

General Fund Budget 2015/16 to 2019/20	2015/16	2016/17	2017/18	2018/19	2019/20
Service Expenditure & Direct Income					
Employees	21,450	21,557	22,098	22,590	23,060
Premises	3,075	3,002	3,015	2,933	3,004
Transport	1,497	1,561	1,629	1,702	1,777
Supplies & Services	7,236	7,130	7,311	7,333	7,604
Third-Parties	1,558	1,580	1,606	1,639	1,671
Transfer Payments	48,249	48,249	48,249	48,249	48,249
Capital Charges & Impairments (Including Bad Debts)	4,417	4,421	4,426	4,432	4,438
Income	(65,769)	(65,636)	(65,775)	(65,942)	(66,246)
Net Recharges to HRA	(2,577)	(2,628)	(2,681)	(2,735)	(2,789)
Net Cost Of Services	19,136	19,237	19,879	20,202	20,769
Cumulative Savings Requirement			(1,445)	(2,664)	(2,838)
Net Cost Of Services after Savings	19,136	19,237	18,434	17,537	17,932
Less:					
Interest Receipts	(199)	(202)	(269)	(340)	(468)
Interest Payments & Minimum Revenue Provision	975	965	956	943	930
Reversal of Capital Charges	(4,125)	(4,125)	(4,125)	(4,125)	(4,125)
Revenue Contributions to Capital	4,106	4,759	2,709	2,709	2,709
Net movement on Earmarked Reserves	(1,170)	(4,895)	288	311	320
Net Exp Prior to use of General Fund Balance	18,724	15,739	17,993	17,036	17,298
Contributions From Working Balance	(151)	0	0	0	0
Budget Requirement General Fund	18,572	15,739	17,993	17,036	17,298
Parish Precepts	641	641	641	641	641
Budget Requirement Including Parishes	19,214	16,381	18,635	17,678	17,940
Revenue Support Grant	(2,070)	(1,469)	(941)	(701)	(561)
Baseline Funding	(2,533)	(2,568)	(2,612)	(2,664)	(2,718)
New Homes Bonus & General Grants	(2,611)	(2,936)	(2,936)	(2,936)	(2,936)
Collection Fund Surplus	(1,533)	2,721	()	()	()
Net Expenditure	10,467	12,128	12,146	11,376	11,725
Demand on the Collection Fund	(10,467)	(10,708)	(10,954)	(11,206)	(11,464)
General Fund Working Balance B/F	(2,652)	(2,501)	(2,501)	(2,501)	(2,501)
In year use	151	0	0	0	0
General Fund Working Balance C/F	(2,501)	(2,501)	(2,501)	(2,501)	(2,501)
Target Working Balance		(2,500)	(2,500)	(2,500)	(2,500)
In Year Savings Target to Meet Target Working Balance	0	1,420	1,192	170	261

HOUSING REVENUE ACCOUNT PROJECTIONS 2014/15 - 2018/19 & 2042/43 - 2043/44

Dacorum BC

Year	2014.15	2015.16	2016.17	2017.18	2018.19	2042.43
£'000	1	2	3	4	5	29
INCOME:						
Dwelling Rents	54,882	57,631	60,031	62,828	65,611	149,263
Void Losses	-547	-864	-900	-942	-984	-2,239
Service Charges	1,156	1,191	1,226	1,263	1,301	2,645
Non-Dwelling Rents	80	82	85	87	90	183
Contributions to Expenditure	460	474	488	503	518	1,053
Total Income	56,031	58,514	60,930	63,739	66,536	150,904
EXPENDITURE:						
General Management	-5,996	-6,218	-6,407	-6,637	-6,872	-14,953
Special Management	-4,871	-5,470	-5,634	-5,803	-5,978	-12,151
Rents, Rates & Taxes	-14	-14	-15	-15	-16	-32
Rent Rebates	0	0	0	0	0	0
Bad Debt Provision	-216	-1,153	-1,200	-1,256	-1,312	-2,982
Responsive & Cyclical Repairs	-11,928	-10,411	-10,713	-10,795	-11,127	-23,851
Total Revenue Expenditure	-23,025	-23,266	-23,970	-24,508	-25,305	-53,968
Interest Paid	-11,660	-11,658	-11,643	-11,603	-11,594	-800
Finance Administration	0	0	0	0	0	0
Interest and Investment Income	103	135	95	61	63	785
Depreciation	-8,908	-9,197	-9,456	-9,818	-10,130	-21,299
Net Operating Income	12,541	14,528	15,957	17,871	19,570	75,622
APPROPRIATIONS:						
FRS 17 /Other HRA Reserve Adj	4,190	-5,190	6,000	500	-500	0
Revenue Provision (HRACFR)	0	0	0	0	0	0
Revenue Contribution to Capital	-16,485	-8,916	-22,170	-18,052	-18,484	-35,502
Total Appropriations	-12,295	-14,106	-16,170	-17,552	-18,984	-35,502
ANNUAL CASHFLOW	246	422	-213	319	586	40,120
Opening Balance	2,762	3,008	3,430	3,217	3,536	6,516
Closing Balance	3,008	3,430	3,217	3,536	4,123	46,636

HOUSING REVENUE ACCOUNT PR**Dacorum BC**

Year	2043.44
£'000	30
INCOME:	
Dwelling Rents	154,209
Void Losses	-2,313
Service Charges	2,724
Non-Dwelling Rents	189
Contributions to Expenditure	1,084
Total Income	155,893
EXPENDITURE:	
General Management	-15,442
Special Management	-12,516
Rents, Rates & Taxes	-33
Rent Rebates	0
Bad Debt Provision	-3,080
Responsive & Cyclical Repairs	-24,610
Total Revenue Expenditure	-55,681
Interest Paid	-800
Finance Administration	0
Interest and Investment Income	2,090
Depreciation	-21,960
Net Operating Income	79,541
APPROPRIATIONS:	
FRS 17 /Other HRA Reserve Adj	0
Revenue Provision (HRACFR)	0
Revenue Contribution to Capital	-31,389
Total Appropriations	-31,389
ANNUAL CASHFLOW	
Opening Balance	46,636
Closing Balance	94,787

General Fund Reserves Summary	Balance as at 31/03/2015 £'000	Net Reserve Movement 2015/16 £'000	Balance as at 31/03/2016 £'000	Net Reserve Movement 2016/17 £'000	Balance as at 31/03/2017 £'000	Net Reserve Movement 2017/18 £'000	Balance as at 31/03/2018 £'000	Net Reserve Movement 2018/19 £'000	Balance as at 31/03/2019 £'000	Net Reserve Movement 2019/20 £'000	Balance as at 31/03/2020 £'000
Civic Centre Major Repairs Reserve	0	200	200		200		200		200		200
Earmarked Grants Reserve	298		298		298		298		298		298
Redundancy Reserve	0		0		0		0		0		0
Management of Change Reserve	1,210	(569)	641	(108)	533		533		533		533
Technology Reserve	348	(195)	153	(75)	78		78		78		78
CSR Transitional Reserve	0		0		0		0		0		0
Car Parks Commuted Sums Reserve	0		0		0		0		0		0
On Street Car Parking Reserve	181	(53)	128		128		128		128		128
Local Development Framework Reserve	666	(350)	316	(282)	34	(34)	0		0		0
Dacorum Development Reserve	2,046	(1,542)	504	(40)	464	(59)	405	(70)	335	(61)	274
Planning Enforcement & Appeals Reserve	125		125		125		125		125		125
Planning & Regeneration Project Reserve	178	(28)	150		150		150		150		150
Litigation Reserve	214		214		214		214		214		214
Vehicle Replacement Reserve	0	350	350	350	700	350	1,050	350	1,400	350	1,750
Invest to Save	0	414	414		414		414		414		414
Building Control Reserve	86		86		86		86		86		86
Longdean School Repairs Reserve	7		7		7		7		7		7
Tring Swimming Pool Repairs Reserve	83	8	91	8	99	8	107	8	115	8	123
Youth Club Reserve	101		101		101		101		101		101
Election Reserve	159	(159)	0	30	30	30	60	30	90	30	120
Uninsured Loss Reserve	586		586		586		586		586		586
VAT Reserve	0		0		0		0		0		0
Training & Development Reserve	114	(22)	92	(22)	70	(22)	48	(22)	26	(22)	4
Housing Conditions Survey Reserve	51	15	66	15	81	15	96	15	111	15	126
S106 Commuted Sums Reserve	609	(609)	0		0		0		0		0
Dacorum Partnership Reserve	66	(13)	53		53		53		53		53
Dacorum Rent Aid - Guarantee Scheme	15		15		15		15		15		15
Rent Guarantee Scheme Reserve	15		15		15		15		15		15
The Forum Reserve	2,050		2,050	(2,050)	0		0		0		0
LG Resource Review and Localisation of Council Tax	0		0		0		0		0		0
Funding Equalisation Reserve	1,338	1,383	2,721	(2,721)	0		0		0		0
Pensions Reserve	1,773		1,773		1,773		1,773		1,773		1,773
Maylands Plus Reserve	69		69		69		69		69		69
Total Earmarked Reserves	12,388	(1,170)	11,218	(4,895)	6,323	288	6,611	311	6,922	320	7,242
Working Balance	2,962	(151)	2,811	(151)	2,659	0	2,659	0	2,659	0	2,659
Total General Fund Reserves	15,350	(1,321)	14,029	(5,046)	8,982	288	9,270	311	9,581	320	9,901