

Audit Agenda



Wednesday 28 June 2017 at 7.30 pm

Conference Room 2 - The Forum

The Councillors listed below are requested to attend the above meeting, on the day and at the time and place stated, to consider the business set out in this agenda.

Membership

Councillor Brown
Councillor Douris
Councillor McLean

Councillor Taylor (Chair)
Councillor Tindall
Councillor W Wyatt-Lowe

Substitute Members:

Councillors G Adshead, Anderson, England, Link and Ransley

For further information, please contact Jim Doyle

AGENDA

- (c) Appendices A -D - Revised Format (Pages 2 - 9)

Dacorum Borough Council

APPENDIX A

General Fund Revenue Budget - Final Outturn 2016/17 (by Overview and Scrutiny Committee)

Agenda Item 7c

| | Month | | | Year-to-Date | | | Full Year | | |
|---|-------------------------|-----------------|------------------|-------------------------|-----------------|------------------|-------------------------|-----------------------------|------------------|
| | Adjusted Budget £000 | Actuals £000 | Variance £000 | Adjusted Budget £000 | Actuals £000 | Variance £000 | Adjusted Budget £000 | Provisional Outturn £000 | Variance £000 |
| Controllable | | | | | | | | | |
| Finance and Resources | 232 | 1,221 | 989 | 7,245 | 7,024 | (221) | 7,245 | 6,943 | (302) |
| Strategic Planning and Environment | (872) | (715) | 157 | 7,107 | 6,865 | (242) | 7,107 | 6,923 | (184) |
| Housing and Community | 3 | (51) | (54) | 1,821 | 1,451 | (370) | 1,821 | 1,623 | (198) |
| Controllable | (637) | 455 | 1,092 | 16,173 | 15,340 | (833) | 16,173 | 15,489 | (684) |
| Non-Controllable | | | | | | | | | |
| Finance and Resources | | | 0 | | | 0 | (4,012) | (4,704) | (692) |
| Strategic Planning and Environment | | | 0 | | | 0 | 3,852 | 5,922 | 2,070 |
| Housing and Community | | | 0 | | | 0 | 1,652 | 3,982 | 2,330 |
| Non-Controllable | | | 0 | | | 0 | 1,492 | 5,200 | 3,708 |
| General Fund Service Expenditure | (637) | 455 | 1,092 | 16,173 | 15,340 | (833) | 17,665 | 20,689 | 3,024 |
| Reversal of Capital Charges | | | | | | | (4,124) | (8,261) | (4,137) |
| Minimum Revenue Provision | | | | | | | 378 | 211 | (167) |
| Interest Payable | | | | | | | 587 | 605 | 18 |
| Pension Adjustments | | | | | | | 0 | 235 | 235 |
| Interest Receipts | | | | | | | (242) | (286) | (44) |
| Revenue Contributions to Capital | | | | | | | 5,796 | 6,301 | 505 |
| Contributions to / (from) Reserves | | | | | | | (6,260) | (2,648) | 3,612 |
| Contributions to / (from) Working Balance | | | | | | | 0 | 0 | 0 |
| Budget Requirement: | | | | | | | 13,800 | 16,846 | 3,046 |
| Met From: | | | | | | | | | |
| Revenue Support Grant | | | | | | | (971) | (971) | 0 |
| Non-Domestic Rates | | | | | | | 1,053 | (1,208) | (2,261) |
| New Homes Bonus | | | | | | | (3,491) | (3,497) | (6) |
| Other General Government Grants | | | | | | | (125) | (904) | (779) |
| Council Tax Surplus | | | | | | | (49) | (49) | 0 |
| Requirement from Council Tax | | | | | | | (10,217) | (10,217) | 0 |
| Total Funding: | | | | | | | (13,800) | (16,846) | (3,046) |

Interpreting this report

General Fund Service Expenditure

This subtotal includes those costs which are directly attributable to specific Council services.

Budget Requirement

This subtotal shows the total cash requirement to operate the Council for one year. It includes the General Fund Service Expenditure plus corporate costs and income.

Total Funding

This subtotal shows how the Council receives sufficient funding from different sources to meet the Budget Requirement. In order to 'balance the budget', Total Funding must equal the Budget Requirement.

Housing Revenue Account
Final Outturn 2016/17

| | Original Budget £000 | Final Outturn £000 | Variance £000 | % |
|---|----------------------------|--------------------------|------------------|--------------|
| Income: | | | | |
| Net Dwelling Rents | (55,849) | (55,107) | 742 | -1.3% |
| Non-Dwelling Rents | (80) | (121) | (42) | 52.2% |
| Tenants Charges | (388) | (435) | (47) | 12.1% |
| Leaseholder Charges | (477) | (476) | 1 | -0.2% |
| Interest and Investment Income | (206) | (212) | (6) | 2.9% |
| Contribution towards Expenditure | (655) | (797) | (142) | 21.7% |
| Total Income | (57,654) | (57,148) | 506 | -0.9% |
| Expenditure: | | | | |
| Repairs and Maintenance | 10,702 | 11,181 | 479 | 4.5% |
| Supervision & Management: | 11,766 | 11,182 | (584) | -5.0% |
| Rent, Rates, Taxes & Other Charges | 14 | 26 | 12 | 85.7% |
| Interest Payable | 11,643 | 11,643 | 0 | 0.0% |
| Provision for Bad Debts | 250 | 400 | 150 | 60.0% |
| Depreciation | 9,506 | 11,559 | 2,053 | 21.6% |
| HRA Democratic Recharges | 220 | 239 | 19 | 8.6% |
| Total Expenditure | 44,101 | 46,230 | 2,129 | 4.8% |
| Transfer to / (from) Housing Reserves | 13,553 | 10,918 | (2,635) | -19.4% |
| HRA Deficit / (Surplus) | 0 | 0 | 0 | 0.0% |
| Housing Revenue Account Balance: | | | | |
| Opening Balance at 1 April 2016 | (2,893) | (2,893) | 0 | |
| Deficit / (Surplus) for year | 0 | 0 | 0 | |
| Proposed Contributions to Reserves | 0 | 0 | 0 | |
| Closing Balance at 31 March 2017 | (2,893) | (2,893) | 0 | |

CAPITAL PROGRAMME MONITORING FINAL OUTTURN 2016/17 BY SCRUTINY COMMITTEE

APPENDIX C

| Scheme | Budget Holder | Original Budget | Prior Year Slippage | Adj's, Supps, Virements | Adjustments (Slip. C/F) | In-Year Adjustments | Current Budget | YTD Spend | Final Outturn | Forecast Slippage | Projected Over / (Under) |
|--|----------------|------------------|---------------------|-------------------------|-------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| General Fund | | | | | | | | | | | |
| Finance and Resources | | | | | | | | | | | |
| Commercial Assets and Property Development | | | | | | | | | | | |
| 42 Strategic Acquisitions | Nicholas Brown | 950,000 | (463,500) | 0 | (486,500) | (486,500) | 0 | 0 | 0 | 0 | 0 |
| 43 Demolition of Old Berkhamsted Depot and new barrier | Nicholas Brown | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 33,518 | 33,518 | 0 | (16,482) |
| 44 Demolition of Health Centre | Nicholas Brown | 350,000 | 0 | (15,000) | 0 | (15,000) | 335,000 | 0 | 0 | (45,000) | (290,000) |
| 45 Old Town Hall - Cafe Roof and stonework renewal | Nicholas Brown | 75,000 | 0 | 0 | 0 | 0 | 75,000 | 0 | 0 | (75,000) | 0 |
| 46 Demolition of Civic Centre | Nicholas Brown | 0 | (1,990) | 0 | 0 | 0 | (1,990) | 18,076 | 18,076 | 20,066 | 0 |
| 47 Bennetts End Community Centre - Replace Roof | Nicholas Brown | 35,000 | 0 | 0 | (35,000) | (35,000) | 0 | 0 | 0 | 0 | 0 |
| 48 Highfield Community Centre - Resurface Car Park | Nicholas Brown | 0 | 0 | 15,000 | 18,318 | 33,318 | 33,318 | 32,819 | 32,819 | 0 | (499) |
| 49 Adeyfield Community Centre - replace roof | Nicholas Brown | 0 | 44,230 | 0 | (44,230) | (44,230) | 0 | 0 | 0 | 0 | 0 |
| 50 Tring Community Centre - new play area for Children's Nursery | Nicholas Brown | 0 | 13,110 | 0 | 0 | 0 | 13,110 | 0 | 0 | (13,110) | 0 |
| 51 Bennetts End Community Centre Toilet Provision | Nicholas Brown | 18,000 | 0 | 0 | 0 | 0 | 18,000 | 0 | 0 | (18,000) | 0 |
| 52 Rossgate Shopping Centre - Structural Works | Nicholas Brown | 0 | 90,910 | 0 | (90,910) | (90,910) | 0 | 0 | 0 | 0 | 0 |
| 53 Leys Road - Roof | Nicholas Brown | 55,000 | 0 | 0 | (55,000) | (55,000) | 0 | 0 | 0 | 0 | 0 |
| 54 High Street, Tring - Replace External Cladding & Roof | Nicholas Brown | 30,000 | 50,000 | 0 | 0 | 0 | 80,000 | 20,726 | 20,726 | (59,274) | (0) |
| 55 The Denes Shopping Centre - Renew Walkway & Canopy Covering | Nicholas Brown | 50,000 | 0 | 0 | 0 | 0 | 50,000 | 0 | 0 | (50,000) | 0 |
| 56 Commercial Properties - Renew Obsolete Door Entry Controls | Nicholas Brown | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 19,446 | 19,446 | 0 | (554) |
| 57 Silk Mill - Renew asphalt tanking to stairs | Nicholas Brown | 16,000 | 0 | 0 | 0 | 0 | 16,000 | 0 | 0 | (16,000) | 0 |
| 58 Kingshill Cemetery - Welfare Provision | Nicholas Brown | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 889 | 889 | (149,111) | 0 |
| 59 Bunkers Farm | Nicholas Brown | 25,782 | 183,606 | 0 | 55,332 | 55,332 | 264,720 | 271,211 | 271,211 | 6,491 | 0 |
| 60 Refurbishment of Facilities at Woodwells Cemetery | Nicholas Brown | 0 | 57,597 | 0 | 0 | 0 | 57,597 | 58,487 | 58,487 | 0 | 890 |
| 61 Heath Lane - Welfare Facilities | Nicholas Brown | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 18,910 | 18,910 | 0 | (1,090) |
| 62 Woodwells Cemetery - Improvements to Burial Areas | Nicholas Brown | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 15,381 | 15,381 | (4,619) | 0 |
| | | 1,864,782 | (26,037) | 0 | (637,990) | (637,990) | 1,200,755 | 489,463 | 489,463 | (403,557) | (307,735) |
| Commissioning, Procurement and Compliance | | | | | | | | | | | |
| 65 Car Park Refurbishment | Ben Hosier | 90,000 | 99,172 | 0 | (187,572) | (187,572) | 1,600 | 2,400 | 2,400 | 800 | 0 |
| 67 Water Gardens Car Park - Re-Lining (Asphalt) Top Floor | Ben Hosier | 435,000 | 0 | 0 | 0 | 0 | 435,000 | 446,093 | 446,093 | 0 | 11,093 |
| 68 Multi Storey Car Park Berkhamsted | Ben Hosier | 3,432,000 | (161,436) | 0 | (3,085,093) | (3,085,093) | 185,471 | 136,458 | 136,458 | (49,013) | (0) |
| 69 Multi Functional Devices | Ben Hosier | 0 | 0 | 0 | 0 | 0 | 0 | 62,435 | 62,435 | 62,435 | 0 |
| | | 3,957,000 | (62,264) | 0 | (3,272,665) | (3,272,665) | 622,071 | 647,386 | 647,386 | 14,222 | 11,093 |
| Democratic Services | | | | | | | | | | | |
| 73 Election Management System Replacement | Jim Doyle | 30,000 | 0 | 0 | (30,000) | (30,000) | 0 | 0 | 0 | 0 | 0 |
| 74 Civic Car Purchase | Jim Doyle | 30,000 | 0 | 0 | 0 | 0 | 30,000 | 0 | 0 | (30,000) | 0 |
| | | 60,000 | 0 | 0 | (30,000) | (30,000) | 30,000 | 0 | 0 | (30,000) | 0 |
| Development Management and Planning | | | | | | | | | | | |
| 78 Planning Software Replacement | Sara Whelan | 0 | 86,964 | 0 | (86,964) | (86,964) | 0 | 0 | 0 | 0 | 0 |
| | | 0 | 86,964 | 0 | (86,964) | (86,964) | 0 | 0 | 0 | 0 | 0 |
| Financial Management | | | | | | | | | | | |
| 82 Payroll (Invest to Save) | Richard Baker | 0 | 2,447 | 0 | 0 | 0 | 2,447 | 2,425 | 2,425 | 0 | (22) |
| 83 Credit Card Surcharging (Invest to Save) | Richard Baker | 16,000 | 0 | 0 | 0 | 0 | 16,000 | 16,350 | 16,350 | 0 | 350 |
| 84 Upgrade of HSM Module (BACS / DD Security) | Richard Baker | 6,000 | 5,000 | 0 | 0 | 0 | 11,000 | 12,700 | 12,700 | 0 | 1,700 |
| | | 22,000 | 7,447 | 0 | 0 | 0 | 29,447 | 31,475 | 31,475 | 0 | 2,028 |
| Housing & Regeneration Management | | | | | | | | | | | |
| 88 The Forum (Public Service Quarter) | Mark Gaynor | 9,350,000 | 1,015,400 | 514,000 | 0 | 514,000 | 10,879,400 | 10,694,726 | 10,694,726 | (184,674) | 0 |
| 89 Gade Zone | Mark Gaynor | 150,000 | 0 | 0 | 0 | 0 | 150,000 | 76,739 | 76,739 | (73,261) | (0) |
| | | 9,500,000 | 1,015,400 | 514,000 | 0 | 514,000 | 11,029,400 | 10,771,464 | 10,771,464 | (257,936) | 0 |
| Information, Communication and Technology | | | | | | | | | | | |
| 93 Rolling Programme - Hardware | Ben Trueman | 75,000 | 41,700 | 0 | 0 | 0 | 116,700 | 135,334 | 135,334 | 18,634 | 0 |
| 94 Software Licences - Right of Use | Ben Trueman | 50,000 | 32,000 | 0 | 0 | 0 | 82,000 | 51,202 | 51,202 | 0 | (30,798) |
| 95 Website Development | Ben Trueman | 0 | 69,500 | 0 | 0 | 0 | 69,500 | 26,022 | 26,022 | (43,478) | 0 |
| 96 Future vision of CRM | Ben Trueman | 152,000 | 0 | 0 | (70,000) | (70,000) | 82,000 | 0 | 0 | (82,000) | 0 |
| | | 277,000 | 143,200 | 0 | (70,000) | (70,000) | 350,200 | 212,559 | 212,559 | (106,844) | (30,797) |

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CAPITAL PROGRAMME MONITORING FINAL OUTTURN 2016/17 BY SCRUTINY COMMITTEE

APPENDIX C

| Scheme | Budget Holder | Original Budget | Prior Year Slippage | Adj's, Supps, Virements | Adjustments (Slip. C/F) | In-Year Adjustments | Current Budget | YTD Spend | Final Outturn | Forecast Slippage | Projected Over / (Under) |
|---|----------------|-------------------|---------------------|-------------------------|-------------------------|---------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| Finance and Resources continued | | | | | | | | | | | |
| People | | | | | | | | | | | |
| 100 Incoming Mailroom | Matt Rawdon | 0 | 48,009 | 0 | 0 | 0 | 48,009 | 47,234 | 47,234 | 0 | (775) |
| 101 Reprographics | Matt Rawdon | 0 | 5,247 | 0 | 0 | 0 | 5,247 | 5,000 | 5,000 | 0 | (247) |
| 102 EIS Replacement | Matt Rawdon | 0 | 70,000 | 0 | 0 | 0 | 70,000 | 0 | 0 | (70,000) | 0 |
| | | 0 | 123,256 | 0 | 0 | 0 | 123,256 | 52,234 | 52,234 | (70,000) | (1,022) |
| Totals: Finance and Resources | | 15,680,782 | 1,287,966 | 514,000 | (4,097,619) | (3,583,619) | 13,385,129 | 12,204,581 | 12,204,581 | (854,115) | (326,433) |
| Housing and Community | | | | | | | | | | | |
| Commissioning, Procurement and Compliance | | | | | | | | | | | |
| 110 Telephony upgrade & virtualisation | Ben Hosier | 0 | 4,600 | 0 | 0 | 0 | 4,600 | 0 | 0 | (4,600) | 0 |
| 111 Customer Services Unit Refurbishment | Ben Hosier | 0 | 9,870 | 0 | 0 | 0 | 9,870 | 9,915 | 9,915 | 0 | 45 |
| 112 CSU Flow Management Solution | Ben Hosier | 46,500 | 0 | 0 | 0 | 0 | 46,500 | 31,926 | 31,926 | 0 | (14,574) |
| 113 Replacement of Inform 360 Communications | Ben Hosier | 19,000 | 0 | 0 | 0 | 0 | 19,000 | 18,920 | 18,920 | 0 | (80) |
| 114 Self Service Kiosks | Ben Hosier | 47,000 | 0 | 0 | 0 | 0 | 47,000 | 27,933 | 27,933 | (19,067) | 0 |
| | | 112,500 | 14,470 | 0 | 0 | 0 | 126,970 | 88,694 | 88,694 | (23,667) | (14,609) |
| Legal , Democratic and Regulatory Management | | | | | | | | | | | |
| 118 Highbarns Land Stabilisation Project | Mark Brookes | 0 | 8,360 | 0 | 0 | 0 | 8,360 | 0 | 0 | 0 | (8,360) |
| | | 0 | 8,360 | 0 | 0 | 0 | 8,360 | 0 | 0 | 0 | (8,360) |
| People | | | | | | | | | | | |
| 122 Capital Grants - Community Groups | Matt Rawdon | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 19,477 | 19,477 | 0 | (523) |
| | | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 19,477 | 19,477 | 0 | (523) |
| Residents Services | | | | | | | | | | | |
| 126 Rolling Programme - CCTV Cameras | Julie Still | 25,000 | 0 | 0 | 0 | 0 | 25,000 | 25,452 | 25,452 | 0 | 452 |
| 127 Lift Replacement to Theatre - Old Town Hall | Julie Still | 40,000 | 0 | 0 | (40,000) | (40,000) | 0 | 0 | 0 | 0 | 0 |
| 128 Verge Hardening Programme | Julie Still | 350,000 | 7,840 | 0 | 0 | 0 | 357,840 | 349,443 | 349,443 | (8,397) | (0) |
| 129 Youth Centre Provision | Julie Still | 50,000 | 82,807 | 21,262 | 0 | 21,262 | 154,069 | 156,414 | 156,414 | 0 | 2,345 |
| | | 465,000 | 90,647 | 21,262 | (40,000) | (18,738) | 536,909 | 531,309 | 531,309 | (8,397) | 2,797 |
| Strategic Housing | | | | | | | | | | | |
| 133 New Build - Elms Hostel Redbourne Road | Thomas Farrell | 0 | 0 | 0 | 0 | 0 | 0 | 11,671 | 11,671 | 0 | 11,671 |
| 134 Affordable Housing Development Fund | Thomas Farrell | 0 | 0 | 1,050,000 | 0 | 1,050,000 | 1,050,000 | 1,050,000 | 1,050,000 | 0 | 0 |
| 135 Westerdale (Garage Development) | Thomas Farrell | 0 | 0 | 0 | 0 | 0 | 0 | 2,839 | 2,839 | 2,839 | 0 |
| 136 Northend (Garage Development) | Thomas Farrell | 0 | 0 | 0 | 0 | 0 | 0 | 2,994 | 2,994 | 2,994 | 0 |
| | | 0 | 0 | 1,050,000 | 0 | 1,050,000 | 1,050,000 | 1,067,504 | 1,067,504 | 5,833 | 11,671 |
| Totals: Housing and Community | | 597,500 | 113,477 | 1,071,262 | (40,000) | 1,031,262 | 1,742,239 | 1,706,984 | 1,706,984 | (26,231) | (9,024) |

CAPITAL PROGRAMME MONITORING FINAL OUTTURN 2016/17 BY SCRUTINY COMMITTEE

APPENDIX C

| Scheme | Budget Holder | Original Budget | Prior Year Slippage | Adj's, Supps, Virements | Adjustments (Slip. C/F) | In-Year Adjustments | Current Budget | YTD Spend | Final Outturn | Forecast Slippage | Projected Over / (Under) |
|--|------------------------|-------------------|---------------------|-------------------------|-------------------------|---------------------|-------------------|-------------------|-------------------|--------------------|--------------------------|
| Strategic Planning and Environment | | | | | | | | | | | |
| Commercial Assets and Property Development | | | | | | | | | | | |
| 144 Hemel Sports Centre - renew heat and power system | Nicholas Brown | 0 | 76,050 | 23,878 | 0 | 23,878 | 99,928 | 0 | 0 | (99,928) | 0 |
| 145 Hemel Sports Centre - renew outdoor pool water heaters | Nicholas Brown | 0 | 4,952 | (4,952) | 0 | (4,952) | 0 | 0 | 0 | 0 | 0 |
| 146 Berkhamsted Sports Centre - heating system upgrade | Nicholas Brown | 15,000 | 0 | 0 | 0 | 0 | 15,000 | 0 | 0 | (15,000) | 0 |
| 147 Air Handling Unit - Hemel Hempstead Sports Centre | Nicholas Brown | 0 | 18,926 | (18,926) | 0 | (18,926) | 0 | 0 | 0 | 0 | 0 |
| 148 Tring Swimming Pool | Nicholas Brown | 0 | 0 | 0 | 0 | 0 | 0 | 16,000 | 16,000 | 16,000 | 0 |
| | | 15,000 | 99,928 | 0 | 0 | 0 | 114,928 | 16,000 | 16,000 | (98,928) | 0 |
| Environmental Services | | | | | | | | | | | |
| 152 Wheeled Bins & Boxes for New Properties | Craig Thorpe | 20,000 | 0 | 0 | 0 | 0 | 20,000 | 11,296 | 11,296 | 0 | (8,704) |
| 153 Play Area Refurbishment Programme | Craig Thorpe | 224,000 | 106,916 | 159,314 | (150,916) | 8,398 | 339,314 | 265,062 | 265,062 | (74,254) | 2 |
| 154 Litter Bin Upgrade | Craig Thorpe | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 19,761 | 19,761 | (20,239) | 0 |
| 155 Waste & Recycling Service Improvements | Craig Thorpe | 0 | 75,000 | 0 | (75,000) | (75,000) | 0 | 0 | 0 | 0 | 0 |
| 156 Play Areas & Open Spaces - replace equipment | Craig Thorpe | 0 | 14,722 | 0 | 0 | 0 | 14,722 | 3,641 | 3,641 | (11,081) | 0 |
| 157 Cupid Green Depot - Security Gates Upgrade | Craig Thorpe | 81,000 | 0 | 0 | 0 | 0 | 81,000 | 70,355 | 70,355 | 0 | (10,645) |
| 158 Dog Kennels / Pest Control store Cupid Depot | Craig Thorpe | 40,000 | 0 | 0 | 0 | 0 | 40,000 | 11,555 | 11,555 | 0 | (28,445) |
| 159 Fleet Replacement Programme | Craig Thorpe | 862,000 | 94,231 | 0 | (485,244) | (485,244) | 470,987 | 451,001 | 451,001 | (19,986) | (0) |
| | | 1,267,000 | 290,869 | 159,314 | (711,160) | (551,846) | 1,006,023 | 832,670 | 832,670 | (125,560) | (47,793) |
| Regulatory Services | | | | | | | | | | | |
| 163 Disabled Facilities Grants | GM Regulatory Services | 603,000 | (61,346) | 133,000 | 0 | 133,000 | 674,654 | 710,155 | 710,155 | 0 | 35,501 |
| 164 Home Improvement Grants | GM Regulatory Services | 0 | 8,893 | 0 | 0 | 0 | 8,893 | 8,674 | 8,674 | 0 | (220) |
| | | 603,000 | (52,453) | 133,000 | 0 | 133,000 | 683,547 | 718,828 | 718,828 | 0 | 35,281 |
| Strategic Planning and Regeneration | | | | | | | | | | | |
| 168 Maylands Phase 1 Improvements | Chris Taylor | 476,000 | 813,256 | 0 | 0 | 0 | 1,289,256 | 898,302 | 898,302 | (50,000) | (340,954) |
| 169 Urban Park/Education Centre (Durrants Lakes) | Chris Taylor | 0 | 0 | 0 | 30,000 | 30,000 | 30,000 | 35,985 | 35,985 | 5,985 | (0) |
| 170 Regeneration of Hemel Town Centre | Chris Taylor | 0 | 0 | 0 | 0 | 0 | 0 | 207,353 | 207,353 | 0 | 207,353 |
| 171 Maylands Business Centre | Chris Taylor | 550,000 | 335,000 | 0 | 0 | 0 | 885,000 | 507,776 | 507,776 | (377,224) | 0 |
| 172 Water Gardens | Chris Taylor | 177,217 | 2,005,260 | 0 | 0 | 0 | 2,182,477 | 2,241,548 | 2,241,548 | 59,071 | (0) |
| 173 Bus Interchange | Chris Taylor | 0 | 300,000 | 0 | 0 | 0 | 300,000 | 77,965 | 77,965 | 0 | (222,035) |
| 174 Heath Park Gardens Improvements (Fully funded from S106) | Chris Taylor | 0 | 12,892 | 0 | 0 | 0 | 12,892 | 12,492 | 12,492 | 0 | (400) |
| 175 Town Centre Access Improvements | Chris Taylor | 0 | 507,961 | 0 | (457,961) | (457,961) | 50,000 | 1,122 | 1,122 | (48,878) | 0 |
| 176 Hemel Street Furniture | Chris Taylor | 166,000 | 0 | 0 | (30,000) | (30,000) | 136,000 | 55,424 | 55,424 | (80,576) | (0) |
| 177 Gadebridge Park | Chris Taylor | 500,000 | 0 | 0 | (500,000) | (500,000) | 0 | 0 | 0 | 0 | 0 |
| 178 The Bury - Conversion into Museum and Gallery | Chris Taylor | 75,000 | 0 | 0 | 0 | 0 | 75,000 | 12,273 | 12,273 | (62,727) | (0) |
| | | 1,944,217 | 3,974,369 | 0 | (957,961) | (957,961) | 4,960,625 | 4,050,240 | 4,050,240 | (554,349) | (356,036) |
| Totals: Strategic Planning and Environment | | 3,829,217 | 4,312,713 | 292,314 | (1,669,121) | (1,376,807) | 6,765,123 | 5,617,739 | 5,617,739 | (778,837) | (368,547) |
| Totals - Fund: General Fund | | 20,107,499 | 5,714,156 | 1,877,576 | (5,806,740) | (3,929,164) | 21,892,491 | 19,529,304 | 19,529,304 | (1,659,183) | (704,004) |

CAPITAL PROGRAMME MONITORING FINAL OUTTURN 2016/17 BY SCRUTINY COMMITTEE

APPENDIX C

| Scheme | Budget Holder | Original Budget | Prior Year Slippage | Adj's, Supps, Virements | Adjustments (Slip. C/F) | In-Year Adjustments | Current Budget | YTD Spend | Final Outturn | Forecast Slippage | Projected Over / (Under) | |
|---|---|------------------|---------------------|-------------------------|-------------------------|---------------------|--------------------|-------------------|-------------------|-------------------|--------------------------|--------------------|
| Housing Revenue Account | | | | | | | | | | | | |
| Housing and Community | | | | | | | | | | | | |
| Property & Place | | | | | | | | | | | | |
| 181 | Planned Fixed Expenditure | Fiona Williamson | 18,334,000 | 0 | (4,628,000) | 0 | (4,628,000) | 13,706,000 | 12,229,141 | 12,229,141 | 0 | 0 |
| 182 | Pain/Gain Share (Planned Fixed Expenditure) | Fiona Williamson | 0 | 0 | (0) | 0 | (0) | (0) | -464,588 | -464,588 | 0 | (351,000) |
| 183 | M&E Contracted Works | Fiona Williamson | 0 | (630,178) | 1,108,000 | 0 | 1,108,000 | 477,822 | 486,173 | 486,173 | 0 | 0 |
| 184 | Communal Gas & Heating | Fiona Williamson | 0 | 0 | 2,950,000 | 0 | 2,950,000 | 2,950,000 | 2,777,670 | 2,777,670 | 0 | 0 |
| 185 | DBC Commissioned Capital Works | Fiona Williamson | 0 | 0 | 570,000 | 0 | 570,000 | 570,000 | 131,463 | 131,463 | (2,192,964) | 0 |
| | | | 18,334,000 | (630,178) | 0 | 0 | 0 | 17,703,822 | 15,159,858 | 15,159,858 | (2,192,964) | (351,000) |
| Strategic Housing | | | | | | | | | | | | |
| 189 | New Build - Farm Place Berkhamsted | Thomas Farrell | 45,040 | 105,505 | 0 | 0 | 0 | 150,545 | 0 | 0 | 0 | (150,545) |
| 190 | Galley Hill / St. Peters Court / The Nokes | Thomas Farrell | 0 | 140,125 | 0 | 0 | 0 | 140,125 | 0 | 0 | 0 | (140,125) |
| 191 | Aspen Court / London Road, Apsley | Thomas Farrell | 322,534 | 837,800 | 0 | 0 | 0 | 1,160,334 | 369,206 | 369,206 | 0 | (791,128) |
| 192 | Martindale | Thomas Farrell | 52,440 | 4,111 | 0 | 0 | 0 | 56,551 | 15,187 | 15,187 | (41,364) | (0) |
| 193 | Wood House | Thomas Farrell | 3,950,336 | (8,590) | 0 | (1,167,334) | (1,167,334) | 2,774,412 | 725,772 | 725,772 | (2,048,640) | (0) |
| 194 | Stationers Place / Apsley Paper Mill | Thomas Farrell | 1,734,811 | (234,935) | 0 | (672,880) | (672,880) | 826,996 | 509,576 | 509,576 | (1,396,985) | 1,079,565 |
| 195 | New Build - Queen Street (Old Tring Depot) | Thomas Farrell | 337,815 | 73,422 | 0 | 0 | 0 | 411,237 | 424,377 | 424,377 | 0 | 13,140 |
| 196 | Able House | Thomas Farrell | 2,084,636 | 178,309 | 0 | 0 | 0 | 2,262,945 | 1,440,727 | 1,440,727 | (822,218) | 0 |
| 197 | Swing Gate Lane | Thomas Farrell | 1,320,041 | 582,680 | 0 | 0 | 0 | 1,902,721 | 591,688 | 591,688 | (1,311,033) | 0 |
| | | | 9,847,653 | 1,678,427 | 0 | (1,840,214) | (1,840,214) | 9,685,866 | 4,076,533 | 4,076,533 | (5,620,240) | 10,907 |
| Totals: Housing and Community | | | 28,181,653 | 1,048,249 | 0 | (1,840,214) | (1,840,214) | 27,389,688 | 19,236,391 | 19,236,391 | (7,813,204) | (340,093) |
| Totals - Fund: Housing Revenue Account | | | 28,181,653 | 1,048,249 | 0 | (1,840,214) | (1,840,214) | 27,389,688 | 19,236,391 | 19,236,391 | (7,813,204) | (340,093) |
| Totals | | | 48,289,152 | 6,762,405 | 1,877,576 | (7,646,954) | (5,769,378) | 49,282,179 | 38,765,696 | 38,765,696 | (9,472,387) | (1,044,096) |

STATEMENT OF EARMARKED RESERVES

| General Fund Reserves Summary | Balance as at 31/03/16 £'000 | Net Movement 2016/17 £'000 | Balance as at 31/03/17 £'000 | Net Movement 2017/18 £'000 | Balance as at 31/03/18 £'000 | Net Movement 2018/19 £'000 | Balance as at 31/03/19 £'000 | Net Movement 2019/20 £'000 | Balance as at 31/03/20 £'000 | Net Movement 2020/21 £'000 | Balance as at 31/03/21 £'000 |
|---|---------------------------------|-------------------------------|---------------------------------|-------------------------------|---------------------------------|-------------------------------|---------------------------------|-------------------------------|---------------------------------|-------------------------------|---------------------------------|
| Civic Buildings Major Repairs Reserve | 200 | | 200 | | 200 | | 200 | | 200 | | 200 |
| Capital Development Reserve | | 500 | 500 | | 500 | | 500 | | 500 | | 500 |
| Earmarked Grants Reserve | 274 | (71) | 203 | (183) | 20 | (10) | 10 | (10) | 0 | | 0 |
| Management of Change Reserve | 1,441 | 393 | 1,834 | (492) | 1,342 | (120) | 1,222 | (14) | 1,208 | (14) | 1,194 |
| Technology Reserve | 163 | (107) | 56 | | 56 | | 56 | | 56 | | 56 |
| Savings Efficiencies Reserve | 0 | | 0 | | 0 | 604 | 604 | 377 | 981 | 244 | 1,225 |
| On Street Car Parking Reserve | 149 | 93 | 242 | (34) | 208 | | 208 | | 208 | | 208 |
| Local Development Framework Reserve | 366 | (266) | 100 | (100) | 0 | | 0 | | 0 | | 0 |
| Dacorum Development Reserve | 568 | (212) | 356 | (200) | 156 | (70) | 86 | (86) | 0 | | 0 |
| Planning Enforcement & Appeals Reserve | 125 | (50) | 75 | | 75 | | 75 | | 75 | | 75 |
| Planning & Regeneration Project Reserve | 160 | (2) | 158 | (93) | 65 | (45) | 20 | (20) | 0 | | 0 |
| Litigation Reserve | 214 | (66) | 148 | 216 | 364 | | 364 | | 364 | | 364 |
| Vehicle Replacement Reserve | 350 | 350 | 700 | 350 | 1,050 | 350 | 1,400 | 350 | 1,750 | 350 | 2,100 |
| Invest to Save | 411 | (163) | 248 | | 248 | | 248 | | 248 | | 248 |
| Building Control Reserve | 86 | (86) | 0 | | 0 | | 0 | | 0 | | 0 |
| Longdean School Repairs Reserve | 7 | (7) | 0 | | 0 | | 0 | | 0 | | 0 |
| Tring Swimming Pool Repairs Reserve | 91 | (91) | 0 | 8 | 8 | 8 | 16 | 8 | 24 | 8 | 32 |
| Youth Provision Reserve | 101 | | 101 | (40) | 61 | (40) | 21 | | 21 | | 21 |
| Election Reserve | 30 | 30 | 60 | 30 | 90 | 30 | 120 | (90) | 30 | 30 | 60 |
| Uninsured Loss Reserve | 586 | | 586 | (86) | 500 | | 500 | | 500 | | 500 |
| Training & Development Reserve | 114 | (26) | 88 | (43) | 45 | (22) | 23 | (23) | 0 | | 0 |
| Housing Conditions Survey Reserve | 66 | 15 | 81 | 15 | 96 | 15 | 111 | (111) | 0 | 15 | 15 |
| Dacorum Partnership Reserve | 66 | (8) | 58 | (11) | 47 | | 47 | | 47 | | 47 |
| Dacorum Rent Aid - Guarantee Scheme | 15 | | 15 | | 15 | | 15 | | 15 | | 15 |
| Rent Guarantee Scheme Reserve | 15 | | 15 | | 15 | | 15 | | 15 | | 15 |
| The Forum Reserve | 2,006 | (2,006) | 0 | | 0 | | 0 | | 0 | | 0 |
| Funding Equalisation Reserve | 2,943 | (814) | 2,129 | (209) | 1,920 | (1,849) | 71 | | 71 | | 71 |
| Pensions Reserve | 1,773 | | 1,773 | | 1,773 | | 1,773 | | 1,773 | | 1,773 |
| Maylands Plus Reserve | 100 | (54) | 46 | | 46 | | 46 | | 46 | | 46 |
| Total Earmarked Reserves | 12,420 | (2,648) | 9,772 | (872) | 8,900 | (1,149) | 7,751 | 381 | 8,132 | 633 | 8,765 |
| Working Balance | 2,502 | 0 | 2,502 | 1 | 2,503 | 0 | 2,503 | 0 | 2,503 | 0 | 2,503 |
| Total General Fund Reserves | 14,922 | (2,648) | 12,274 | | 11,403 | (1,149) | 10,254 | 381 | 10,635 | 633 | 11,268 |