



AGENDA ITEM: 7

SUMMARY

Report for:	Resources Overview & Scrutiny Committee
Date of meeting:	5 November 2013
PART:	1
If Part II, reason:	

Title of report:	Risk Management Report Quarter 2 2013/14
Contact:	Councillor Nick Tiley, Portfolio Holder for Finance Resources Sally Marshall, Director Finance & Corporate Services Linda Dargue, Insurance & Risk Manager
Purpose of report:	1. To provide the Quarter 2 report on the Strategic Risk Register 2. To provide the Quarter 2 report on the Operational Risk Registers
Recommendations	1 That the content of this report is noted and recommended to Cabinet for approval together with any associated comments.
Corporate objectives:	Dacorum Delivers – Risk management is an essential part of ensuring that the Council meets all of its objectives
Implications:	<u>Financial</u> None identified.
'Value For Money Implications'	<u>Value for Money</u> <u>Value for Money</u> Risk management is closely linked to the Council's commitment to ensure that all resources are used efficiently and forms part of effective financial planning. The Council also needs to ensure that adequate provisions are in place to address anticipated risks but that these are no greater than necessary so that maximum resources are applied to services as required. To this end the Council sets minimum target working balances for both the general fund and HRA and at the date of this report this minimum balances are secured. Budget exercises for 2012/13 have ensured that the minimum balance

	requirements will also be met for the next financial year.
Risk Implications	Effective risk management is an important factor in all policymaking, planning and decision making. Failure to manage risk effectively could have serious consequences for the Council leading to increased costs, wasted resources, prosecution and criticism under external assessments
Equalities Implications	Equality Impact Assessment reviewed/carried out* Not applicable
Health And Safety Implications	Not applicable
Consultees:	CMT
Background papers:	Risk Management working paper files
Historical background <i>(please give a brief background to this report to enable it to be considered in the right context).</i>	Not applicable
Glossary of acronyms and any other abbreviations used in this report:	

BACKGROUND

1. The revised Strategic Risk register showing the position at the end of Q2 2013/14 is attached at Appendix A for ease of reference. The table below provides a comparison of the risk scores from quarter 1 2013/14.

Risk	Q1 13/14	Q2 13/14
F1 –Resource base affected by slow recovery from recession resulting in lack of funds to deliver in commitments and policies	4	4
F2 – Lack of effective procurement and contract management	6	6
F3 – Failure to achieve identified savings to ensure that the budget remains balanced	4	4

F4 – Funding agreement with the Homes and Communities Agency is insufficient to cover the entire cost of the Highbarns chalk mine treatment works	8	8
I2 – Failure to effectively manage health and safety	4	4
M1 – Failure to deliver required regeneration and economic growth	9	9
M2 – Failure to shape services based on robust understanding of customer’s needs	4	4
R1 – Failure to align political aspirations for service delivery with budget pressures	3	3
R2 – Failure to respond to the opportunities presented by the Localism Bill	8	8

2. The following table shows those operational risks where the risk score has changed since quarter 4. A number of new operational risks have been added in quarter 2; these have been highlighted as have changes to existing risk scores.

Risk	Resp Off	Q1	Q2
PP_R01 – lack of capacity to bring together all strands of the information required	SF	6	4
PP_R02 0 Failure to develop a range of initiatives To contribute to the Council’s improvements & efficiencies agenda	SF	8	12
PP_R04 – Lack of capacity & financial resources services through ICT	SF	6	8
PP_R05 – Lack of buy in from service sin terms of culture changes needed to deliver innovative ways of working	SF	8	6
PP_R07 Other projects need heavy ICT resource	SF	9	6
PP_R09 – Suitable electronic systems for incoming & outgoing post are not established in time for the decant	SF	-	3
PP_R10 – Insufficient capacity to support increasing number of formal meetings	SF	-	4

PP_R11 – the CSGC contractor focuses attention on meeting speed of response targets & not quality of service	SF	-	4
PP_R12 During the transformation of CSGC there is a high level of requirement for DBC staff resource	SF	-	9
PP_R13 The introduction of inform 360 & automated self-service options via telephone reduces access and/or satisfaction with contact	SF	-	6
PP_R14 Integration of CRM systems cannot be accomplished due to the technical difficulties or high cost	SF	-	9
PP_R15 Redundancy costs of transferred staff borne by DBC in first year of contract	SF	-	8
PDR_I03 Failure to deliver on the Regeneration & Sustainability agenda by failure of partners to engage	JD	6	9
PDR_R01 Local Development Framework (LDF) fails to meet milestones in Local Development Scheme	JD	3	9
HL_R03 Failure to deliver the Council's New Build Programme	EB	-	4
FR_R02 Delays & Errors in the processing of Benefits claims	JDe	4	8