

## **AGENDA ITEM: 7**

## SUMMARY

Report for:	Resources Overview & Scrutiny Committee
Date of meeting:	3 September 2013
PART:	1
If Part II, reason:	

Title of report:	Quarter 1 Risk Management Report 2013/14
Contact:	Councillor Nick Tiley, Portfolio Holder for Finance Resources Sally Marshall, Director Finance & Corporate Services Linda Dargue, Insurance & Risk Manager
Purpose of report:	1.To provide the Quarter 1 report on the Strategic Risk     Register
	To provide the Quarter 1 report on the Operational Risk Register
	To provide an update on progress on the Review of the Strategic Risk Register
Recommendations	1That the content of this report is noted and recommended to Cabinet for approval together with any associated comments.
Corporate objectives:	Dacorum Delivers – Risk management is an essential part of ensuring that the Council meets all of its objectives
Implications:	Financial
	None identified.
'Value For Money Implications'	Value for Money
	Value for Money Risk management is closely linked to the Council's commitment to ensure that all resources are used efficiently and forms part of effective financial planning. The Council also needs to ensure that adequate provisions are in place to address anticipated risks but that these are no greater than necessary so that maximum resources are applied to services

	as required. To this end the Council sets minimum target working balances for both the general fund and HRA and at the date of this report this minimum balances are secured. Budget exercises for 2012/13 have ensured that the minimum balance requirements will also be met for the next financial year.				
Risk Implications	Effective risk management is an important factor in all policymaking, planning and decision making.  Failure to manage risk effectively could have serious consequences for the Council leading to increased costs,				
	wasted resources, prosecution and criticism under external assessments				
Equalities Implications	Equality Impact Assessment reviewed/carried out*  Not applicable				
Health And Safety Implications	Not applicable				
Consultees:	СМТ				
Background papers:	Risk Management working paper files  Report to CMT 20 August 2013				
Historical background (please give a brief background to this report to enable it to be considered in the right context).	Not applicable				
Glossary of acronyms and any other abbreviations used in this report:					

## **BACKGROUND**

1. The revised Strategic Risk register showing the position at the end of Q1 2013/14 is attached at Appendix A for ease of reference. The table below provides a comparison of the risk scores from quarter 4 2012/13.

Risk	Q4 12/13	Q1 13/14
F1 –Resource base affected by slow recovery	4	4
from recession resulting in lack of funds to		
deliver in commitments and policies		

F2 – Lack of effective procurement and contract management	6	6
F3 – Failure to achieve identified savings to ensure that the budget remains balanced	4	4
F4 – Funding agreement with the Homes and Communities Agency is insufficient to cover the entire cost of the Highbarns chalk mine treatment works		8
I2 – Failure to effectively manage health and safety	4	4
M1 – Failure to deliver required regeneration and economic growth	9	9
M2 – Failure to shape services based on robust understanding of customer's needs	4	4
R1 – Failure to align political aspirations for service delivery with budget pressures	3	3
R2 – Failure to respond to the opportunities presented by the Localism Bill	8	8

- 2. A new risk has been added in relation to the funding of the Highbarns chalk mine treatment works to reflect the current position.
- 3. The following table shows those operational risks where the risk score has changed since Quarter 4.

Risk	Resp Off	Q4	Q1
ND I04- Lack of fuel due to shortages,	DA	4	1
unavailability or price			
PDR F03 – Key income streams do not meet	J Doe	9	6
planning fees, building regulations and local land			
charges income budgets			
PDR I03 – Failure to deliver on the Regeneration	J Doe	9	6
and Sustainability agenda by failure of partners to			
engage			
PDR R01 – Local Development Framework fails	J Doe	9	3
to meet milestones in Local Development Scheme			

4. The review of the Strategic Risk Register has been delayed pending the receipt of the report from the Internal Auditors. This report will be received within the next few weeks. The outcomes from the Internal Audit Report will be reported to Audit Committee on 18 September.