## The Four Principles of Good Public Scrutiny

	1: good public scrutiny  provides 'critical friend'  challenge  to executive policy-makers and decision  makers	2: good public scrutinyenables the voice and concerns of the public and its communities	3: good public scrutinyis carried out by  'independent minded governors'  who lead and own the scrutiny role	4: good public scrutiny  drives improvement in public services
Understanding the scrutiny role	<ul> <li>Clarity of purpose</li> <li>Constructive, robust and purposeful challenge</li> <li>Respect for the scrutiny role as a legitimate check on executives</li> </ul>	<ul> <li>ensuring an on-going dialogue with the public</li> <li>to create and an 'accountability relationship'</li> <li>representing and engaging diverse communities</li> </ul>	<ul> <li>independent and impartial         'non-executives' appointed or         elected to ensure the public         interest is served</li> <li>champions of the value and         potential of good scrutiny</li> <li>active engagement on the         board or in the committee</li> </ul>	<ul> <li>promote community</li> <li>well-being and improve the quality of life</li> <li>strategic quality assurance</li> </ul>
	<ul> <li>A constructive working relationship with executive colleagues including external bodies</li> </ul>			
Creating an enabling environment for good public scrutiny	<ul> <li>Clear rules of engagement</li> <li>Work programmes that fit with existing corporate processes</li> <li>Non-aggressive environment and behaviours to create</li> <li>optimum conditions for investigative evidence- based</li> </ul>	<ul> <li>open and transparent</li> <li>processes with public access to information</li> <li>meeting conducted in public which invite public</li> <li>participation and 'active</li> <li>citizenship'</li> </ul>	<ul> <li>active engagement of</li> <li>members in a scrutiny role</li> <li>ensure adequate public</li> <li>accountability and community leadership</li> <li>create conditions for</li> <li>deliberation and consensus</li> </ul>	<ul> <li>strategic review of corporate policies, plans and budgets</li> <li>co-ordinate reviews of policy and service performance in line with strategic objectives</li> </ul>
Supporting public scrutiny	<ul> <li>Objective questioning</li> <li>Inclusive, focused chairing</li> <li>Access to information and expert advice</li> </ul>	<ul> <li>active listening and sympathetic questioning adequate resourcing for public dialogue</li> </ul>	<ul> <li>deliberative skills and</li> <li>consensus building</li> <li>reflect on the process, learn from the experience and innovate</li> <li>acknowledges professional</li> </ul>	<ul> <li>access to timely and accurate performance information</li> <li>analysis and interpretation of performance data</li> <li>resources and professional support for the collection and</li> </ul>

information

presentation of performance

support for 'lay' members