailto:robert.smyth@dcorum.gov.uk">robert.smyth@dcorum.gov.uk</a>	To be provided
9.	23/05/17	Disposal of Assets		04/05/17	David Austin, Assistant Director Neighbourhood Delivery, 01442 228355 <a href="mailto:david.austin@dacorum.gov.uk">david.austin@dacorum.gov.uk</a>	To be provided
10.	23/05/17	Financial Regulations		04/05/17		To be provided
11.	27/06/17	The Bury – Feasibility and Way Forward		08/06/17	James Doe, Assistant Director Planning, Development & Regeneration 01442 228583 <a href="mailto:James.doe@dacorum.gov.uk">James.doe@dacorum.gov.uk</a>	To be provided
12.	25/07/17	Review of the Financial Regulations		06/07/17	David Skinner, Assistant Director Finance & Resources, 01142 228662 <a href="mailto:David.skinner@dacorum.gov.uk">David.skinner@dacorum.gov.uk</a>	To be provided

**Future Cabinet Dates 2017:** 19 September, 17 October, 28 November, 12 December  
**Future Cabinet Dates 2018:** 30 January, 13 February, 27 March, 24 April, 22 May

**Future Items:**

Parking Service  
Enterprise and Investment Plan





<b>Report for:</b>	<b>Cabinet</b>
<b>Date of meeting:</b>	<b>21 March 2017</b>
<b>PART:</b>	<b>1</b>
If Part II, reason:	

<b>Title of report:</b>	<b>Budget Monitoring Quarter 3 2016/17</b>
Contact:	Cllr Graeme Elliot, Portfolio Holder for Finance and Resources David Skinner, Assistant Director (Finance & Resources) Richard Baker, Group Manager (Financial Services)
Purpose of report:	To provide details of the projected outturn for 2016/17 as at Quarter 3 for the: <ul style="list-style-type: none"> <li>• General Fund</li> <li>• Housing Revenue Account</li> <li>• Capital Programme</li> </ul>
Recommendations	It is recommended that Cabinet: <ol style="list-style-type: none"> <li>1. Consider the budget monitoring position for each of the above accounts;</li> <li>2. Recommend to Council approval of the supplementary budgets set out below. Details for these supplementary budgets are set out in the body of the report: <ul style="list-style-type: none"> <li>• Decrease the budget for Pension back funding by £900k</li> <li>• Decrease use of the Pensions reserve by £900k</li> <li>• Increase the capital budget for The Forum by £514k to reflect contribution received from Hertfordshire County Council for fit out works to the library, ceremonial room</li> </ul> </li> </ol>

	and registration offices.
Corporate objectives:	Delivering an efficient and modern council
Implications:	Financial and Value for Money implications are included within the body of the report.
Risk Implications	Risk implications are included within the body of the report.
Equalities Implications	There are no equality implications.
Health And Safety Implications	There are no health and safety implications.
Monitoring Officer/S.151 Officer Comments	<p><b>Monitoring Officer</b></p> <p>No further comments to add.</p> <p><b>Deputy S.151 Officer</b></p> <p>This is a Section 151 Officer report.</p>
Consultees:	Budget Managers
Glossary of acronyms and any other abbreviations used in this report:	<p>GF – General Fund</p> <p>HRA – Housing Revenue Account</p> <p>CRM – Customer Relationship Management</p>

## 1. Introduction

1.1 The purpose of this report is to outline the Council's forecast outturn for 2016/17 as at 31 December 2016. The report covers the following budgets:

- General Fund
- Housing Revenue Account (HRA)
- Capital Programme

Summaries of the key changes since the quarter 2 report are included in paragraphs 2.5 (General Fund revenue), 6.3 (HRA revenue), 7.2 (General Fund Capital) and 7.4 (HRA Capital)

## 2. General Fund Revenue Account

2.1 The General Fund revenue account records the income and expenditure associated with all Council functions except management of the Council's own housing stock, which is accounted for within the Housing Revenue Account (HRA) (see Section 6).

2.2 The current budget is the original budget approved by Cabinet in February 2016, plus the following approved amendments:

<b>Amendments</b>	<b>£000</b>	<b>Approved</b>
<b>2016/17 Original budget</b>	<b>16,946</b>	
Corporate Graduates	18	Council July 2016
Reserve Funded Staff Costs	(46)	Council September 2016
Digitalisation of Planning Microfiche data	100	Council September 2016
Sports Review	40	Council January 2017
Arts Funding	15	Council January 2017
<b>2016/17 Current Budget</b>	<b>17,073</b>	

2.3 Appendix A provides an overview of the General Fund provisional outturn position, separating expenditure into controllable and non-controllable categories in order to focus scrutiny on those areas that officers are able to influence, i.e. the controllable.

2.4 The table below provides an overview by Scrutiny area of the current forecast outturn for controllable and non-controllable budgets within the General Fund.

	Current Budget £000	Forecast Outturn £000	Variance	
			£000	%
Finance & Resources	7,773	6,895	(878)	-11.3%
Strategic Planning & Environment	7,479	7,560	81	1.1%
Housing & Community	1,821	1,733	(88)	-4.8%
<b>Total</b>	<b>17,073</b>	<b>16,188</b>	<b>(885)</b>	<b>-5.2%</b>
Non-controllable budgets	(9,913)	(10,155)	(242)	2.4%
Earmarked Reserve movements	(7,160)	(6,295)	865	-12.1%
<b>Contribution (to)/from General Fund Working Balance</b>	<b>0</b>	<b>(262)</b>	<b>(262)</b>	

## 2.5 Key changes between periods

The forecast position at quarter 2 was a contribution to working balances of £28k. A summary of the changes between periods, which make up the increase to working balances of £234k are as follows:

<b>Budget Monitoring Quarter 2 - variance against GRF working balances</b>	<b>(28)</b>
Reduction in overspend forecast against vacancy provision	(181)
Additional government grants	(45)
Other minor changes	(8)
<b>Budget Monitoring Quarter 3 - variance against GRF working balances</b>	<b>(262)</b>

## 2.6 Variances on non-controllable and corporate items

The charge made to the HRA for properties owned by the General Fund, but utilised by the HRA for dwelling purposes is forecast to be £80k higher. This is due to a lower amount of repairs and improvements at these properties.

Additional new burdens grants totalling £130k, along with an adjustment of £6k to prior year New Homes Bonus grants, provide an additional £136k of unallocated grants. Included in these grants is £73k towards the cost of meeting welfare reforms and benefit cap changes. The work involved with these reforms has been absorbed within the Revenues and Benefits service, with no additional budget having been required.

The remaining grants are small in value and it is not anticipated that additional budgets will need to be given to services. Section 31 grants are retained corporately unless there is evidence of a significant New Burden.

The Contribution from Earmarked Reserves line shows a reduced contribution of £865k. This is predominantly due to an under-spend of £900k following the triennial review of pensions, in which the one off payment that was forecast to be made, is no longer required. The corresponding funding from the Pensions Reserve is also no longer required.

2.7 The following sections provide an analysis of the projected outturn and major budget variances shown by Scrutiny area.

### 3. Finance and Resources

Finance & Resources	Current Budget	Forecast	Variance	
	£000	Outturn £000	£000	%
Employees	11,005	10,016	(989)	-9.0%
Premises	1,893	1,906	13	0.7%
Transport	32	44	12	37.5%
Supplies & Services	3,870	4,100	230	5.9%
Third-Parties	336	372	36	10.7%
Income	(9,363)	(9,543)	(180)	1.9%
	<b>7,773</b>	<b>6,895</b>	<b>(878)</b>	<b>-11.3%</b>

#### 3.1 Employees - £989k under budget (9.0%)

Underspend of £900k – Following the triennial pensions review, the one off payment of pension back funding, which was expected to be paid in 2016/17, will now not be paid. This payment was to be funded from the Pensions Reserve, and it is therefore requested that Cabinet recommend to Council that the budget for pension back funding be reduced by £900k, and that the corresponding funding from the Pensions Reserve be removed.

Underspend of £70k – Following the restructure of the Council's leadership team in May 2016, a saving of £70k has arisen in the management team salaries budgets.

#### 3.2 Supplies and Services - £230k over budget (5.9%)

Pressure of £65k – This pressure relates to budgeted savings in the Parking service which are not expected to be fully realised, and additional costs of upgrading Pay and Display machines prior to the introduction of new £1 coin in March 2017.

Pressure of £50k – A pressure is forecast in the Revenues and Benefits service from bank charges incurred. The new system of credit card surcharging has been implemented, but charges recovered from customers at the time of payment are being reported in the income section of the relevant departmental budgets.

Pressure of £30k – A pressure of £30k has been identified in the Cemeteries service. £15k has been incurred in relation to health and safety requirements including Hand Arm Vibration monitoring. A further £15k has been incurred on memorial seats and benches for re-sale.

Pressure of £20k – This pressure has arisen from a review of the Estates service, which has assisted in identifying future efficiencies in the service.

#### 3.3 Income £180k over-achievement of income (1.9%)

Over-achievement of income of £130k – The income on Investment Properties is forecast to exceed budget by £130k. An additional £90k of income expected as a result of successful rent reviews secured this financial year. In addition service charges are expected to generate an additional £40k of income due to improvements in the methodology for billing costs back to tenants.

Over-achievement of £50k – Car parking income is expected to achieve a surplus of £50k this financial year, due to an increased volume of customers using the Council owned car parks.

Under-achievement of £70k – The income relating to the Cemeteries Service is not expected to be achieved this financial year. New initiatives which were expected to generate additional income have not been as successful as anticipated.

Over-achievement of £50k – An overachievement of income of £50k is forecast in the Revenues, Benefits and Fraud service. £26k relates to the Benefits Administration Subsidy grant from central government, which was higher than previously expected. £16k relates to various items of grant funding, which have been received by the service for specific requirements of central government. £8k is expected from the sale of Fraud expertise to a neighbouring local authority.

Over-achievement of £33k – An insurance rebate of £33k has been received. Under the Council's policies, rebates are payable if the claims experience is particularly good in the prior year.

#### 4. Strategic Planning and Environment

Strategic Planning and Environment	Current Budget £000	Forecast Outturn £000	Variance	
			£000	%
Employees	9,362	9,471	109	1.2%
Premises	970	931	(39)	-4.0%
Transport	1,479	1,375	(104)	-7.0%
Supplies & Services	4,085	4,022	(63)	-1.5%
Third-Parties	88	73	(15)	-17.0%
Income	(8,505)	(8,312)	193	2.3%
	<b>7,479</b>	<b>7,560</b>	<b>81</b>	<b>1.1%</b>

##### 4.1 Employees - £109k over budget (1.2%)

Pressure of £30k – There is a pressure of £80k in the budget for Employee costs in Waste Services, due to an additional round for hard to access properties costing £80k which was not factored in to the last budget setting round. The service has reviewed the overall round structure in detail to optimise each round and ensure that crews are working as productively as possible, and some efficiencies have been made in the Commercial Waste rounds, which has reduced this pressure by £50k to a net pressure of £30k.

Pressure of £120k – A pressure of £120k is expected in Building Control. There are a number of vacant posts within the establishment and agency staff are currently carrying out this work, but at a more expensive rate. Work is ongoing to

improve processes within the service and make efficiency savings going forward. In addition the challenges in staff recruitment and retention are being addressed and options are being appraised as to the best way of ensuring the correct levels of staffing are in place and succession planning is considered.

#### **4.2 Transport – £104k under budget (7%)**

Underspend of £90k – An underspend of £60k is forecast in Environmental Services in the budgets for fuel. Despite recent increases in the price of fuel, the budgets in Clean, Safe and Green and in Waste are expected to underspend by £60k. A further saving of £30k is forecast in the budget for vehicle hire in Waste Services, where the procurement of suitable second-hand vehicles has removed the need to hire vehicles.

#### **4.3 Supplies and Services - £63k under budget (1.5%)**

Underspend of £40k – An underspend is forecast in the Commercial Waste service related to the disposal of waste. This is linked to a reduction in the volume of waste collected, due to a loss in the number of customers (see paragraph 4.4 below).

Underspend of £40k – An underspend of £40k is expected in the Waste Transfer Site budget for waste disposal. This is due to an increase in waste being diverted to recycling facilities.

#### **4.4 Income - £193k under-achievement of budget (2.3%)**

Under-achievement of income of £120k – A pressure of £120k is expected in the Commercial Waste service, due to a reduction in the number of customers. Work is taking place to understand why customers have left and highlight the benefits of the Council's local, flexible Commercial Waste service.

Over-achievement of income of £115k – In Waste Services an additional £70k of income has been generated as a result of an incentive payment from Hertfordshire County Council (HCC) to reward Dacorum for improvements in the rate of recycling as a result of the co-mingled waste service. A surplus of £45k is also expected in recycling credits, following improved co-mingled and green waste tonnages.

Under-achievement of income of £190k – A pressure of £190k is currently forecast in the Planning service, due to uncertainty in the housing and development markets following the EU referendum in June.

### **5. Housing and Community**

Housing & Community	Current Budget £000	Forecast Outturn £000	Variance	
			£000	%
Employees	2,549	2,641	92	3.6%
Premises	805	777	(28)	-3.5%
Transport	16	15	(1)	-6.3%
Supplies & Services	2,134	2,157	23	1.1%
Third Parties	758	765	7	0.9%
Income	(4,441)	(4,622)	(181)	4.1%
	<b>1,821</b>	<b>1,733</b>	<b>(88)</b>	<b>-4.8%</b>

#### 5.1 Employees - £92k over budget (3.6%)

Pressure of £92k – A pressure of £92k is forecast across services linked to the vacancy provision, which has been set at 5% across all services. This will continue to be monitored closely for the remaining 3 months of the financial year.

#### 5.2 Income - £181k over-achievement (4.1%)

Over-achievement of income £180k – The income from the rental of Garages is expected to exceed budget by £180k. This is due to the level of voids being lower than anticipated.

### 6. Housing Revenue Account (HRA)

6.1 The HRA is a ring-fenced account relating to the Council's Landlord functions. A guiding principle of the HRA is that revenue raised from rents and service charges must be sufficient to fund expenditure incurred. The forecast outturn position for the HRA is shown at Appendix B.

6.2 The projected HRA balance at the end of 2016/17 is in line with the budgeted balance of £2.9m.

#### 6.3 Key changes between periods

The forecast position at quarter 2 was a reduced contribution to balances of £689k. The position at quarter 3 is a reduced contribution to balances of £345k. A summary of the changes totalling £344k between periods are as follows:

<b>Budget Monitoring Quarter 2 - HRA variance against contribution to balances</b>	<b>689</b>
Reduction in forecast overspend in repairs and maintenance	(180)
Increase in salaries underspend due to vacancies across the service	(147)
Other minor changes	(17)
<b>Budget Monitoring Quarter 3 - HRA variance against contribution to balances</b>	<b>345</b>

#### 6.4 Dwelling Rents - £170k under-achievement of income (0.3%)



Following a review of the changes implemented as part of the statutory reform to housing rents, the Supported Housing budget requirement has been checked, and an adjustment of £115k is required. A correction has been made for the draft budget 2017/18. In addition the level of Right to Buy sales has been higher than anticipated, which has led to a further decrease in rental income.

#### **6.5 Non-Dwelling Rents - £40k over-achievement of income (50%)**

This income stream relates to rental income on telecommunications aerials around the borough. New leases are being negotiated which is expected to generate an additional £40k of income.

#### **6.6 Contribution towards Expenditure - £136k under-achievement of income (20.8%)**

There is a deficit of £145k in leaseholder charges for repairs work, due to the estimate for works carried out in 2015/16 being £95k higher than the amount to be billed. A deficit of £50k is expected in year for the 2016/17 leaseholder income.

There is a deficit of £90k in income expected from the Recharges Officer, as the post was not filled for a full financial year (started October) and the income generated to date has been modest. These pressures are offset by an increase in minor capital receipts of £86k for legal work carried out, such as deed of variation and lifting of restrictive covenants.

#### **6.7 Repairs and Maintenance - £273k over budget (2.6%)**

The pressure in repairs reported at Quarter 2 was £453k. During the last quarter a close review of expenditure has been carried out, and c. £200k of repairs work has been re-classified from revenue expenditure to capital. This has reduced the forecast pressure on the revenue budget to £273k.

There has been a slight downturn in the scope of work required in voids that were returned in Quarter 2, however there are currently pressures within a number of demand-led areas including responsive repairs, minor aids and adaptations, drainage, and asbestos testing and removal.

The forecast also includes a £50k underspend for a reduction to the performance related profit (PRP) for 2015/16. Following a challenge from officers, Osborne have agreed to reduce the amount of PRP payable for the year.

The capital programme is currently being reviewed, and it is proposed that a virement request will be raised to align budgets with planned activities between capital and revenue, should this prove to be necessary.

#### **6.8 Supervision & Management - £193k under budget (1.6%)**

The projected underspend has arisen in 3 main areas:

£100k underspend in the Tenants and Leaseholders section from vacancies in the Supporting People service.

£85k underspend in the Housing Cleaning service from vacancies in the service and a reorganisation of the management team.

£75k underspend in the Under Occupation Incentive Scheme due to lower volume of moves in the scheme this financial year.

These are offset by a forecast pressure of £80k relating to rent received on properties that are used to house Council tenants but are owned by the General Fund. (The corresponding entry is shown in the General Fund as a decrease in non-controllable costs, see paragraph 2.4).

#### **6.9 Transfer to Housing Reserves - £345k under budget (2.5%)**

The overall variance on the HRA is currently forecast to reduce balances by £345k.

The Capital Programme is being reviewed to ensure that components are not replaced before they are required (an example of which is delaying roof replacements that had previously been scheduled in, based upon property conditions surveys). Due to these changes in the programme, an underspend in capital expenditure is forecast. As set out in paragraph 6.5, a virement may be proposed to align the capital and revenue budgets with planned works, and during the process the contribution to the Housing Reserve will be examined.

### **7. Capital Programme**

7.1 Appendix C shows the projected capital outturn in detail by scheme.

The table on the next page summarises the overall capital outturn position by Scrutiny area.

The 'Rephasing' column refers to those projects where expenditure is still expected to be incurred, but it will now be in 2017/18 rather than 2016/17, or conversely, where expenditure planned initially for 2017/18 will now be in 2016/17.

The 'Variance' column refers to those projects which are now complete, but have come in under or over budget and those projects which are no longer required.

The current budget is the original budget approved by Cabinet in February 2016, plus approved amendments, including re-phasing of the slippage identified at Quarter 1 into 2017/18.

	Current Budget £000	Projected Outturn £000	Rephasing £000	Variance	
				£000	%
Finance & Resources	12,871	12,660	(447)	236	1.8%
Strategic Planning & Environment	6,765	6,125	(831)	191	2.8%
Housing & Community	1,742	1,721	0	(21)	-1.2%
<b>G F Total</b>	<b>21,378</b>	<b>20,506</b>	<b>(1,278)</b>	<b>406</b>	<b>1.9%</b>
<b>HRA Total</b>	<b>27,390</b>	<b>21,221</b>	<b>(5,668)</b>	<b>(501)</b>	<b>-1.8%</b>
<b>Grand Total</b>	<b>48,768</b>	<b>41,727</b>	<b>(6,946)</b>	<b>(95)</b>	<b>-0.2%</b>

## 7.2 Key changes between periods – General Fund

A summary of the changes between periods is as follows:

	Rephasing £'000	Variance £'000
<b>Budget Monitoring Quarter 2 - GRF Capital variance against budget</b>	<b>(146)</b>	<b>286</b>
Forum - Additional costs to be funded by contribution from Herts County Council	0	235
Disabled Facilities Grants - Supplementary estimate approved (funded by additional grant from Herts County Council)	0	(238)
Water Gardens - Project complexities have caused delays to the scheme	(517)	135
Maylands Business Centre - Delays in gaining planning permission and unforeseen issues with drainage have caused project delays	(335)	0
Kingshill Cemetery - project pushed back to 2017/18 due to longer than expected project design stage, planning and other consultation	(145)	0
Other changes	(135)	(12)
<b>Budget Monitoring Quarter 3 - GRF Capital variance against budget</b>	<b>(1,278)</b>	<b>406</b>

## 7.3 General Fund Major Variances

There is an overall projected underspend of £873k on the General Fund. This is a combination of forecast overspend of £406k, and slippage of £1,279k into 2017/18.

The projected net overspend of £406k includes:

- Line 84: overspend of £235k on the current budget for The Forum. A contribution of £514k has been received from Herts County Council specifically for these additional costs. This is as a result of work carried out by the main contractors on behalf of Hertfordshire County Council, for fit out of the library, ceremonial room and the registry office. Cabinet is requested to recommend to Council a supplementary budget of £514k to be funded from

capital contribution. The revised forecast if approved will be an underspend of £279k.

- Line 165: overspend of £200k on Regeneration of the Town Centre. This project is almost at a close, however there are still some issues to be resolved regarding the power supply to the town centre. An overspend of £93k was reported last financial year on the project, however some further costs are expected, which at this stage are estimated to be £200k. This would bring the total overspend on the project to £293k, which is approximately 6% of the overall budget. Unbudgeted grant and S106 funding has been received to the value of £105k, which offsets some of the overspend.
- Line 167: overspend of £235k on the Water Gardens project. An additional £50k is expected to be incurred due to additional footpath works agreed at Waterhouse Street. Due to complexities with the project, delays are being experienced, which will necessitate additional professional fees of £50k, with an additional £30k to cover the Extension of Time claim from the contractor. Additional costs of £30k have been incurred for drainage issues and some additional planting, £20k for increased cost in utility provision, and £15k for additional fencing to manage the geese.
- Line 168: underspend of £200k on the Bus Interchange. £300k was carried forward from 2015/16 as slippage, in anticipation of the final costs on this project. Given the complexities of previous projects such as the Marlowes Shopping Zone, where a number of unforeseen expenses were incurred, a prudent estimate of the final costs was made, however this estimate has subsequently proved to be £200k too high.

The projected rephasing to future years includes:

- Line 45: slippage of £75k on Old Town Hall café roof and stonework renewal. Works have been rescheduled to August 2017 to ensure that the works can be procured and delivered during acceptable weather conditions and at a time that would cause the least disruption to the service.
- Line 54: slippage of £59k on High Street, Tring - Replace External Cladding & Roof. Works to the roof have had to cease in accordance with the works licence. Bats are currently in hibernation in the roof and works cannot continue until the hibernation season is over.
- Line 61: slippage of £145k on Kingshill Cemetery - Toilet Provision. A longer than expected project design stage, planning and other consultation have now pushed this project into 2017/18.
- Line 92: slippage of £82k on Future Vision of CRM. Progress with the deployment of CRM has been delayed significantly due to changes in the provider Northgate's strategic approach to the product. Northgate advised the council in June 2016 that a new version of the product is being developed and advised against substantial development on the current platform. CRM development is therefore being pushed back to 2017/18.

- Line 98: slippage of £70k on EIS replacement. Consideration was given to the possibility of joining the Herts Framework to undertake transactional HR work in conjunction with the Council's payroll contract, however this option did not meet the Council's requirements. Other HR systems that would fulfil the business needs are currently being reviewed.
- Line 138: accelerated spend on Hemel Sports Centre heat and power system. On receipt of the tenders for the required work, additional funding of £75k was required, which has necessitated funding from the Hemel Sports Centre roof scheme, currently programmed for 2019/20, to be brought forward to 2016/17.
- Line 161: slippage of £50k on Maylands Urban Realm project. Landscaping works are now expected to take place in 2017/18. These are seasonal works, which will need to take place in the spring.
- Line 166: slippage of £335k on Maylands Business Centre. There was a delay in granting planning permission on the site until October. When works commenced on site, an unforeseen issue with one of the main drainage pipes was discovered, which has led to a delay in the scheme.
- Line 167: slippage of £517k on the Water Gardens project. As mentioned in paragraph 7.2, there has been significant delay on this scheme which has led to rephasing of the cash flows.

#### 7.4 Key changes between periods – HRA

A summary of the changes between periods is as follows:

	Rephasing £'000	Variance £'000
<b>Budget Monitoring Quarter 2 - HRA Capital variance against budget</b>	<b>(2,231)</b>	<b>(507)</b>
Wood House - The project timescales have been revised due to the complexity of the tender process	(2,600)	0
Stationers Place - start on site expected now in financial year 2017/18	(651)	0
Other changes	(186)	6
<b>Budget Monitoring Quarter 3 - HRA Capital variance against budget</b>	<b>(5,668)</b>	<b>(501)</b>

#### 7.5 HRA Major Variances

There is a projected underspend on the HRA capital programme of £6,169k.

- Line 185: underspend of £535k on the Property and Place budgets for planned capital works. The programme is being reviewed as set out in paragraph 6.7. These budgets also contain a contingency of 5%.
- Line 193 and 194: underspend of £148k and £140k respectively on Farm Place and St Peter's Court. Although these schemes are complete, budget

was slipped forward from 2015/16, which will be reallocated by virement to the New Build General line to fund other schemes in the programme.

- Line 195: underspend of £665k on Aspen Court, London Road Apsley. At the time of setting the budgets, an additional allocation of £600k was allowed for to cover previously unforeseen costs. This was incorrectly allocated to the Aspen Court, London Road budget, however it should have been allocated to the Stationer's Place line. The underspend on this line will therefore be re-allocated to Stationer's Place.
- Line 196: slippage of £1.3m on New Build General. This reflects re-phasing of a number of schemes to align with revised timescales.
- Line 197: slippage of £2,600k on Wood House. The project timescales have been revised due to the complexity of the tender process. The build is now expected to commence in spring 2017.
- Line 198: slippage of £1,251k on Stationers Place. The contract for the build has recently been awarded, with start on site expected now in financial year 2017/18.
- Line 200: slippage of £493k on Able House. This scheme is now expected to be finished early 2017/18.

# Dacorum Borough Council

PPENDIX A

## Revenue Budget Monitoring Report for December 2016 (by Overview and Scrutiny Committee)

	Month			Year-to-Date			Full Year		
	Adjusted Budget £000	Actuals £000	Variance £000	Adjusted Budget £000	Actuals £000	Variance £000	Adjusted Budget £000	Forecast Outturn £000	Variance £000
<b>Controllable</b>									
Finance and Resources	1,454	570	(884)	5,311	4,201	(1,110)	7,773	6,895	(878)
Strategic Planning and Environment	715	666	(49)	6,233	6,275	42	7,479	7,560	81
Housing and Community	259	240	(19)	1,383	1,345	(38)	1,821	1,733	(88)
<b>Controllable</b>	<b>2,428</b>	<b>1,476</b>	<b>(952)</b>	<b>12,927</b>	<b>11,821</b>	<b>(1,106)</b>	<b>17,073</b>	<b>16,188</b>	<b>(885)</b>
<b>Non-Controllable</b>									
Finance and Resources		0	0		0	0	(4,086)	(4,166)	(80)
Strategic Planning and Environment		0	0		0	0	3,927	3,927	0
Housing and Community		0	0		0	0	1,652	1,652	0
<b>Non-Controllable</b>		<b>0</b>	<b>0</b>		<b>0</b>	<b>0</b>	<b>1,493</b>	<b>1,413</b>	<b>(80)</b>
<b>General Fund Service Expenditure</b>	<b>2,428</b>	<b>1,476</b>	<b>(952)</b>	<b>12,927</b>	<b>11,821</b>	<b>(1,106)</b>	<b>18,566</b>	<b>17,601</b>	<b>(965)</b>
Reversal of Capital Charges							(4,125)	(4,125)	0
Minimum Revenue Provision							378	378	0
Interest Payable							587	581	(6)
Interest Receipts							(242)	(262)	(20)
Revenue Contributions to Capital							5,796	5,796	0
Contributions to / (from) Reserves							(7,160)	(6,295)	865
Contributions to / (from) Working Balance							0	262	262
<b>Budget Requirement:</b>							<b>13,800</b>	<b>13,936</b>	<b>136</b>
<b>Met From:</b>									
Revenue Support Grant							(971)	(971)	0
Non-Domestic Rates							1,053	1,053	0
New Homes Bonus							(3,491)	(3,497)	(6)
Other General Government Grants							(125)	(255)	(130)
Council Tax Surplus							(49)	(49)	0
Requirement from Council Tax							(10,217)	(10,217)	0
<b>Total Funding:</b>							<b>(13,800)</b>	<b>(13,936)</b>	<b>(136)</b>

### Interpreting this report

#### General Fund Service Expenditure

This subtotal includes those costs which are directly attributable to specific Council services.

#### Budget Requirement

This subtotal shows the total cash requirement to operate the Council for one year. It includes the General Fund Service Expenditure plus corporate costs and income.

#### Total Funding

This subtotal shows how the Council receives sufficient funding from different sources to meet the Budget Requirement. In order to 'balance the budget', Total Funding must equal the Budget Requirement.

**Housing Revenue Account**  
**Projected Outturn 2016/17 - December 2016**

	Original Budget £000	Forecast Outturn £000	Forecast Variance £000	%
<b>Income:</b>				
Net Dwelling Rents	(55,849)	(55,679)	170	-0.3%
Non-Dwelling Rents	(80)	(120)	(41)	50.9%
Tenants Charges	(388)	(393)	(5)	1.3%
Leaseholder Charges	(477)	(488)	(11)	2.3%
Interest and Investment Income	(206)	(206)	0	0.0%
Contribution towards Expenditure	(655)	(518)	137	-20.9%
<b>Total Income</b>	<b>(57,654)</b>	<b>(57,404)</b>	<b>250</b>	<b>-0.4%</b>
<b>Expenditure:</b>				
Repairs and Maintenance	10,702	10,975	273	2.6%
Supervision & Management:	11,766	11,573	(193)	-1.6%
Rent, Rates, Taxes & Other Charges	14	29	15	107.1%
Interest Payable	11,643	11,643	0	0.0%
Provision for Bad Debts	250	250	0	0.0%
Depreciation	9,506	9,506	0	0.0%
HRA Democratic Recharges	220	220	0	0.0%
<b>Total Expenditure</b>	<b>44,101</b>	<b>44,196</b>	<b>95</b>	<b>0.2%</b>
Transfer from Housing Reserves	13,553	13,208	(345)	-2.5%
<b>HRA Deficit / (Surplus)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0.0%</b>
<b>Housing Revenue Account Balance:</b>				
Opening Balance at 1 April 2016	(2,893)	(2,893)	0	
Deficit / (Surplus) for year	0	0	0	
Proposed Contributions to Reserves	0	0	0	
<b>Closing Balance at 31 March 2017</b>	<b>(2,893)</b>	<b>(2,893)</b>	<b>0</b>	



CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2016

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	Adjustments (Slip. C/F)	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
<b>General Fund</b>											
<b>Finance and Resources</b>											
<b>Commercial Assets and Property Development</b>											
42 Strategic Acquisitions	Nicholas Brown	950,000	(463,500)	0	(486,500)	(486,500)	0	0	0	0	0
43 Demolition of Old Berkhamsted Depot and new barrier	Nicholas Brown	50,000	0	0	0	0	50,000	20,801	50,000	0	0
44 Demolition of Health Centre	Nicholas Brown	350,000	0	(15,000)	0	(15,000)	335,000	0	335,000	0	0
45 Old Town Hall - Cafe Roof and stonework renewal	Nicholas Brown	75,000	0	0	0	0	75,000	0	0	(75,000)	0
46 Demolition of Civic Centre	Nicholas Brown	0	(1,990)	0	0	0	(1,990)	0	0	0	1,990
47 Bennetts End Community Centre - Replace Main Hall Pitched Roof Covering	Nicholas Brown	35,000	0	0	(35,000)	(35,000)	0	0	0	0	0
48 Highfield Community Centre - Resurface Car Park	Nicholas Brown	0	0	15,000	18,318	33,318	33,318	32,819	32,819	0	(499)
49 Adeyfield Community Centre - replace roof	Nicholas Brown	0	44,230	0	(44,230)	(44,230)	0	0	0	0	0
50 Tring Community Centre - new play area for Childrens Nursery	Nicholas Brown	0	13,110	0	0	0	13,110	0	13,110	0	0
51 Bennetts End Community Centre Toilet Provision	Nicholas Brown	18,000	0	0	0	0	18,000	0	18,000	0	0
52 Rossgate Shopping Centre - Structural Works	Nicholas Brown	0	90,910	0	(90,910)	(90,910)	0	0	0	0	0
53 Leys Road - Roof	Nicholas Brown	55,000	0	0	(55,000)	(55,000)	0	0	0	0	0
54 High Street, Tring - Replace External Cladding & Roof	Nicholas Brown	30,000	50,000	0	0	0	80,000	7,789	21,000	(59,000)	0
55 The Denes Shopping Centre - Renew Walkway & Canopy Covering	Nicholas Brown	50,000	0	0	0	0	50,000	0	50,000	0	0
56 Commercial Properties - Renew Obsolete Door Entry Controls	Nicholas Brown	20,000	0	0	0	0	20,000	0	20,000	0	0
57 Silk Mill - Renew asphalt tanking to stairs	Nicholas Brown	16,000	0	0	0	0	16,000	0	16,000	0	0
58 Car Park Refurbishment	Nicholas Brown	90,000	99,172	0	(187,572)	(187,572)	1,600	2,400	2,400	800	0
59 Water Gardens Car Park - Re-Lining (Asphalt) Top Floor	Nicholas Brown	435,000	0	0	0	0	435,000	213,776	435,000	0	0
60 Multi Storey Car Park Berkhamsted	Nicholas Brown	3,432,000	(161,436)	0	(3,085,093)	(3,085,093)	185,471	73,071	185,471	0	0
61 Kingshill Cemetery - Toilet Provision	Nicholas Brown	150,000	0	0	0	0	150,000	889	5,000	(145,000)	0
62 Bunkers Farm	Nicholas Brown	25,782	183,606	0	55,332	55,332	264,720	270,061	266,791	2,071	0
63 Refurbishment of Facilities at Woodwells Cemetery	Nicholas Brown	0	57,597	0	0	0	57,597	0	57,597	0	0
64 Heath Lane - Welfare Facilities	Nicholas Brown	20,000	0	0	0	0	20,000	18,910	20,000	0	0
65 Woodwells Cemetery - Improvements to Burial Areas	Nicholas Brown	20,000	0	0	0	0	20,000	12,921	20,000	0	0
		<b>5,821,782</b>	<b>(88,301)</b>	<b>0</b>	<b>(3,910,655)</b>	<b>(3,910,655)</b>	<b>1,822,826</b>	<b>653,439</b>	<b>1,548,188</b>	<b>(276,129)</b>	<b>1,491</b>
<b>Democratic Services</b>											
69 Election Management System Replacement	Jim Doyle	30,000	0	0	(30,000)	(30,000)	0	0	0	0	0
70 Civic Car Purchase	Jim Doyle	30,000	0	0	0	0	30,000	0	30,000	0	0
		<b>60,000</b>	<b>0</b>	<b>0</b>	<b>(30,000)</b>	<b>(30,000)</b>	<b>30,000</b>	<b>0</b>	<b>30,000</b>	<b>0</b>	<b>0</b>
<b>Development Management and Planning</b>											
74 Planning Software Replacement	Sara Whelan	0	86,964	0	(86,964)	(86,964)	0	0	0	0	0
		<b>0</b>	<b>86,964</b>	<b>0</b>	<b>(86,964)</b>	<b>(86,964)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Financial Management</b>											
78 Payroll (Invest to Save)	Richard Baker	0	2,447	0	0	0	2,447	2,425	2,425	0	(22)
79 Credit Card Surcharging (Invest to Save)	Richard Baker	16,000	0	0	0	0	16,000	16,350	16,350	0	350
80 Upgrade of HSM Module (BACS / DD Security)	Richard Baker	6,000	5,000	0	0	0	11,000	11,700	11,700	0	700
		<b>22,000</b>	<b>7,447</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>29,447</b>	<b>30,475</b>	<b>30,475</b>	<b>0</b>	<b>1,028</b>
<b>Housing &amp; Regeneration Management</b>											
84 The Forum (Public Service Quarter)	Mark Gaynor	9,350,000	1,015,400	0	0	0	10,365,400	10,522,197	10,600,000	0	234,600
85 Gade Zone	Mark Gaynor	150,000	0	0	0	0	150,000	28,674	150,000	0	0
		<b>9,500,000</b>	<b>1,015,400</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,515,400</b>	<b>10,550,871</b>	<b>10,750,000</b>	<b>0</b>	<b>234,600</b>
<b>Information, Communication and Technology</b>											
89 Rolling Programme - Hardware	Ben Trueman	75,000	41,700	0	0	0	116,700	135,448	136,700	20,000	0
90 Software Licences - Right of Use	Ben Trueman	50,000	32,000	0	0	0	82,000	62,330	82,000	0	0
91 Website Development	Ben Trueman	0	69,500	0	0	0	69,500	6,103	30,000	(39,500)	0
92 Future vision of CRM	Ben Trueman	152,000	0	0	(70,000)	(70,000)	82,000	0	0	(82,000)	0
		<b>277,000</b>	<b>143,200</b>	<b>0</b>	<b>(70,000)</b>	<b>(70,000)</b>	<b>350,200</b>	<b>203,882</b>	<b>248,700</b>	<b>(101,500)</b>	<b>0</b>

CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2016

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	Adjustments (Slip. C/F)	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
<b>Finance and Resources (continued)</b>											
<b>People</b>											
96 Incoming Mailroom	Matt Rawdon	0	48,009	0	0	0	48,009	47,234	47,234	0	(775)
97 Reprographics	Matt Rawdon	0	5,247	0	0	0	5,247	0	5,247	0	0
98 EIS Replacement	Matt Rawdon	0	70,000	0	0	0	70,000	0	0	(70,000)	0
		<b>0</b>	<b>123,256</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>123,256</b>	<b>47,234</b>	<b>52,481</b>	<b>(70,000)</b>	<b>(775)</b>
<b>Totals: Finance and Resources</b>		<b>15,680,782</b>	<b>1,287,966</b>	<b>0</b>	<b>(4,097,619)</b>	<b>(4,097,619)</b>	<b>12,871,129</b>	<b>11,485,901</b>	<b>12,659,844</b>	<b>(447,629)</b>	<b>236,344</b>
<b>Housing and Community</b>											
<b>Commissioning, Procurement and Compliance</b>											
106 Telephony upgrade & virtualisation	Ben Hosier	0	4,600	0	0	0	4,600	0	4,600	0	0
107 Customer Services Unit Refurbishment	Ben Hosier	0	9,870	0	0	0	9,870	9,915	9,915	0	45
108 CSU Flow Management Solution	Ben Hosier	46,500	0	0	0	0	46,500	23,560	27,600	0	(18,900)
109 Replacement of Inform 360 Communications	Ben Hosier	19,000	0	0	0	0	19,000	18,920	18,920	0	(80)
110 Self Service Kiosks	Ben Hosier	47,000	0	0	0	0	47,000	26,815	44,500	0	(2,500)
		<b>112,500</b>	<b>14,470</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>126,970</b>	<b>79,210</b>	<b>105,535</b>	<b>0</b>	<b>(21,435)</b>
<b>Legal , Democratic and Regulatory Management</b>											
114 Highbarns Land Stabilisation Project	Mark Brookes	0	8,360	0	0	0	8,360	(1,242)	8,360	0	0
		<b>0</b>	<b>8,360</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>8,360</b>	<b>(1,242)</b>	<b>8,360</b>	<b>0</b>	<b>0</b>
<b>People</b>											
118 Capital Grants - Community Groups	Matt Rawdon	20,000	0	0	0	0	20,000	2,941	20,000	0	0
		<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>2,941</b>	<b>20,000</b>	<b>0</b>	<b>0</b>
<b>Residents Services</b>											
122 Rolling Programme - CCTV Cameras	Julie Still	25,000	0	0	0	0	25,000	22,160	25,000	0	0
123 Lift Replacement to Theatre - Old Town Hall	Julie Still	40,000	0	0	(40,000)	(40,000)	0	0	0	0	0
124 Verge Hardening Programme	Julie Still	350,000	7,840	0	0	0	357,840	117,617	357,840	0	0
125 Youth Centre Provision	Julie Still	50,000	82,807	21,262	0	21,262	154,069	132,518	154,069	0	0
		<b>465,000</b>	<b>90,647</b>	<b>21,262</b>	<b>(40,000)</b>	<b>(18,738)</b>	<b>536,909</b>	<b>272,295</b>	<b>536,909</b>	<b>0</b>	<b>0</b>
<b>Strategic Housing</b>											
126 Affordable Housing Development Fund	Julia Hedger	0	0	1,050,000	0	1,050,000	1,050,000	1,050,000	1,050,000	0	0
127 WesterDale	Julia Hedger	0	0	0	0	0	0	1,153	0	0	0
		<b>0</b>	<b>0</b>	<b>1,050,000</b>	<b>0</b>	<b>1,050,000</b>	<b>1,050,000</b>	<b>1,051,153</b>	<b>1,050,000</b>	<b>0</b>	<b>0</b>
<b>Totals: Housing and Community</b>		<b>597,500</b>	<b>113,477</b>	<b>1,071,262</b>	<b>(40,000)</b>	<b>1,031,262</b>	<b>1,742,239</b>	<b>1,404,357</b>	<b>1,720,804</b>	<b>0</b>	<b>(21,435)</b>

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**CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2016**

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	Adjustments (Slip. C/F)	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
<b>Strategic Planning and Environment</b>											
<b>Commercial Assets and Property Development</b>											
138 Hemel Hempstead Sports Centre - Roof	Nicholas Brown	0	0	0	0	0	0	0	0	75,562	(75,562)
139 Hemel Sports Centre - renew heat and power system	Nicholas Brown	0	76,050	23,878	0	23,878	99,928	0	175,490	0	75,562
140 Hemel Sports Centre - renew outdoor pool water heaters	Nicholas Brown	0	4,952	(4,952)	0	(4,952)	0	0	0	0	0
141 Berkhamsted Sports Centre - heating system upgrade	Nicholas Brown	15,000	0	0	0	0	15,000	0	15,000	0	0
142 Air Handling Unit - Hemel Hempstead Sports Centre	Nicholas Brown	0	18,926	(18,926)	0	(18,926)	0	0	0	0	0
143 Tring Swimming Pool	Nicholas Brown	0	0	0	0	0	0	16,000	16,000	16,000	0
		<b>15,000</b>	<b>99,928</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>114,928</b>	<b>16,000</b>	<b>206,490</b>	<b>91,562</b>	<b>0</b>
<b>Environmental Services</b>											
147 Wheeled Bins & Boxes for New Properties	Craig Thorpe	20,000	0	0	0	0	20,000	5,989	20,000	0	0
148 Play Area Refurbishment Programme	Craig Thorpe	224,000	106,916	159,314	(150,916)	8,398	339,314	149,312	336,006	0	(3,308)
149 Litter Bin Upgrade	Craig Thorpe	40,000	0	0	0	0	40,000	5,990	40,000	0	0
150 Waste & Recycling Service Improvements	Craig Thorpe	0	75,000	0	(75,000)	(75,000)	0	0	0	0	0
151 Play Areas & Open Spaces - replace equipment	Craig Thorpe	0	14,722	0	0	0	14,722	0	14,722	0	0
152 Cupid Green Depot - Security Gates Upgrade	Craig Thorpe	81,000	0	0	0	0	81,000	70,355	70,355	0	(10,645)
153 Dog Kennels / Pest Control store Cupid Depot	Craig Thorpe	40,000	0	0	0	0	40,000	779	10,000	0	(30,000)
154 Fleet Replacement Programme	Craig Thorpe	862,000	94,231	0	(485,244)	(485,244)	470,987	170,185	470,987	0	0
		<b>1,267,000</b>	<b>290,869</b>	<b>159,314</b>	<b>(711,160)</b>	<b>(551,846)</b>	<b>1,006,023</b>	<b>402,609</b>	<b>962,070</b>	<b>0</b>	<b>(43,953)</b>
<b>Regulatory Services</b>											
158 Disabled Facilities Grants	Chris Troy	603,000	(61,346)	133,000	0	133,000	674,654	547,835	674,654	0	0
159 Home Improvement Grants	Chris Troy	0	8,893	0	0	0	8,893	8,674	8,674	0	(220)
		<b>603,000</b>	<b>(52,453)</b>	<b>133,000</b>	<b>0</b>	<b>133,000</b>	<b>683,547</b>	<b>556,508</b>	<b>683,328</b>	<b>0</b>	<b>(220)</b>
<b>Strategic Planning and Regeneration</b>											
163 Maylands Phase 1 Improvements	Chris Taylor	476,000	813,256	0	0	0	1,289,256	852,006	1,239,256	(50,000)	0
164 Urban Park/Education Centre	Chris Taylor	0	0	0	30,000	30,000	30,000	35,460	50,000	20,000	0
165 Regeneration of Hemel Town Centre	Chris Taylor	0	0	0	0	0	0	184,053	200,000	0	200,000
166 Maylands Business Centre	Chris Taylor	550,000	335,000	0	0	0	885,000	89,802	550,000	(335,000)	0
167 Water Gardens	Chris Taylor	177,217	2,005,260	0	0	0	2,182,477	1,932,101	1,900,000	(517,477)	235,000
168 Bus Interchange	Chris Taylor	0	300,000	0	0	0	300,000	50,311	100,000	0	(200,000)
169 Heath Park Gardens Improvements ( Fully funded from S106)	Chris Taylor	0	12,892	0	0	0	12,892	9,503	12,892	0	0
170 Town Centre Access Improvements	Chris Taylor	0	507,961	0	(457,961)	(457,961)	50,000	1,122	15,000	(35,000)	0
171 Hemel Street Furniture	Chris Taylor	166,000	0	0	(30,000)	(30,000)	136,000	72,999	166,000	30,000	0
172 Gadebridge Park	Chris Taylor	500,000	0	0	(500,000)	(500,000)	0	0	0	0	0
173 The Bury - Conversion into Museum and Gallery	Chris Taylor	75,000	0	0	0	0	75,000	0	40,000	(35,000)	0
		<b>1,944,217</b>	<b>3,974,369</b>	<b>0</b>	<b>(957,961)</b>	<b>(957,961)</b>	<b>4,960,625</b>	<b>3,227,359</b>	<b>4,273,148</b>	<b>(922,477)</b>	<b>235,000</b>
<b>Totals: Strategic Planning and Environment</b>		<b>3,829,217</b>	<b>4,312,713</b>	<b>292,314</b>	<b>(1,669,121)</b>	<b>(1,376,807)</b>	<b>6,765,123</b>	<b>4,202,477</b>	<b>6,125,035</b>	<b>(830,915)</b>	<b>190,827</b>
<b>Totals - Fund: General Fund</b>		<b>20,107,499</b>	<b>5,714,156</b>	<b>1,363,576</b>	<b>(5,806,740)</b>	<b>(4,443,164)</b>	<b>21,378,491</b>	<b>17,092,734</b>	<b>20,505,683</b>	<b>(1,278,544)</b>	<b>405,736</b>

CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2016

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	Adjustments (Slip. C/F)	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)	
<b>Housing Revenue Account</b>												
<b>Housing and Community</b>												
<b>Property &amp; Place</b>												
185	Planned Fixed Expenditure	Fiona Williamson	18,334,000	0	(4,628,000)	0	(4,628,000)	<b>13,706,000</b>	12,412,118	<b>13,170,700</b>	0	(535,300)
186	Pain/Gain Share (Planned Fixed Expenditure)	Fiona Williamson	0	0	(0)	0	(0)	<b>(0)</b>	(21,085)	<b>(0)</b>	0	0
187	M&E Contracted Works	Fiona Williamson	0	(630,178)	1,108,000	0	1,108,000	<b>477,822</b>	153,206	<b>477,822</b>	0	0
188	Communal Gas & Heating	Fiona Williamson	0	0	2,950,000	0	2,950,000	<b>2,950,000</b>	1,236,778	<b>2,950,000</b>	0	0
189	DBC Commissioned Capital Works	Fiona Williamson	0	0	570,000	0	570,000	<b>570,000</b>	33,665	<b>570,000</b>	0	0
			<b>18,334,000</b>	<b>(630,178)</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>17,703,822</b>	<b>13,814,682</b>	<b>17,168,522</b>	<b>0</b>	<b>(535,300)</b>
<b>Strategic Housing</b>												
193	New Build - Farm Place Berkhamsted	Julia Hedger	45,040	105,505	0	0	0	<b>150,545</b>	(41,583)	<b>2,232</b>	0	(148,313)
194	Galley Hill / St. Peters Court / The Nokes	Julia Hedger	0	140,125	0	0	0	<b>140,125</b>	(37,490)	<b>0</b>	0	(140,125)
195	Aspen Court / London Road, Apsley	Julia Hedger	322,534	837,800	0	0	0	<b>1,160,334</b>	369,206	<b>494,804</b>	0	(665,530)
196	New Build General	Julia Hedger	1,372,481	586,791	0	0	0	<b>1,959,272</b>	599,885	<b>635,706</b>	(1,323,566)	0
197	Wood House	Julia Hedger	3,950,336	(8,590)	0	(1,167,334)	(1,167,334)	<b>2,774,412</b>	17,164	<b>174,352</b>	(2,600,060)	0
198	Stationers Place / Apsley Paper Mill	Julia Hedger	1,734,811	(234,935)	0	(672,880)	(672,880)	<b>826,996</b>	505,335	<b>529,480</b>	(1,251,484)	953,968
199	New Build - Queen Street (Old Tring Depot)	Julia Hedger	337,815	73,422	0	0	0	<b>411,237</b>	423,277	<b>445,367</b>	0	34,130
200	Able House	Julia Hedger	2,084,636	178,309	0	0	0	<b>2,262,945</b>	878,478	<b>1,770,112</b>	(492,833)	0
			<b>9,847,653</b>	<b>1,678,427</b>	<b>0</b>	<b>(1,840,214)</b>	<b>(1,840,214)</b>	<b>9,685,866</b>	<b>2,714,272</b>	<b>4,052,053</b>	<b>(5,667,943)</b>	<b>34,130</b>
<b>Totals: Housing and Community</b>			<b>28,181,653</b>	<b>1,048,249</b>	<b>0</b>	<b>(1,840,214)</b>	<b>(1,840,214)</b>	<b>27,389,688</b>	<b>16,528,954</b>	<b>21,220,575</b>	<b>(5,667,943)</b>	<b>(501,170)</b>
<b>Totals - Fund: Housing Revenue Account</b>			<b>28,181,653</b>	<b>1,048,249</b>	<b>0</b>	<b>(1,840,214)</b>	<b>(1,840,214)</b>	<b>27,389,688</b>	<b>16,528,954</b>	<b>21,220,575</b>	<b>(5,667,943)</b>	<b>(501,170)</b>
<b>Totals</b>			<b>48,289,152</b>	<b>6,762,405</b>	<b>1,363,576</b>	<b>(7,646,954)</b>	<b>(6,283,378)</b>	<b>48,768,179</b>	<b>33,621,688</b>	<b>41,726,258</b>	<b>(6,946,487)</b>	<b>(95,434)</b>

# Agenda Item 9

The report contains information relating to the financial or business affairs of any particular person (including the authority holding that information) and also contains legal advice which may be subject to a claim for legal privilege

Local Government Act 1972, Schedule 12A, Part 1, paragraph 3 and 5.

# Agenda Item 10

By virtue of paragraph(s) 3 of Part 1 of Schedule 12A  
of the Local Government Act 1972.

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