



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Controllable					
Employees	11,747,461	11,434,648	10,939,749	-807,712	-7%
Premises	1,895,769	2,083,845	2,389,382	493,613	+26%
Income	-63,677,222	-64,052,330	-54,291,123	9,386,100	+15%
Supplies & Services	4,857,020	4,747,449	4,756,260	-100,760	-2%
Transfer Payments	56,788,339	56,788,339	47,209,385	-9,578,954	-17%
Third-Parties	264,170	255,314	266,400	2,230	+1%
Transport	48,280	39,600	43,629	-4,651	-10%
	11,923,817	11,296,864	11,313,682	-610,135	-5%
Non-Controllable					
Capital Charges	1,754,630	1,767,440	1,774,790	20,160	+1%
Other Entries	425,000	507,042	433,125	8,125	+2%
Recharges	-6,689,730	-6,669,480	-6,349,580	340,150	+5%
	-4,510,100	-4,394,998	-4,141,665	368,435	+8%
Net Expenditure:	7,413,717	6,901,866	7,172,017	-241,700	-3%



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		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Finance and Resources Accounting (James Deane)						
Controllable						
Employees		556,370	566,022	572,495	16,125	+3%
Income		0	0	0	0	+0%
Supplies & Services		29,010	28,594	26,590	-2,420	-8%
Transport		1,450	1,450	1,450	0	+0%
		586,830	596,066	600,535	13,705	+2%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		-586,800	-596,010	-600,470	-13,670	-2%
		-586,800	-596,010	-600,470	-13,670	-2%
Net Expenditure (Service): Accounting		30	56	65	35	+117%
Scrutiny Committee:						
Service:						
Finance and Resources Assets and Facilities Management (Mike Evans)						
Controllable						
Employees		185,540	168,718	184,883	-657	-0%
Premises		6,900	5,540	7,030	130	+2%
Income		-30,000	-10,000	0	30,000	+100%
Supplies & Services		27,610	19,491	28,660	1,050	+4%
Transport		3,500	2,507	3,500	0	+0%
		193,550	186,256	224,073	30,523	+16%
Non-Controllable						
Capital Charges		2,040	2,040	2,040	0	+0%
Other Entries		0	0	0	0	+0%
Recharges		-185,650	-179,710	-215,990	-30,340	-16%
		-183,610	-177,670	-213,950	-30,340	-17%
Net Expenditure (Service): Assets and Facilities Management		9,940	8,586	10,123	183	+2%



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		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:	Finance and Resources Benefits (Nicola Ellis)					
Controllable						
Employees		679,670	737,124	669,540	-10,130	-1%
Income		-58,512,152	-58,681,384	-48,719,060	9,793,092	+17%
Supplies & Services		78,740	70,851	95,323	16,583	+21%
Transfer Payments		56,788,339	56,788,339	47,209,385	-9,578,954	-17%
Transport		5,200	1,520	500	-4,700	-90%
		-960,203	-1,083,550	-744,312	215,891	+22%
Non-Controllable						
Capital Charges		0	0	0	0	+0%
Other Entries		325,000	325,000	333,125	8,125	+3%
Recharges		1,194,740	1,311,770	1,521,410	326,670	+27%
		1,519,740	1,636,770	1,854,535	334,795	+22%
Net Expenditure (Service):						
Benefits		559,537	553,220	1,110,223	550,686	+98%
Scrutiny Committee:						
Service:	Finance and Resources Cemeteries (Mike Evans)					
Controllable						
Employees		273,870	274,089	264,890	-8,980	-3%
Premises		99,700	77,470	121,982	22,282	+22%
Income		-307,530	-307,530	-314,954	-7,424	-2%
Supplies & Services		49,370	65,808	52,565	3,195	+6%
Transport		10,220	6,015	6,260	-3,960	-39%
		125,630	115,853	130,743	5,113	+4%
Non-Controllable						
Capital Charges		44,830	43,560	43,250	-1,580	-4%
Other Entries		0	0	0	0	+0%
Recharges		54,540	54,940	50,410	-4,130	-8%
		99,370	98,500	93,660	-5,710	-6%
Net Expenditure (Service):						
Cemeteries		225,000	214,353	224,403	-597	-0%



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	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Central Admin (Jim Doyle)					
Controllable					
Employees	492,250	467,769	443,200	-49,050	-10%
Premises	11,400	0	0	-11,400	-100%
Income	-271,600	-308,550	-319,580	-47,980	-18%
Supplies & Services	175,040	200,712	219,940	44,900	+26%
Third-Parties	1,150	1,150	1,180	30	+3%
Transport	1,630	554	1,690	60	+4%
	409,870	361,635	346,430	-63,440	-15%
Non-Controllable					
Capital Charges	6,420	8,780	6,550	130	+2%
Other Entries	0	0	0	0	+0%
Recharges	-416,310	-370,520	-353,110	63,200	+15%
	-409,890	-361,740	-346,560	63,330	+15%
Net Expenditure (Service):					
Central Admin	-20	-105	-130	-110	-550%
Scrutiny Committee: Finance and Resources					
Service: Civic Buildings (Mike Evans)					
Controllable					
Employees	474,050	77,658	0	-474,050	-100%
Premises	741,950	1,139,958	1,192,276	450,326	+61%
Income	-143,330	-150,862	-139,344	3,986	+3%
Supplies & Services	193,320	95,886	90,989	-102,331	-53%
Transport	800	340	0	-800	-100%
	1,266,790	1,162,980	1,143,921	-122,869	-10%
Non-Controllable					
Capital Charges	223,270	214,270	214,270	-9,000	-4%
Other Entries	0	0	0	0	+0%
Recharges	-1,275,490	-1,385,470	-1,359,650	-84,160	-7%
	-1,052,220	-1,171,200	-1,145,380	-93,160	-9%
Net Expenditure (Service):					
Civic Buildings	214,570	-8,220	-1,459	-216,029	-101%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Community Centres (Mike Evans)					
Controllable					
Employees	150	150	154	4	+3%
Premises	130,690	104,500	128,188	-2,503	-2%
Income	0	-2,745	0	0	+0%
Supplies & Services	1,850	1,533	1,962	112	+6%
Transport	0	0	0	0	+0%
	132,690	103,438	130,303	-2,387	-2%
Non-Controllable					
Capital Charges	102,420	104,590	104,590	2,170	+2%
Other Entries	0	0	0	0	+0%
Recharges	101,860	102,130	140,700	38,840	+38%
	204,280	206,720	245,290	41,010	+20%
Net Expenditure (Service): Community Centres	336,970	310,158	375,593	38,623	+11%
Scrutiny Committee: Finance and Resources					
Service: Communication and Consultation (David Gill)					
Controllable					
Employees	179,719	184,690	184,540	4,821	+3%
Premises	0	0	0	0	+0%
Income	-3,000	-3,000	-3,075	-75	-3%
Supplies & Services	116,768	94,721	107,254	-9,514	-8%
Transport	250	500	250	0	+0%
	293,737	276,911	288,969	-4,768	-2%
Non-Controllable					
Capital Charges	5,150	5,150	0	-5,150	-100%
Other Entries	0	0	0	0	+0%
Recharges	-298,890	-282,060	-288,980	9,910	+3%
	-293,740	-276,910	-288,980	4,760	+2%
Net Expenditure (Service): Communication and Consultation	-3	1	-11	-8	-267%



Dacorum Borough Council
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		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:		Finance and Resources				
Service:		Corporate Management (Daniel Zammit)				
Controllable						
Employees		176,600	174,296	72,350	-104,250	-59%
Premises		600	0	0	-600	-100%
Supplies & Services		19,820	17,917	20,870	1,050	+5%
Transport		1,640	1,000	1,600	-40	-2%
		198,660	193,213	94,820	-103,840	-52%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		-198,660	-193,200	-94,580	104,080	+52%
		-198,660	-193,200	-94,580	104,080	+52%
Net Expenditure (Service):						
Corporate Management		0	13	240	240	to Orig. Budget
Scrutiny Committee:		Finance and Resources				
Service:		Customer Services Unit (David Gill)				
Controllable						
Employees		1,126,487	1,033,487	944,826	-181,661	-16%
Income		0	-2,735	0	0	+0%
Supplies & Services		111,339	127,114	114,354	3,015	+3%
Transport		1,000	500	1,000	0	+0%
		1,238,826	1,158,366	1,060,180	-178,646	-14%
Non-Controllable						
Capital Charges		60,290	60,290	60,290	0	+0%
Other Entries		0	0	0	0	+0%
Recharges		-1,299,120	-1,218,650	-1,120,400	178,720	+14%
		-1,238,830	-1,158,360	-1,060,110	178,720	+14%
Net Expenditure (Service):						
Customer Services Unit		-4	6	70	74	+1850%



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	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Democratic Services Management (Jim Doyle)					
Controllable					
Employees	0	0	0	0	+0%
Supplies & Services	0	0	0	0	+0%
	0	0	0	0	+0%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Recharges	751,240	810,970	812,120	60,880	+8%
	751,240	810,970	812,120	60,880	+8%
Net Expenditure (Service): Democratic Services Management	751,240	810,970	812,120	60,880	+8%
Scrutiny Committee: Finance and Resources					
Service: Elections (Jim Doyle)					
Controllable					
Employees	172,600	173,614	152,355	-20,245	-12%
Premises	10,200	11,358	7,500	-2,700	-26%
Income	-138,830	-150,750	-91,333	47,498	+34%
Supplies & Services	109,520	130,626	108,615	-905	-1%
Transport	100	305	105	5	+5%
	153,590	165,152	177,243	23,653	+15%
Non-Controllable					
Capital Charges	0	5,120	5,250	5,250	No Orig. Budget
Other Entries	0	0	0	0	+0%
Recharges	91,820	97,820	87,690	-4,130	-4%
	91,820	102,940	92,940	1,120	+1%
Net Expenditure (Service): Elections	245,410	268,092	270,183	24,773	+10%



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				£	%
Scrutiny Committee: Finance and Resources					
Service: Environmental Support Services (Craig Thorpe)					
Controllable					
Employees	114,679	110,650	112,323	-2,356	-2%
Premises	3,200	3,200	3,200	0	+0%
Income	-5,800	-5,800	-5,945	-145	-3%
Supplies & Services	25,441	25,671	27,142	1,701	+7%
Transport	100	100	100	0	+0%
	137,620	133,821	136,820	-800	-1%
Non-Controllable					
Capital Charges	0	4,400	4,800	4,800	No Orig. Budget
Other Entries	0	0	0	0	+0%
Recharges	-137,630	-138,230	-141,620	-3,990	-3%
	-137,630	-138,830	-136,820	810	+1%
Net Expenditure (Service): Environmental Support Services	-10	-9	0	10	+104%
Scrutiny Committee: Finance and Resources					
Service: Finance and Governance Management (Sally Marshall)					
Controllable					
Employees	317,200	319,091	311,460	-5,740	-2%
Supplies & Services	2,860	1,437	3,780	920	+32%
Third-Parties	133,680	133,680	138,400	4,720	+4%
Transport	600	48	600	0	+0%
	454,340	454,256	454,240	-100	-0%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	-454,380	-454,260	-454,140	240	+0%
	-454,380	-454,260	-454,140	240	+0%
Net Expenditure (Service): Finance and Governance Management	-40	-5	100	140	+350%



Dacorum Borough Council
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	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Finance and Resources Management (James Deane)					
Controllable					
Employees	218,160	220,685	218,365	205	+0%
Supplies & Services	7,240	3,871	7,335	95	+1%
Transport	1,500	1,498	1,400	-100	-7%
	226,900	226,054	227,100	200	+0%
Non-Controllable					
Capital Charges	28,650	28,650	28,650	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-255,580	-268,020	-255,710	-130	-0%
	-226,930	-239,370	-227,060	-130	-0%
Net Expenditure (Service):					
Finance and Resources Management	-30	-13,316	40	70	+233%
Scrutiny Committee: Finance and Resources					
Service: Fraud (Nicola Ellis)					
Controllable					
Employees	135,910	131,968	145,160	9,250	+7%
Supplies & Services	12,260	10,638	15,010	2,750	+22%
Transport	2,200	2,200	2,260	60	+3%
	150,370	144,806	162,430	12,060	+8%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	66,710	69,540	58,920	-7,790	-12%
	66,710	69,540	58,920	-7,790	-12%
Net Expenditure (Service):					
Fraud	217,080	214,346	221,350	4,270	+2%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Holding Accounts and Other Items (James Deane)					
Controllable					
Income	0	6,006	0	0	+0%
Supplies & Services	0	2,620	0	0	+0%
	0	8,626	0	0	+0%
Non-Controllable					
Other Entries	100,000	182,042	100,000	0	+0%
Recharges	-100,000	-108,630	-100,000	0	+0%
	0	73,412	0	0	+0%
Net Expenditure (Service): Holding Accounts and Other Items	0	82,038	0	0	+0%
Scrutiny Committee: Finance and Resources					
Service: Housing and Regeneration Management (Mark Gaynor)					
Controllable					
Employees	212,030	208,296	212,226	196	+0%
Income	0	0	0	0	+0%
Supplies & Services	3,720	4,185	4,132	412	+11%
Transport	340	340	349	9	+3%
	216,090	212,821	216,707	617	+0%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	-216,100	-212,810	-216,700	-600	-0%
	-216,100	-212,810	-216,700	-600	-0%
Net Expenditure (Service): Housing and Regeneration Management	-10	11	7	17	+165%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Human Resources (Janice Milsom)					
Controllable					
Employees	334,873	371,193	319,908	-14,965	-4%
Income	0	-900	0	0	+0%
Supplies & Services	26,560	26,488	22,744	-3,816	-14%
Third-Parties	23,500	23,500	23,500	0	+0%
Transport	440	440	440	0	+0%
	385,373	420,721	366,592	-18,781	-5%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-385,490	-420,800	-366,440	19,050	+5%
	-385,490	-420,800	-366,440	19,050	+5%
Net Expenditure (Service):					
Human Resources	-117	-79	152	269	+230%
Scrutiny Committee: Finance and Resources					
Service: Information, Communication and Technology (Janice Milsom)					
Controllable					
Employees	754,739	917,317	584,357	-170,382	-23%
Premises	13,348	13,348	11,755	-1,593	-12%
Income	-141,320	-122,120	-179,980	-38,660	-27%
Supplies & Services	404,319	442,829	375,068	-29,251	-7%
Transport	1,500	748	1,200	-300	-20%
	1,032,586	1,252,121	792,400	-240,186	-23%
Non-Controllable					
Capital Charges	304,650	381,370	407,580	102,930	+34%
Other Entries	0	0	0	0	+0%
Recharges	-1,336,960	-1,633,480	-1,200,000	136,960	+10%
	-1,032,310	-1,252,110	-792,420	239,890	+23%
Net Expenditure (Service):					
Information, Communication and Technology	276	11	-20	-296	-107%



Dacorum Borough Council
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	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Investment Property (Mike Evans)					
Controllable					
Premises	654,570	531,608	711,450	56,880	+9%
Income	-3,391,850	-3,505,082	-3,743,178	-351,328	-10%
Supplies & Services	181,380	187,820	165,530	-15,850	-9%
Third-Parties	0	0	30,000	30,000	No Orig. Budget
	-2,555,900	-2,785,654	-2,836,198	-280,298	-11%
Non-Controllable					
Capital Charges	25,270	27,610	27,610	2,340	+9%
Other Entries	0	0	0	0	+0%
Recharges	591,450	644,980	736,240	144,790	+24%
	616,720	672,590	763,850	147,130	+24%
Net Expenditure (Service):					
Investment Property	-1,939,180	-2,113,064	-2,072,348	-133,168	-7%
Scrutiny Committee: Finance and Resources					
Service: Legal (Mark Brookes)					
Controllable					
Employees	373,660	394,795	449,115	75,455	+20%
Income	-45,210	-54,210	-54,820	-9,610	-21%
Supplies & Services	51,390	44,508	88,480	37,090	+72%
Transport	1,200	759	1,530	330	+28%
	381,040	385,852	484,305	103,265	+27%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	-381,050	-385,850	-484,310	-103,260	-27%
	-381,050	-385,850	-484,310	-103,260	-27%
Net Expenditure (Service):					
Legal	-10	2	-5	5	+50%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

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				£	%
Scrutiny Committee: Finance and Resources					
Service: Legal, Democratic and Regulatory Management (Steven Baker)					
Controllable					
Employees	273,030	268,201	264,377	-8,653	-3%
Premises	0	0	0	0	+0%
Income	0	0	0	0	+0%
Supplies & Services	59,050	33,431	60,765	1,715	+3%
Transport	1,500	1,350	1,500	0	+0%
	333,580	302,982	326,642	-6,938	-2%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-266,800	-258,360	-253,790	13,010	+5%
	-266,800	-258,360	-253,790	13,010	+5%
Net Expenditure (Service): Legal, Democratic and Regulatory Management	66,780	44,622	72,852	6,072	+9%
Scrutiny Committee: Finance and Resources					
Service: Member Development (Jim Doyle)					
Controllable					
Employees	13,400	8,893	13,170	-230	-2%
Premises	700	18	720	20	+3%
Income	-1,000	-1,000	-1,025	-25	-3%
Supplies & Services	442,040	423,003	445,845	3,805	+1%
Transport	100	320	105	5	+5%
	455,240	431,233	458,815	3,575	+1%
Non-Controllable					
Capital Charges	5,400	5,410	5,410	10	+0%
Recharges	77,830	84,450	18,940	-58,890	-76%
	83,230	89,860	24,350	-58,880	-71%
Net Expenditure (Service): Member Development	538,470	521,093	483,165	-55,305	-10%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Member Support (Jim Doyle)					
Controllable					
Employees	232,880	233,703	231,670	-1,210	-1%
Premises	50	50	55	5	+10%
Income	0	0	0	0	+0%
Supplies & Services	104,930	95,912	105,130	200	+0%
Transport	5,100	6,106	5,490	390	+8%
	342,960	335,771	342,345	-615	-0%
Non-Controllable					
Capital Charges	5,410	5,410	4,960	-450	-8%
Other Entries	0	0	0	0	+0%
Recharges	93,520	100,720	102,830	9,310	+10%
	98,930	106,130	107,790	8,860	+9%
Net Expenditure (Service):					
Member Support	441,890	441,901	450,135	8,245	+2%
Scrutiny Committee: Finance and Resources					
Service: Neighbourhood Delivery Management (David Austin)					
Controllable					
Employees	147,717	151,997	147,193	-524	-0%
Premises	0	0	0	0	+0%
Income	0	-217	0	0	+0%
Supplies & Services	14,200	4,870	5,779	-8,421	-59%
Transport	500	300	500	0	+0%
	162,417	156,950	153,472	-8,945	-6%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-162,400	-156,900	-153,420	8,980	+6%
	-162,400	-156,900	-153,420	8,980	+6%
Net Expenditure (Service):					
Neighbourhood Delivery Management	17	50	52	35	+206%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Open Spaces and Recreation Facilities (Mike Evans)					
Controllable					
Employees	8,050	4,495	8,040	-10	-0%
Premises	91,080	84,899	89,171	-1,909	-2%
Income	-102,050	-114,714	-109,618	-7,568	-7%
Supplies & Services	11,270	10,395	11,295	25	+0%
Third-Parties	0	0	0	0	+0%
Transport	0	0	0	0	+0%
	8,350	-14,925	-1,112	-9,462	-113%
Non-Controllable					
Capital Charges	25,740	25,740	25,740	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	0	0	0	0	+0%
	25,740	25,740	25,740	0	+0%
Net Expenditure (Service): Open Spaces and Recreation Facilities	34,090	10,815	24,629	-9,462	-28%
Scrutiny Committee: Finance and Resources					
Service: Organisational Development and Human Resources (Janice Milsom)					
Controllable					
Employees	172,046	182,287	181,842	9,796	+6%
Income	0	0	0	0	+0%
Supplies & Services	46,396	18,276	18,878	-27,518	-59%
Transport	100	240	200	100	+100%
	218,542	200,803	200,920	-17,622	-8%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	-218,530	-200,630	-200,620	17,910	+8%
	-218,530	-200,630	-200,620	17,910	+8%
Net Expenditure (Service): Organisational Development and Human Resources	12	173	300	288	+2382%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Service:	Finance and Resources Parishes (James Deane)				
Controllable					
Supplies & Services	222,310	221,886	221,920	-390	-0%
	222,310	221,886	221,920	-390	-0%
Net Expenditure (Service): Parishes	222,310	221,886	221,920	-390	-0%
Scrutiny Committee: Service:	Finance and Resources Partnerships (David Gill)				
Controllable					
Employees	100,575	82,207	95,322	-5,253	-5%
Premises	81,421	75,921	79,031	-2,390	-3%
Income	0	-56,388	-14,855	-14,855	No Orig. Budget
Supplies & Services	1,408,580	1,304,561	1,277,472	-131,108	-9%
Transport	1,000	329	1,000	0	+0%
	1,591,576	1,406,630	1,437,970	-153,606	-10%
Non-Controllable					
Capital Charges	815,860	720,420	720,420	-95,440	-12%
Other Entries	0	0	0	0	+0%
Recharges	185,930	224,770	158,370	-27,560	-15%
	1,001,790	945,190	878,790	-123,000	-12%
Net Expenditure (Service): Partnerships	2,593,366	2,351,820	2,316,760	-276,606	-11%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:		Finance and Resources				
Service:		Planning, Development & Regeneration Management (James Doe)				
Controllable						
Employees		194,670	197,814	197,903	3,233	+2%
Supplies & Services		6,880	6,936	7,194	314	+5%
Transport		1,020	31	1,020	0	+0%
		202,570	204,781	206,117	3,547	+2%
Non-Controllable						
Capital Charges		16,910	34,220	23,620	6,710	+40%
Other Entries		0	0	0	0	+0%
Recharges		-219,470	-225,600	-229,710	-10,240	-5%
		-202,560	-191,380	-206,090	-3,530	-2%
Net Expenditure (Service):						
Planning, Development & Regeneration Management		10	13,401	27	17	+170%
Scrutiny Committee:		Finance and Resources				
Service:		Pension Backfunding (James Deane)				
Controllable						
Employees		1,391,000	1,390,740	1,551,000	160,000	+12%
		1,391,000	1,390,740	1,551,000	160,000	+12%
Non-Controllable						
Other Entries		0	0	0	0	+0%
		0	0	0	0	+0%
Net Expenditure (Service):						
Pension Backfunding		1,391,000	1,390,740	1,551,000	160,000	+12%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Improving Performance (Janice Milsom)					
Controllable					
Employees	231,573	208,302	221,245	-10,328	-4%
Premises	0	0	0	0	+0%
Income	0	0	0	0	+0%
Supplies & Services	132,199	131,809	131,447	-752	-1%
Transport	500	1,000	500	0	+0%
	364,272	341,111	353,192	-11,080	-3%
Non-Controllable					
Capital Charges	12,650	12,650	12,650	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-376,860	-353,840	-365,800	11,060	+3%
	-364,210	-341,190	-353,150	11,060	+3%
Net Expenditure (Service): Improving Performance	62	-79	42	-20	-33%
Scrutiny Committee: Finance and Resources					
Service: Performance, Improvement and Transformation Management (Louise Miller)					
Controllable					
Employees	293,580	295,055	292,900	-680	-0%
Income	0	0	0	0	+0%
Supplies & Services	5,706	3,666	4,089	-1,617	-28%
Transport	1,020	800	800	-220	-22%
	300,306	299,521	297,789	-2,517	-1%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	-300,350	-299,510	-297,790	2,560	+1%
	-300,350	-299,510	-297,790	2,560	+1%
Net Expenditure (Service): Performance, Improvement and Transformation Management	-44	11	-1	43	+98%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Procurement (Ben Hosier)					
Controllable					
Employees	113,320	113,832	92,563	-20,758	-18%
Income	-4,050	-14,067	-4,170	-120	-3%
Supplies & Services	16,150	25,693	14,155	-1,995	-12%
Transport	400	200	300	-100	-25%
	125,820	125,658	102,848	-22,973	-18%
Non-Controllable					
Capital Charges	2,000	2,000	0	-2,000	-100%
Other Entries	0	0	0	0	+0%
Recharges	-127,910	-127,770	-102,860	25,050	+20%
	-125,910	-125,770	-102,860	23,050	+18%
Net Expenditure (Service):					
Procurement	-90	-113	-13	78	+86%
Scrutiny Committee: Finance and Resources					
Service: Professional Financial Services (Audit, Bank Fees, Brokers) (James Deane)					
Controllable					
Supplies & Services	283,250	178,480	190,000	-93,250	-33%
	283,250	178,480	190,000	-93,250	-33%
Net Expenditure (Service):					
Professional Financial Services (Audit, Bank Fees, Brokers)	283,250	178,480	190,000	-93,250	-33%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Finance and Resources Public Conveniences (Mike Evans)						
Controllable						
Employees		38,890	47,721	0	-38,890	-100%
Premises		49,960	35,975	37,025	-12,935	-26%
Income		0	-150	-150	-150	No Orig. Budget
Supplies & Services		11,830	9,038	0	-11,830	-100%
Transport		970	587	0	-970	-100%
		101,650	93,171	36,875	-64,775	-64%
Non-Controllable						
Capital Charges		56,670	61,000	62,350	5,680	+10%
Other Entries		0	0	0	0	+0%
Recharges		32,610	84,860	77,180	44,570	+137%
		89,280	145,860	139,530	50,250	+56%
Net Expenditure (Service): Public Conveniences		190,930	239,031	176,405	-14,525	-8%
Scrutiny Committee:						
Service:						
Finance and Resources Regeneration (Chris Taylor)						
Controllable						
Employees		0	0	0	0	+0%
Supplies & Services		0	0	0	0	+0%
		0	0	0	0	+0%
Non-Controllable						
Recharges		0	0	0	0	+0%
		0	0	0	0	+0%
Net Expenditure (Service): Regeneration		0	0	0	0	+0%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Revenues, Benefits and Fraud Management (Nichola Ellis)					
Controllable					
Employees	383,570	411,391	420,640	37,070	+10%
Income	-20,000	-106,632	-20,000	0	+0%
Supplies & Services	24,670	199,551	196,900	172,230	+698%
Transport	250	4,500	5,330	5,080	+2032%
	388,490	508,810	602,870	214,380	+55%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	-388,480	-508,820	-602,880	-214,400	-55%
	-388,480	-508,820	-602,880	-214,400	-55%
Net Expenditure (Service): Revenues, Benefits and Fraud Management	10	-10	-10	-20	-200%
Scrutiny Committee: Finance and Resources					
Service: Revenues (Revenues)					
Controllable					
Employees	474,220	444,663	457,760	-16,460	-3%
Income	-538,000	-438,000	-538,000	0	+0%
Supplies & Services	360,290	365,452	361,025	735	+0%
Transport	0	1,000	500	500	No Orig. Budget
	296,510	373,114	281,285	-15,225	-5%
Non-Controllable					
Capital Charges	0	3,760	3,760	3,760	No Orig. Budget
Other Entries	0	0	0	0	+0%
Recharges	686,120	744,410	440,490	-245,630	-36%
	686,120	748,170	444,250	-241,870	-35%
Net Expenditure (Service): Revenues	982,630	1,121,284	725,535	-257,095	-26%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:		Finance and Resources				
Service:		Strategy, Transformation, Community and Organisation Management (Janice Milsom)				
Controllable						
Employees		132,733	197,900	140,754	8,021	+6%
Income		0	0	0	0	+0%
Supplies & Services		3,512	20,397	32,658	29,146	+830%
Transport		650	650	650	0	+0%
		136,895	218,947	174,062	37,167	+27%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		-136,900	-218,930	-174,030	-37,130	-27%
		-136,900	-218,930	-174,030	-37,130	-27%
Net Expenditure (Service):						
Strategy, Transformation, Community and Organisation Management		-5	17	32	37	+730%
Scrutiny Committee:		Finance and Resources				
Service:		Transactional Finance (James Deane)				
Controllable						
Employees		566,780	450,093	550,430	-16,350	-3%
Premises		0	0	0	0	+0%
Income		-21,500	-21,500	-22,038	-538	-3%
Supplies & Services		30,680	34,570	48,860	18,180	+59%
Third-Parties		70,840	71,311	73,320	2,480	+4%
Transport		0	63	0	0	+0%
		646,800	534,538	650,573	3,773	+1%
Non-Controllable						
Capital Charges		11,000	11,000	11,000	0	+0%
Other Entries		0	0	0	0	+0%
Recharges		-657,690	-545,420	-661,530	-3,840	-1%
		-646,690	-534,420	-650,530	-3,840	-1%
Net Expenditure (Service):						
Transactional Finance		110	118	43	-68	-61%



Dacorum Borough Council
Proposed Budget 2013/14 (Finance and Resources Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Finance and Resources					
Service: Travel Schemes (James Deane)					
Controllable					
Employees	0	0	0	0	+0%
Income	0	0	0	0	+0%
Supplies & Services	4,430	5,236	5,020	590	+13%
Third-Parties	35,000	25,673	0	-35,000	-100%
	39,430	30,909	5,020	-34,410	-87%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	8,810	8,630	3,400	-5,410	-61%
	8,810	8,630	3,400	-5,410	-61%
Net Expenditure (Service): Travel Schemes	48,240	39,539	8,420	-39,820	-83%
Scrutiny Committee: Finance and Resources					
Service: Valuation & Estates (Mike Evans)					
Controllable					
Employees	200,870	213,748	230,795	29,925	+15%
Income	0	0	-10,000	-10,000	No Orig. Budget
Supplies & Services	41,090	50,966	41,485	395	+1%
Transport	1,500	1,298	1,500	0	+0%
	243,460	266,012	263,780	20,320	+8%
Non-Controllable					
Other Entries	0	0	0		
Recharges	-243,410	-265,990	-263,750	-20,340	-8%
	-243,410	-265,990	-263,750	-20,340	-8%
Net Expenditure (Service): Valuation & Estates	50	22	30	-20	-40%
Net Expenditure: Finance and Resources	7,413,717	6,901,866	7,172,017	-241,700	-3%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Housing and Community					
Controllable					
Employees	3,121,993	3,194,853	2,960,157	-161,836	-5%
Premises	356,670	400,130	398,192	41,522	+12%
Income	-3,980,272	-3,834,643	-3,801,424	178,848	+4%
Supplies & Services	2,403,938	2,323,718	2,198,073	-205,865	-9%
Transfer Payments	5,000	5,000	5,000	0	+0%
Third-Parties	24,000	24,750	24,600	600	+3%
Transport	56,660	48,781	57,545	885	+2%
	1,987,989	2,162,590	1,842,142	-145,847	-7%
Non-Controllable					
Capital Charges	1,127,750	1,090,740	1,090,970	-36,780	-3%
Other Entries	0	0	0	0	+0%
Recharges	1,605,920	1,641,910	1,460,610	-145,310	-9%
	2,733,670	2,732,650	2,551,580	-182,090	-7%
Net Expenditure:	4,721,659	4,895,240	4,393,722	-327,937	-7%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Housing and Community					
Service: Arts and Entertainment					
Controllable					
Employees	179,736	177,116	174,297	-5,439	-3%
Premises	74,555	59,555	66,993	-7,562	-10%
Income	-51,430	-51,430	-62,716	-11,286	-22%
Supplies & Services	101,704	102,724	122,408	20,704	+20%
Transport	350	350	500	150	+43%
	304,915	288,315	301,482	-3,433	-1%
Non-Controllable					
Capital Charges	20,630	20,260	20,260	-370	-2%
Other Entries	0	0	0	0	+0%
Recharges	128,820	106,850	82,650	-46,170	-36%
	149,450	127,110	102,910	-46,540	-31%
Net Expenditure (Service): Arts and Entertainment	454,365	415,425	404,392	-49,973	-11%
Scrutiny Committee: Housing and Community					
Service: Anti Social Behaviour					
Controllable					
Employees	250,971	228,056	215,990	-34,981	-14%
Premises	5,000	5,000	7,051	2,051	+41%
Income	-83,320	-139,340	-95,403	-12,083	-15%
Supplies & Services	79,354	75,139	80,888	1,534	+2%
Transport	2,200	5,124	4,200	2,000	+91%
	254,205	173,979	212,726	-41,479	-16%
Non-Controllable					
Capital Charges	1,600	1,600	1,600	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	176,780	185,580	136,820	-39,960	-23%
	178,380	187,180	138,420	-39,960	-22%
Net Expenditure (Service): Anti Social Behaviour	432,585	361,159	351,146	-81,439	-19%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Housing and Community Children and Youth Services						
Controllable						
Employees		421,250	431,250	361,433	-59,817	-14%
Premises		69,053	54,332	67,211	-1,842	-3%
Income		-29,890	-46,578	-30,551	-661	-2%
Supplies & Services		36,312	40,280	36,213	-100	-0%
Transport		2,900	2,900	2,900	0	+0%
		499,625	482,184	437,206	-62,419	-12%
Non-Controllable						
Capital Charges		25,150	25,810	25,810	660	+3%
Other Entries		0	0	0	0	+0%
Recharges		111,150	118,470	108,040	-3,110	-3%
		136,300	144,280	133,850	-2,450	-2%
Net Expenditure (Service): Children and Youth Services		635,925	626,464	571,056	-64,869	-10%
Scrutiny Committee:						
Service:						
Housing and Community Closed Circuit Television						
Controllable						
Employees		353,698	376,166	365,322	11,624	+3%
Premises		113,060	128,334	83,851	-29,209	-26%
Income		-400,800	-400,800	-385,210	15,590	+4%
Supplies & Services		262,639	265,038	261,804	-836	-0%
Transport		400	400	400	0	+0%
		328,997	369,138	326,167	-2,831	-1%
Non-Controllable						
Capital Charges		22,530	19,370	19,370	-3,160	-14%
Other Entries		0	0	0	0	+0%
Recharges		119,210	123,310	124,410	5,200	+4%
		141,740	142,680	143,780	2,040	+1%
Net Expenditure (Service): Closed Circuit Television		470,737	511,818	469,947	-791	-0%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Housing and Community Community Cohesion						
Controllable						
Employees		32,020	46,026	0	-32,020	-100%
Premises		9,302	6,602	7,043	-2,259	-24%
Income		-1,500	-45,528	-6,500	-5,000	-333%
Supplies & Services		108,940	164,662	995	-107,945	-99%
Transport		0	67	0	0	+0%
		148,762	171,830	1,538	-147,224	-99%
Non-Controllable						
Capital Charges		5,580	3,050	3,050	-2,530	-45%
Other Entries		0	0	0	0	+0%
Recharges		0	0	1,130	1,130	No Orig. Budget
		5,580	3,050	4,180	-1,400	-25%
Net Expenditure (Service): Community Cohesion		154,342	174,880	5,718	-148,624	-96%
Scrutiny Committee:						
Service:						
Housing and Community Environmental Protection & Housing						
Controllable						
Employees		452,560	432,269	436,025	-16,535	-4%
Premises		300	408	0	-300	-100%
Income		-118,380	-42,580	-42,220	76,160	+64%
Supplies & Services		205,900	79,864	52,885	-153,015	-74%
Transport		9,300	7,015	8,460	-840	-9%
		549,680	476,976	455,150	-94,530	-17%
Non-Controllable						
Capital Charges		930	1,620	1,620	690	+74%
Other Entries		0	0	0	0	+0%
Recharges		272,780	308,210	251,020	-21,760	-8%
		273,710	309,830	252,640	-21,070	-8%
Net Expenditure (Service): Environmental Protection & Housing		823,390	786,806	707,790	-115,600	-14%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee: Housing and Community Service: Garage Management						
Controllable						
Premises		2,700	2,700	2,903	203	+8%
Income		-2,421,352	-2,421,352	-2,481,886	-60,534	-2%
Supplies & Services		1,178,220	1,178,220	1,194,030	15,810	+1%
		-1,240,432	-1,240,432	-1,284,953	-44,521	-4%
Non-Controllable						
Capital Charges		1,022,790	1,001,270	1,001,270	-21,520	-2%
Other Entries		0	0	0	0	+0%
Recharges		53,670	51,870	23,660	-30,010	-56%
		1,076,460	1,053,140	1,024,930	-51,530	-5%
Net Expenditure (Service): Garage Management		-163,972	-187,292	-260,023	-96,051	-59%
Scrutiny Committee: Housing and Community Service: Housing Enabling						
Controllable						
Employees		451,440	447,098	302,081	-149,359	-33%
Premises		80,000	140,500	160,000	80,000	+100%
Income		-276,480	-126,600	-50,000	226,480	+82%
Supplies & Services		59,900	65,478	65,335	5,435	+9%
Transfer Payments		5,000	5,000	0	-5,000	-100%
Transport		7,700	4,076	0	-7,700	-100%
		327,560	535,552	477,416	149,856	+46%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		141,960	140,700	316,760	174,800	+123%
		141,960	140,700	316,760	174,800	+123%
Net Expenditure (Service): Housing Enabling		469,520	676,252	794,176	324,656	+69%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee: Housing and Community Service: Housing Strategy						
Controllable						
Employees		177,240	156,925	154,459	-22,781	-13%
Premises		0	0	0	0	+0%
Income		0	0	0	0	+0%
Supplies & Services		10,770	8,210	13,752	2,982	+28%
Transfer Payments		0	0	5,000	5,000	No Orig. Budget
Transport		200	476	5,000	4,800	+2400%
		188,210	165,611	178,211	-9,999	-5%
Non-Controllable						
Capital Charges		0	0	0	0	+0%
Other Entries		0	0	0	0	+0%
Recharges		211,450	216,500	159,630	-51,820	-25%
		211,450	216,500	159,630	-51,820	-25%
Net Expenditure (Service): Housing Strategy		399,660	382,111	337,841	-61,819	-15%
Scrutiny Committee: Housing and Community Service: Licensing						
Controllable						
Employees		191,650	171,420	192,680	1,030	+1%
Income		-263,730	-222,710	-297,085	-33,355	-13%
Supplies & Services		51,070	50,894	51,935	865	+2%
Transport		1,000	782	1,025	25	+3%
		-20,010	386	-51,445	-31,435	-157%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		120,660	126,630	83,980	-36,680	-30%
		120,660	126,630	83,980	-36,680	-30%
Net Expenditure (Service): Licensing		100,650	127,016	32,535	-68,115	-68%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Housing and Community Neighbourhood Action						
Controllable						
Employees		65,338	142,776	145,705	80,367	+123%
Premises		2,000	2,000	2,000	0	+0%
Income		0	-750	0	0	+0%
Supplies & Services		29,849	29,839	29,989	140	+0%
Transport		2,200	1,539	2,000	-200	-9%
		99,387	175,404	179,694	80,307	+81%
Non-Controllable						
Other Entries		0	0	0	0	+0%
Recharges		57,590	59,530	35,010	-22,580	-39%
		57,590	59,530	35,010	-22,580	-39%
Net Expenditure (Service): Neighbourhood Action						
		156,977	234,934	214,704	57,727	+37%
Scrutiny Committee:						
Service:						
Housing and Community Food Safety & Health Safety						
Controllable						
Employees		289,660	282,951	285,725	-3,935	-1%
Income		-2,500	-3,085	-2,250	250	+10%
Supplies & Services		8,750	8,744	6,530	-2,220	-25%
Transport		1,500	1,811	1,600	100	+7%
		297,410	290,421	291,605	-5,805	-2%
Non-Controllable						
Capital Charges		2,560	0	0	-2,560	+0%
Other Entries		0	0	0	0	+0%
Recharges		177,990	197,500	130,640	-47,350	-27%
		180,550	197,500	130,640	-49,910	-28%
Net Expenditure (Service): Food Safety & Health Safety						
		477,960	487,921	422,245	-55,715	-12%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee: Housing and Community Service: Regulatory Services General Expenses						
Controllable						
Employees		43,920	82,751	100,775	56,855	+129%
Income		-60,000	-60,000	-60,000	0	+0%
Supplies & Services		74,540	73,639	93,615	19,075	+26%
Transport		0	251	1,000	1,000	No Orig. Budget
		58,460	96,640	135,390	76,930	+132%
Non-Controllable						
Recharges		-85,050	-120,030	-141,100	-56,050	-66%
		-85,050	-120,030	-141,100	-56,050	-66%
Net Expenditure (Service): Regulatory Services General Expenses		-26,590	-23,390	-5,710	20,880	+79%
Scrutiny Committee: Housing and Community Service: Regulatory Services Operations						
Controllable						
Employees		212,510	220,049	225,665	13,155	+6%
Premises		700	700	1,140	440	+63%
Income		-270,890	-273,890	-287,604	-16,714	-6%
Supplies & Services		176,990	169,987	176,695	-295	-0%
Third-Parties		24,000	24,750	24,600	600	+3%
Transport		28,910	23,616	30,460	1,550	+5%
		172,220	165,211	170,956	-1,264	-1%
Non-Controllable						
Capital Charges		25,980	17,760	17,990	-7,990	-31%
Other Entries		0	0	0	0	+0%
Recharges		118,910	126,790	147,960	29,050	+24%
		144,890	144,550	165,950	21,060	+15%
Net Expenditure (Service): Regulatory Services Operations		317,110	309,761	336,906	19,796	+6%



Dacorum Borough Council
Proposed Budget 2013/14 (Housing and Community Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee: Housing and Community Service: Supporting People						
Controllable						
Supplies & Services		19,000	11,000	11,000	-8,000	-42%
Transport		0	375	0	0	+0%
		19,000	11,375	11,000	-8,000	-42%
Non-Controllable						
Recharges		0	0	0	0	+0%
		0	0	0	0	+0%
Net Expenditure (Service): Supporting People		19,000	11,375	11,000	-8,000	-42%
Net Expenditure Housing and Community:		4,721,659	4,895,240	4,393,722	-327,937	-7%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013	2012/2013	2013/2014 Budget	2012/13 - 2013/14 Variance	
	Original Budget	Revised Budget		£	%
Scrutiny Committee: Strategic Planning and Environment					
Controllable					
Employees	8,088,714	8,024,292	8,058,543	-30,171	-0%
Premises	844,252	833,774	845,909	1,657	+0%
Income	-9,926,875	-9,933,087	-9,747,610	179,266	+2%
Supplies & Services	5,917,864	5,805,037	5,633,372	-284,492	-5%
Third-Parties	64,150	76,819	84,850	20,700	+32%
Transport	1,536,636	1,447,644	1,382,546	-154,090	-10%
	6,524,741	6,254,479	6,257,611	-267,130	-4%
Non-Controllable					
Capital Charges	1,126,090	1,054,120	1,267,420	141,330	+13%
Other Entries	18,106	18,106	18,106	0	+0%
Recharges	2,634,980	2,678,470	2,556,780	-78,200	-3%
	3,779,176	3,750,696	3,842,306	63,130	+2%
Net Expenditure:	10,303,917	10,005,175	10,099,917	-204,000	-2%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

		2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
					£	%
Scrutiny Committee:						
Service:						
Strategic Planning and Environment Building Control						
Controllable						
Employees		485,580	431,436	423,245	-62,335	-13%
Premises		3,000	3,000	3,000	0	+0%
Income		-491,700	-400,000	-529,200	-37,500	-8%
Supplies & Services		38,860	33,842	105,504	66,644	+171%
Third-Parties		1,000	1,000	0	-1,000	-100%
Transport		11,000	9,012	8,000	-3,000	-27%
		47,740	78,290	10,549	-37,191	-78%
Non-Controllable						
Capital Charges		3,550	3,550	3,550	0	+0%
Other Entries		0	0	0	0	+0%
Recharges		152,240	158,140	148,670	-3,570	-2%
		155,790	161,690	152,220	-3,570	-2%
Net Expenditure (Service): Building Control		203,530	239,980	162,769	-40,761	-20%
Scrutiny Committee:						
Service:						
Strategic Planning and Environment Car Parks						
Controllable						
Employees		114,940	125,935	120,330	5,390	+5%
Premises		306,130	294,668	336,309	30,179	+10%
Income		-1,763,210	-1,863,210	-1,763,210	0	+0%
Supplies & Services		852,810	853,650	835,080	-17,730	-2%
Third-Parties		6,000	6,000	6,000	0	+0%
Transport		1,100	770	1,130	30	+3%
		-482,230	-582,188	-464,361	17,869	+4%
Non-Controllable						
Capital Charges		113,640	102,650	102,650	-10,990	-10%
Other Entries		0	0	0	0	+0%
Recharges		142,430	143,940	73,250	-69,180	-49%
		256,070	246,590	175,900	-80,170	-31%
Net Expenditure (Service): Car Parks		-226,160	-335,598	-288,461	-62,301	-28%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee:					
Service:					
Strategic Planning and Environment					
Clean Safe and Green					
Controllable					
Employees	2,562,868	2,446,095	2,442,961	-119,908	-5%
Premises	423,752	443,020	418,153	-5,599	-1%
Income	-3,561,910	-3,462,744	-3,488,784	73,126	+2%
Supplies & Services	2,362,414	2,291,006	2,305,732	-56,682	-2%
Transport	251,020	232,604	196,074	-54,946	-22%
	2,038,144	1,949,981	1,874,136	-164,008	-8%
Non-Controllable					
Capital Charges	334,600	272,230	312,450	-22,150	-7%
Other Entries	0	0	0	0	+0%
Recharges	782,040	815,620	826,630	44,590	+6%
	1,116,640	1,087,850	1,139,080	22,440	+2%
Net Expenditure (Service):					
Clean Safe and Green	3,154,784	3,037,831	3,013,216	-141,568	-4%
Scrutiny Committee:					
Service:					
Strategic Planning and Environment					
Development Management					
Controllable					
Employees	662,450	642,654	723,901	61,451	+9%
Premises	15,000	15,000	0	-15,000	-100%
Income	-548,000	-548,000	-627,950	-79,950	-15%
Supplies & Services	169,700	211,739	170,362	662	+0%
Transport	12,550	4,500	6,750	-5,800	-46%
	311,700	325,893	273,063	-38,637	-12%
Non-Controllable					
Capital Charges	0	0	0	0	+0%
Other Entries	0	0	0	0	+0%
Recharges	296,390	280,770	283,490	-12,900	-4%
	296,390	280,770	283,490	-12,900	-4%
Net Expenditure (Service):					
Development Management	608,090	606,663	556,553	-51,537	-8%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Strategic Planning and Environment Service: Economic Development					
Controllable					
Employees	0	13,367	0	0	+0%
Premises	0	0	0	0	+0%
Income	0	-112,112	0	0	+0%
Supplies & Services	21,830	152,566	261,760	239,930	+1099%
Third-Parties	0	0	0	0	+0%
Transport	0	0	0	0	+0%
	21,830	53,821	261,760	239,930	+1099%
Non-Controllable					
Capital Charges	0	60,670	60,670	60,670	No Orig. Budget
Other Entries	0	0	0	0	+0%
Recharges	94,870	87,160	116,270	21,400	+23%
	94,870	147,830	176,940	82,070	+87%
Net Expenditure (Service): Economic Development	116,700	201,651	438,700	322,000	+276%
Scrutiny Committee: Strategic Planning and Environment Service: Fleet Management					
Controllable					
Employees	201,902	180,264	181,041	-20,861	-10%
Premises	0	0	0	0	+0%
Income	0	-9,610	-5,000	-5,000	No Orig. Budget
Supplies & Services	14,565	20,065	19,090	4,525	+31%
Transport	640,606	646,307	615,391	-25,215	-4%
	857,073	837,026	810,522	-46,551	-5%
Non-Controllable					
Capital Charges	6,920	3,920	3,920	-3,000	-43%
Other Entries	0	0	0	0	+0%
Recharges	-864,000	-840,930	-814,410	49,590	+6%
	-857,080	-837,010	-810,490	46,590	+5%
Net Expenditure (Service): Fleet Management	-7	16	32	39	+557%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Strategic Planning and Environment					
Service: Life Long Learning					
Controllable					
Employees	35,890	144,434	175,700	139,810	+390%
Premises	83,870	61,981	73,447	-10,423	-12%
Income	-181,055	-182,716	-256,000	-74,945	-41%
Supplies & Services	178,398	187,965	44,428	-133,970	-75%
Third-Parties	18,000	18,000	41,700	23,700	+132%
Transport	0	0	0	0	+0%
	135,103	229,664	79,275	-55,828	-41%
Non-Controllable					
Other Entries	18,106	18,106	18,106	0	+0%
Recharges	44,680	47,340	84,790	40,110	+90%
	62,786	65,446	102,896	40,110	+64%
Net Expenditure (Service): Life Long Learning	197,889	295,110	182,171	-15,718	-8%
Scrutiny Committee: Strategic Planning and Environment					
Service: Planning - Major Developments					
Controllable					
Employees	130,940	100,151	0	-130,940	-100%
Income	0	0	0	0	+0%
Supplies & Services	2,850	1,730	1,430	-1,420	-50%
Transport	2,250	2,500	0	-2,250	-100%
	136,040	104,381	1,430	-134,610	-99%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	50,410	50,680	42,020	-8,390	-17%
	50,410	50,680	42,020	-8,390	-17%
Net Expenditure (Service): Planning - Major Developments	186,450	155,061	43,450	-143,000	-77%
Scrutiny Committee: Strategic Planning and Environment					
Service: Planning Registry					
Controllable					
Employees	159,950	157,814	160,413	463	+0%
Supplies & Services	7,020	6,200	9,055	2,035	+29%
Transport	150	0	150	0	+0%
	167,120	164,014	169,618	2,498	+1%
Non-Controllable					
Recharges	121,630	130,430	85,990	-35,640	-29%
	121,630	130,430	85,990	-35,640	-29%
Net Expenditure (Service):					



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Planning Registry	288,750	294,444	255,608	-33,142	-11%
Scrutiny Committee: Strategic Planning and Environment Service: Planning Support					
Controllable					
Employees	136,700	121,820	130,002	-6,698	-5%
Income	-85,000	-230,000	-230,000	-145,000	-171%
Supplies & Services	208,670	14,955	18,487	-190,183	-91%
Third-Parties	20,000	30,990	20,000	0	+0%
Transport	100	471	100	0	+0%
	280,470	-61,764	-61,411	-341,881	-122%
Non-Controllable					
Other Entries	0	0	0	0	+0%
Recharges	101,820	100,620	166,000	64,180	+63%
	101,820	100,620	166,000	64,180	+63%
Net Expenditure (Service): Planning Support	382,290	38,856	104,589	-277,701	-73%
Scrutiny Committee: Strategic Planning and Environment Service: Public Sector Quarter					
Controllable					
Supplies & Services	425,000	425,000	500,000	75,000	+18%
	425,000	425,000	500,000	75,000	+18%
Net Expenditure (Service): Public Sector Quarter	425,000	425,000	500,000	75,000	+18%
Scrutiny Committee: Strategic Planning and Environment Service: Spatial Planning					
Controllable					
Employees	525,520	603,333	631,120	105,600	+20%
Premises	0	406	0	0	+0%
Income	-1,500	-1,500	-500	1,000	+67%
Supplies & Services	630,380	558,477	395,626	-234,755	-37%
Third-Parties	9,500	7,500	7,500	-2,000	-21%
Transport	3,400	2,718	3,634	234	+7%
	1,167,300	1,170,933	1,037,379	-129,921	-11%
Non-Controllable					
Capital Charges	26,600	25,170	15,770	-10,830	-41%
Other Entries	0	0	0	0	+0%
Recharges	229,200	235,160	228,730	-470	-0%
	255,800	260,330	244,500	-11,300	-4%
Net Expenditure (Service): Spatial Planning	1,423,100	1,431,263	1,281,879	-141,221	-10%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
			£	%



Dacorum Borough Council
Proposed Budget 2013/14 (Strategic Planning & Environment Overview and Scrutiny Committee)

	2012/2013 Original Budget	2012/2013 Revised Budget	2013/2014 Budget	2012/13 - 2013/14 Variance	
				£	%
Scrutiny Committee: Strategic Planning and Environment Service: Waste & Recycling					
Controllable					
Employees	3,071,974	3,056,991	3,069,831	-2,143	-0%
Premises	12,500	15,700	15,000	2,500	+20%
Income	-3,294,500	-3,123,195	-2,846,966	447,535	+14%
Supplies & Services	1,005,367	1,047,841	966,819	-38,549	-4%
Third-Parties	9,650	13,329	9,650	0	+0%
Transport	614,460	548,762	551,318	-63,143	-10%
	1,419,451	1,559,428	1,765,651	346,200	+24%
Non-Controllable					
Capital Charges	640,780	585,930	768,410	127,630	+20%
Other Entries	0	0	0	0	+0%
Recharges	1,483,270	1,469,540	1,315,350	-167,920	-11%
	2,124,050	2,055,470	2,083,760	-40,290	-2%
Net Expenditure (Service): Waste & Recycling	3,543,501	3,614,898	3,849,411	305,910	+9%
Net Expenditure SP&E:	10,303,917	10,005,174	10,099,917	-204,000	-2%