



AGENDA ITEM: 9

SUMMARY

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|-------------------------|-------------------------|
| Report for: | Cabinet |
| Date of meeting: | 10 February 2015 |
| PART: | 1 |
| If Part II, reason: | |

| | |
|--------------------------------|---|
| Title of report: | Senior Officer Pay Policy |
| Contact: | <p>Cllr Neil Harden – Portfolio Holder for Residents and Regulatory Services.</p> <p>Author/Responsible Officers:</p> <p>Matthew Rawdon – Group Manager People Steve Baker - Assistant Director Chief Executive's Unit</p> |
| Purpose of report: | To set the Council's pay policy for the financial year 2015/16, as required by Section 38 of the Localism Act 2011. |
| Recommendations | That Cabinet recommend Council to adopt the Pay Policy for 2015/16 as set out in appendix 1 to this report. |
| Corporate objectives: | The Council's policies in respect of pay and terms and conditions support all five of the Council's strategic objectives as part of ensuring that services to the community can be delivered to the required standards and with due regard to economy, efficiency and effectiveness |
| Implications: | Expenditure on pay represents approximately 80% of the costs of operating services and managing the organisation. At present there are a range of policies relating to specific terms and conditions, most of which are set out in the employee handbook. This statement does not alter any existing terms and conditions and there are, therefore, no direct financial implications of the report. |
| 'Value For Money Implications' | |

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|---|---|
| Risk Implications | There needs to be a robust procedure in place to ensure transparency of information and equality in staffing costs and remuneration. |
| Equalities Implications | The Pay Policy Statement adheres to national guidance on pay equality. |
| Health And Safety Implications | No implications from this report. |
| Monitoring Officer/S.151 Officer Comments | Monitoring Officer: Comments have been incorporated into the report. Deputy S.151 Officer |
| Consultees: | Portfolio Holder Cllr Neil Harden Sally Marshall, Chief Executive |
| Background papers: | Pay Policy Statement 2014/15 Openness and accountability in local pay: Draft guidance under section 40 of the Localism Act (CLG, November 2011) Localism Act 2011: local government senior officer pay accountability Impact assessment (CLG, November 2011) The Code of Recommended Practice for Local Authorities on Data Transparency (CLG, September 2011) The Local Government Transparency Code 2014 DBC Employee Handbook |
| Glossary of acronyms and any other abbreviations used in this report: | HR – Human Resources FTE – Full Time Equivalent (employee) EIS – Employee Information System |

BACKGROUND

1. Section 38 of the Localism Act 2011 ('The Act') requires local authorities in England to prepare, approve and publish a pay policy statement. The statement must detail the authority's own policies towards a range of issues relating to the pay of its workforce, particularly its senior staff ('Chief Officers', as defined in the Act) and its lowest paid employees.
2. The pay policy statement must be prepared for each financial year. As soon as reasonably practicable after approving the statement it must be published in such manner as the Council thinks fit, which must include publication on the Council's website.

3. Specifically, the Act requires the publication of a pay policy statement for each financial year which must set out the authority's policies for the financial year relating to:
 - the remuneration of its chief officers
 - the remuneration of its lowest-paid employees, and
 - the relationship between:
 - (i) the remuneration of its chief officers, and
 - (ii) the remuneration of its employees who are not chief officers.
4. The statement must also provide:
 - the definition of "lowest-paid employees" and the authority's reasons for adopting that definition, and
 - a statement on the Council's policies relating to:
 - (i) the level and elements of remuneration for each chief officer
 - (ii) remuneration of chief officers on recruitment
 - (iii) increases and additions to remuneration for each chief officer
 - (iv) the use of performance-related pay for chief officers
 - (v) the use of bonuses for chief officers
 - (vi) the approach to the payment of chief officers on their ceasing to hold office under or to be employed by the authority, and
 - (vii) the publication of and access to information relating to remuneration of chief officers.
5. In respect of item (vi), the Council currently has no defined approach to the payment of chief officers on ceasing to hold office, and no statement is, therefore, made in the report in relation to this.
6. It remains the case that each local authority is an individual employer in its own right and has the autonomy to make decisions on pay that are appropriate to local circumstances and which deliver value for money for local tax payers. The Act only requires that authorities are more open about local pay policies and how their local pay decisions are made. It is not necessary to specify actual pay rates or terms and conditions. It also means that future decisions by a local authority relating to the pay and conditions of its chief officers must comply with the authority's approved pay policy statement.
7. Guidance relating to the statement of Pay Policy and related guidance on transparency make recommendations arising from the Hutton Review of Fair Pay in the Public Sector (final report published March 2011).
8. Members should also note that the Council is also required to publish, under the Accounts and Audit (England) Regulations 2011 :

- the number of employees whose remuneration in that year was at least £50,000, and
 - details of remuneration and job title of certain senior employees whose salary is at least £50,000.
9. In addition, under the Local Government Transparency Code 2014, the Council is required to publish a list of responsibilities (including the service and functions they are responsible for, budget held and number of staff) for senior employees whose salary exceeds £50,000.
10. The Council is not required to include the information referred to in paragraphs 8 and 9 in its Pay Policy Statement, but it is required to place the information on its website.

Appendix 1

Dacorum Borough Council Pay Policy Statement 2015/16

1 Background

- 1.1 Section 38 of the Localism Act 2011 ('The Act') requires local authorities in England to prepare, approve and publish a pay policy statement. The statement must detail the authority's own policies towards a range of issues relating to the pay of its workforce, particularly its senior staff ('chief officers') and its lowest paid employees. This statement has been produced in line with the Local Government Transparency Code 2014.
- 1.2 The pay policy statement must be prepared for each financial year. As soon as reasonably practicable after approving the statement it must be published in such manner as the Council thinks fit, which must include publication on the Council's website.
- 1.3 It remains the case that each local authority is an individual employer in its own right and has the autonomy to make decisions on pay that are appropriate to local circumstances and which deliver value for money for local tax payers. The Act only requires that authorities are more open about local pay policies and how their local pay decisions are made. It is not necessary to specify actual pay rates or terms and conditions. It also means that future decisions by a local authority relating to the pay and conditions of its chief officers must comply with the authority's approved pay policy statement.

2 Pay Policy Principles

- 2.1 The provisions of the Act confirm the government's commitment to increase openness about how taxpayers' money is used, bringing together the principles of increasing accountability, transparency and fairness in the setting of local pay.
- 2.2 The Hutton Review of Fair Pay in the Public Sector (final report published March 2011) confirmed the government's decision to promote pay fairness in the public sector by reducing the gap between the lowest and highest paid in public sector organisations.
- 2.3 The Act requires councillors to take a greater role in determining pay, ensuring that decisions are made by those who are directly accountable to local people. In addition, they must ensure that policies on the pay and reward of the most senior staff are set clearly within the context of the pay of the wider workforce.

3 Scope of Dacorum Borough Council Pay Policy Statement

- 3.1 The Council's definition of a senior manager for the purposes of this policy statement is: Chief Executive (Head of Paid Service), Corporate Directors and Assistant Directors. The term 'Chief Officer' relates to the Chief Executive and Corporate Directors only.

3.2 Council staff are employed under terms and conditions contained in the National Joint Council (NJC) for Local Government Services National Agreement on Pay and Conditions of Service. However, these are subject to a number of local agreements including a local agreement on remuneration. The following roles form the Council's Corporate Management Team:

- Chief Executive
- Corporate Director (Finance and Operations) (S151 Officer)
- Corporate Director (Housing and Regeneration)
- Assistant Director (Finance and Resources)
- Assistant Director (Housing)
- Assistant Director (Chief Executive's Unit) (Monitoring Officer)
- Assistant Director (Neighbourhood Delivery)
- Assistant Director (Planning, Development and Regeneration)
- Assistant Director (Performance and Projects)

4 Senior Officer Salary Ranges

4.1 During 2009 and 2010, the Council undertook a Strategic Re-alignment programme, in which all senior posts (Group Manager level and above) were evaluated using the Local Government Employers (LGE) senior management evaluation scheme. This is a nationally recognised methodology, benchmarked by the LGE against other local authorities, taking into account local factors.

4.2 Continuing from this, the Council has developed its own job evaluation scheme. Each grade is then matched to a prescribed salary range. Each salary range has 3 incremental points. Increments are awarded annually in April, linked to the achievement of satisfactory performance. There are specific Chief Officer pay bands for the Corporate Directors and for the Chief Executive. These have 5 points within each band. Details of pay bands are set out in the Annex below.

4.3 The senior management job evaluation scheme can only be applied to posts below group manager level in very exceptional circumstances. This is subject to the recruiting manager being able to demonstrate to the satisfaction of chief officer group (COG) that the role is comparable to that of Group Manager in terms of any specialist skills and/or leadership qualities that are required and the significant importance of the post to the Council.

4.4 As at 11 December 2014 the ratio between the pay of the highest paid officer and the median salary of staff is 5.6:1. This ratio is slightly higher than last year due the inclusion of the applicable car allowance within the highest paid officer's salary. This inclusion complies with the guidance in the Local Government Transparency Code 2014.

5 Remuneration Package

5.1 As well as basic salary, all senior managers are entitled to specific terms of employment, as set out in the following paragraphs.

5.2 Annual Leave

5.3 The leave year begins on the 1st April each year and ends on the following 31st March. Annual leave entitlement varies, dependent on spinal column point (SCP), length of local government service and the number of days contracted to work each week (see Table 1 below). Chief Officer leave allowances refer to the Chief Executive and Corporate Directors.

Table 1: Annual leave entitlements

| | Working 1 day per week | | | Working 2 days per week | | | Working 3 days per week | | | Working 4 days per week | | | Working 5 days per week | | |
|----------------------------------|------------------------|----------|----------|-------------------------|----------|----------|-------------------------|----------|----------|-------------------------|----------|----------|-------------------------|----------|----------|
| | Service in Years | | | Service in Years | | | Service in Years | | | Service in Years | | | Service in Years | | |
| Spinal Column Point | <5 | 5 to <10 | 10 & 10+ | <5 | 5 to <10 | 10 & 10+ | <5 | 5 to <10 | 10 & 10+ | <5 | 5 to <10 | 10 & 10+ | <5 | 5 to <10 | 10 & 10+ |
| Up to 12 | 4.5 | 5.5 | 5.5 | 9 | 11 | 11 | 14 | 16 | 16 | 18.5 | 21.5 | 21.5 | 23 | 27 | 27 |
| 13 to 21 | 4.5 | 5.5 | 5.5 | 9 | 11 | 11 | 14 | 16 | 17 | 18.5 | 21.5 | 22.5 | 23 | 27 | 28 |
| 22 to 28 | 5 | 5.5 | 6 | 10 | 11 | 11.5 | 15 | 16 | 17.5 | 20 | 21.5 | 23 | 25 | 27 | 29 |
| 29 to 40 | 5 | 5.5 | 6 | 10.5 | 11 | 11.5 | 15.5 | 16 | 17.5 | 21 | 21.5 | 23 | 26 | 27 | 29 |
| 41 & above (Assistant Directors) | 6 | 6 | 6.5 | 11.5 | 11.5 | 13 | 17.5 | 17.5 | 19 | 23 | 23 | 25.5 | 29 | 29 | 32 |
| Chief Officers | 6.5 | 6.5 | 7 | 13 | 13 | 14 | 19 | 19 | 21 | 26 | 26 | 28 | 34 | 34 | 37 |

5.4 Cars

5.5 Employees eligible under the Council's Car Leasing Scheme are:-

- (1) all employees in posts which the Council has designated as Frequent or Casual Car Users; and
- (2) all Chief Officers and all employees whose posts are Band 11 (see Annex A) or above

5.6 The Scheme is optional for all eligible employees. Chief or Senior Officers may, as an alternative to taking a lease car, be paid a lump sum equivalent to the Council's contribution to lease costs. Employees deciding on this option are also eligible for a Council Car Loan, interest being charged at the HMRC official rates. Employees may also take a car of lesser value than the Council's contribution and receive the balance as an addition to monthly salary. See Table 2 below:

Table 2: Chief Officer and senior officer car scheme

| Band point | Miles. | Car Band | Amount p.a. |
|---------------------|--------------------|-----------------|--------------------|
| 34 to 46 | N/A | 1 | £2,550 |
| 34 to 46 | Over 2000 per year | 2 | £3,200 |
| 34 to 46 | Over 4000 per year | 3 | £3,750 |
| 47 to 72 | N/A | 3 | £3,750 |
| Corporate Directors | N/A | 4 | £4,600 |
| Chief Executive | N/A | 5 | £4,800 |

5.7 All lease car business mileage can be claimed at a locally agreed rate, currently 21p per mile. Employees receiving the lease lump sum allowance and use their own car are also paid 21p per mile. All business miles undertaken in a private car (for those not eligible for a lease scheme) can claim expenses at the mileage rates set by the NJC.

5.8 Sick Pay

5.9 As part of its responsibility towards its employees the Council has arrangements for ensuring that employees who are unable to work for a limited period for reasons of illness do not suffer additional hardship through loss of earnings. These payments are restricted and at the end of the defined the period the entitlement to occupational sick pay ceases. The periods of entitlement to occupational sick pay are related to length of service and apply to all employees, as shown in table 3.

Table 3: Occupational sick pay periods

| Length of continuous service | Amount of sick pay |
|--|--|
| During 1 st year of service | 1 month's full pay & (after completing 4 months' service) 2 months' half pay |
| During 2 nd year of service | 2 months' full pay & 2 months' half pay |

| | |
|---|---|
| During 3 rd year of service | 4 months' full pay & 4months' half pay |
| During 4 th and 5 th years of service | 5 months' full pay & 5 months' half pay |
| After 5 years' service | 6 months' full pay & 6 months' half pay |

6 Pensions (Local Government Pension Scheme)

- 6.1 All local government employees (including senior managers) are eligible to join the Local Government Pension Scheme (LGPS). Employee contributions are set nationally by the LGPS and are banded, according to salary level. Currently senior managers pay either 9.9% or 11.4% depending on their individual salary.
- 6.2 Employer contributions to the Local Government Pension Scheme for the Dacorum Borough Council employers fund are currently 16%.

7 Additional Payments

- 7.1 Senior managers are not entitled to claim any additional payments, such as overtime, standby or payments for working at the weekend. Senior managers attend a wide variety of evening meetings and assist with emergency phone duties on top of their normal working week. Attendance at such meetings is not compensated for and is expected as part of any senior role.
- 7.2 There is a subsistence scheme for all staff, including senior managers. The aim of the scheme is to reimburse employees fairly for travelling and subsistence necessarily incurred whilst carrying out their duties on behalf of the Council and to keep costs to the Council to a minimum.
- 7.3 All staff are entitled to make a claim for job-related subsistence if working away from the area on business. Claims for meals can only be made if staff are prevented from taking the meal at home or the workplace and this has been agreed in advance with managers. Receipts must be produced for all claims.
- 7.4 Job related subsistence rates (maximum payable) are:

| | |
|--------------|--------|
| Breakfast | £6.88 |
| Lunch | £9.50 |
| Tea | £3.76 |
| Evening Meal | £11.77 |

8 Election Fees

- 8.1 Election fees are paid to senior officers in compensation for the additional duties required to manage national and local elections and referendums.
- 8.2 The Returning Officer is designated as the Chief Executive in the Council's Constitution. The fees for all staff employed on election duties are either specified by the Electoral Commission for national elections or are decided locally by the Returning Officer for local elections. The fees for local elections are set out in a 'scale of expenses' agreed by the Council, after a comparison with other neighbouring authorities and whether the poll is being combined with another election.
- 8.3 The fee for the Returning Officer for national elections is determined by the number of the electorate in the area administered by that Returning Officer (as set out in s.29 of the Representation of the People's Act 1983 and updated by the Ministry of Justice prior to each election). These are enhanced by an amount set out in a 'scale of expenses' agreed by the Council if the poll is combined with another election.

9 Recruitment of Senior Managers

- 9.1 Recruitment of senior managers is managed by the Council. Vacancies are advertised with the applicable salary range. The total package is set out in the recruitment pack. The recruitment of officers below Chief Officer level is undertaken by the Corporate Director for the relevant service area through a recruitment panel process involving other senior officers and if appropriate, specialist recruitment advisors.
- 9.2 The appointment of posts at Chief Executive and Corporate Director level are made by an Appointments Panel. This panel normally consists of Council Members, Chief Officers and Human Resources officers and is convened specifically to undertake the appointment of Chief Officers.
- 9.3 The decision on which roles attract salaries over £100,000 per annum will be initially determined by the Chief Executive, as Head of the Paid Service, and the Leader of the Council, in consultation with Human Resources. The Council's Cabinet will review the proposed salary package and make a recommendation to Full Council. Recruitment to vacancies with salary packages above £100,000 per annum will be in accordance with the Council's Recruitment and Selection Code of Practice, which requires that Cabinet Members will be included in the appointment panel.

10 Managing Pay

10.1 Starting salaries for Senior Managers

10.2 It is normal practice for all senior managers to be appointed at the bottom of the prescribed salary range. Exceptionally there may be instances where the Council may appoint above the bottom of the salary range where there is a clear rationale. Such cases will be considered and justified on a case by case basis. Consideration will be given to:

- Relativity of salaries of comparable roles
- Size and responsibilities of the post and duties to be undertaken.
- The wider recruitment market.

10.3 For employees below Chief Officer level, the decision on the salary of the post will be approved by the Corporate Director of the service (dependent on level of post) prior to an offer being made.

10.4 Pay Increases for Senior Managers

10.5 Pay increases that involve no changes to terms and conditions may take two forms:

- Pay scale increments awarded annually, subject to satisfactory performance
- Pay awards relating to cost of living increases.

10.6 Increments

10.7 The decision on whether to award an increment is made by the direct line manager of each employee following a performance review. The Leader of the Council makes the decision on pay relating to the Chief Executive.

10.8 The Individual performance of senior managers is assessed via the Council's Performance and Development Appraisal Scheme, with each employee having an individual Performance Excellence Plan, setting out objectives for the coming year and expectations that are to be met with regard to the Council's High Performance Environment attitudes and behaviours. This is reviewed formally after 6 months and at the end of each year (31st March). Staff are then awarded an overall rating assessing their achievement against their objectives and the High Performance Environment standards.

10.9 Any adjustments to pay are awarded based on an individual's overall performance assessment. Increments are not awarded where performance is deemed not to have been satisfactory during the relevant year.

10.10 Where a role significantly varies within the performance year, an assessment will be undertaken using the Council's job evaluation scheme, to assess if an alteration to pay or grade is necessary. Any changes in salary for Leadership roles need approval from the Chief Executive.

10.11 Cost of living increases

10.12 Annual cost of living increases for all Council staff, except Chief Officers, are determined by the National Joint Council for Local Government Services. The Council awards cost of living increases in line with NJC recommendations unless there are specific reasons not to do so. Annual cost of living increases for Chief Officers are determined by the Joint National Council for Chief Officers but are subject to the same considerations. These considerations may include:

- Affordability
- The conditions of the job market and the relative pay of employees, including Chief Officers, in comparison with other similar organisations
- Difficulties in recruitment and retention to specific posts.

11 Payments on Termination of Employment for Senior Managers

11.1 Redundancy and Severance Payments

11.2 An employee whose contract of employment is terminated due to redundancy will be eligible for a redundancy payment. Payments are made based on the length of service and the calculation of 2.2 weeks per year of service, and based on an employee's contractual weekly pay. Employees aged over 55 who are made redundant will be able to draw their pension to the date of their retirement. Employees aged under 55 will receive a redundancy payment and have their pension benefits deferred until they reach retirement age.

11.3 An employee whose contract of employment is terminated for any reason and there is justification for a severance payment, such payment will be subject to approval by the relevant Corporate Director and Chief Executive taking advice from the Monitoring Officer, Human Resources and Section 151 Officer.

11.4 An employee who is made redundant or paid a severance payment must have a break of at least one month and one day to break their continuous service with the Authority before they can be re-employed by the Council in a different position.

11.5 Any proposed payment(s) as part of a severance package that results in the severance package being of a value of £100,000 or more in total, will be reviewed by the Chief Executive and the Leader of the Council in consultation with Human Resources and Legal Services and make a recommendation to Cabinet. The Cabinet will review the award and make recommendation to Full Council.

12.0 Local Government Pension Scheme

12.1 The Borough Council's employees are eligible to be members of the Local Government Pension Scheme. The core pension benefits of these schemes are determined by statutory regulations.

13 Lowest paid employees

- 13.1 The Council's definition of lowest paid employees for the purposes of this policy is: employees paid on spinal column point 5 of the local pay scale. The scale is based on nationally-approved scales but has been adjusted to meet local requirements, for which point 5 represents the bottom of pay band 1. As at 1 January 2015, this equates to £13,835 per annum for a full time employee, plus £824 pa London Fringe Weighting. The Council applies the living wage entitlement to posts under the living wage threshold. This currently only applies to spinal column point 5.

14 Pay Transparency

14.1 Organisation chart

In accordance with the Local Government Transparency Code 2014, the Council must publish an organisation chart covering the top three management tiers of the organisation and showing the following items of information for each member of staff included in the chart:

- Grade
- Job title
- Department and team
- Permanent or temporary
- Work contact details
- Salary in £5,000 brackets (see the senior salaries requirements below)
- Maximum salary for the grade.

14.2 Senior Salaries

In addition to the organisation chart, under the Accounts and Audit (England) Regulations 2011 and the Local Transparency Code 2014, the Council is required to publish:

- the number of employees whose remuneration in that year was at least £50,000, and
- details of remuneration and job title of certain senior employees whose salary is at least £50,000 together with a list of responsibilities (for example, the services and functions they are responsible for, budget held and number of staff they are responsible for) and details of any bonuses and 'benefits in kind'.

- 14.3 The information referred to in paragraph 14.1 and 14.2 is not required to be contained in the Pay Policy Statement but must be placed on the Council's website.

This information is located on Dacorum Borough Council's website, under the open data section (www.dacorum.gov.uk/home/open-data)

ANNEX

Pay Scales 1 January 2015

| | SCP | Salary (Excluding London Fringe Weighting) £ | SCP | Monthly Salary (Including London Fringe Weighting) £ | SCP | Hourly Rate (Excluding London Fringe Weighting) £ |
|---------|-----|---|-----|--|-----|---|
| Band 1 | 05 | 13,835 | 05 | 1,221.58 | 05 | 7.17 |
| | 06 | 13,998 | 06 | 1,235.17 | 06 | 7.26 |
| Band 2 | 07 | 14,025 | 07 | 1,237.42 | 07 | 7.27 |
| | 08 | 14,529 | 08 | 1,279.42 | 08 | 7.53 |
| | 09 | 14,935 | 09 | 1,313.25 | 09 | 7.74 |
| Band 3 | 10 | 15,219 | 10 | 1,336.92 | 10 | 7.89 |
| | 11 | 15,758 | 11 | 1,381.83 | 11 | 8.17 |
| | 12 | 16,068 | 12 | 1,407.67 | 12 | 8.33 |
| Band 4 | 13 | 16,477 | 13 | 1,441.75 | 13 | 8.54 |
| | 14 | 16,767 | 14 | 1,465.92 | 14 | 8.69 |
| | 15 | 17,105 | 15 | 1,494.08 | 15 | 8.87 |
| Band 5 | 16 | 17,499 | 16 | 1,526.92 | 16 | 9.07 |
| | 17 | 17,923 | 17 | 1,562.25 | 17 | 9.29 |
| | 18 | 18,312 | 18 | 1,594.67 | 18 | 9.49 |
| Band 6 | 19 | 18,994 | 19 | 1,651.50 | 19 | 9.85 |
| | 20 | 19,659 | 20 | 1,706.92 | 20 | 10.19 |
| | 21 | 20,344 | 21 | 1,764.00 | 21 | 10.54 |
| Band 7 | 22 | 20,861 | 22 | 1,807.08 | 22 | 10.81 |
| | 23 | 21,462 | 23 | 1,857.17 | 23 | 11.12 |
| | 24 | 21,904 | 24 | 1,894.00 | 24 | 11.35 |
| Band 8 | 25 | 22,324 | 25 | 1,929.00 | 25 | 11.57 |
| | 26 | 23,045 | 26 | 1,989.08 | 26 | 11.94 |
| | 27 | 23,814 | 27 | 2,053.17 | 27 | 12.34 |
| Band 9 | 28 | 24,590 | 28 | 2,117.83 | 28 | 12.75 |
| | 29 | 26,823 | 29 | 2,303.92 | 29 | 13.90 |
| | 30 | 27,722 | 30 | 2,378.83 | 30 | 14.37 |
| Band 10 | 31 | 28,591 | 31 | 2,451.25 | 31 | 14.82 |
| | 32 | 29,434 | 32 | 2,521.50 | 32 | 15.26 |
| | 33 | 30,301 | 33 | 2,593.75 | 33 | 15.71 |
| Band 11 | 34 | 31,159 | 34 | 2,665.25 | 34 | 16.15 |
| | 35 | 32,692 | 35 | 2,793.00 | 35 | 16.95 |
| | 36 | 33,552 | 36 | 2,864.67 | 36 | 17.39 |
| Band 12 | 37 | 34,497 | 37 | 2,943.42 | 37 | 17.88 |
| | 38 | 35,509 | 38 | 3,027.75 | 38 | 18.41 |
| | 39 | 36,664 | 39 | 3,124.00 | 39 | 19.00 |

| | | | | | | |
|---------|----|--------|----|----------|----|-------|
| Band 13 | 40 | 37,634 | 40 | 3,204.83 | 40 | 19.51 |
| | 41 | 39,312 | 41 | 3,344.67 | 41 | 20.38 |
| | 42 | 40,319 | 42 | 3,428.58 | 42 | 20.90 |
| Band 14 | 43 | 41,312 | 43 | 3,511.33 | 43 | 21.41 |
| | 44 | 42,325 | 44 | 3,595.75 | 44 | 21.94 |
| | 45 | 43,285 | 45 | 3,675.75 | 45 | 22.44 |
| Band 15 | 46 | 44,342 | 46 | 3,763.83 | 46 | 22.98 |
| | 47 | 45,353 | 47 | 3,848.08 | 47 | 23.51 |
| | 48 | 47,168 | 48 | 3,999.33 | 48 | 24.45 |
| Band 16 | 49 | 48,172 | 49 | 4,083.00 | 49 | 24.97 |
| | 50 | 49,181 | 50 | 4,167.08 | 50 | 25.49 |
| | 51 | 50,187 | 51 | 4,250.92 | 51 | 26.01 |
| Band 17 | 52 | 51,212 | 52 | 4,336.33 | 52 | 26.54 |
| | 53 | 52,213 | 53 | 4,419.75 | 53 | 27.06 |
| | 54 | 53,223 | 54 | 4,503.92 | 54 | 27.59 |
| Band 18 | 55 | 54,234 | 55 | 4,588.17 | 55 | 28.11 |
| | 56 | 55,247 | 56 | 4,672.58 | 56 | 28.64 |
| | 57 | 56,300 | 57 | 4,760.33 | 57 | 29.18 |
| Band 19 | 58 | 57,351 | 58 | 4,847.92 | 58 | 29.73 |
| | 59 | 58,397 | 59 | 4,935.08 | 59 | 30.27 |
| | 60 | 59,444 | 60 | 5,022.33 | 60 | 30.81 |
| Band 20 | 61 | 60,493 | 61 | 5,109.75 | 61 | 31.36 |
| | 62 | 61,549 | 62 | 5,197.75 | 62 | 31.90 |
| | 63 | 62,599 | 63 | 5,285.25 | 63 | 32.45 |
| Band 21 | 64 | 63,850 | 64 | 5,389.50 | 64 | 33.10 |
| | 65 | 65,129 | 65 | 5,496.08 | 65 | 33.76 |
| | 66 | 66,430 | 66 | 5,604.50 | 66 | 34.43 |
| Band 22 | 67 | 67,758 | 67 | 5,715.17 | 67 | 35.12 |
| | 68 | 69,115 | 68 | 5,828.25 | 68 | 35.82 |
| | 69 | 70,496 | 69 | 5,943.33 | 69 | 36.54 |
| Band 23 | 70 | 71,908 | 70 | 6,061.00 | 70 | 37.27 |
| | 71 | 73,345 | 71 | 6,180.75 | 71 | 38.02 |
| | 72 | 74,812 | 72 | 6,303.00 | 72 | 38.78 |

LFW (London Fringe Weighting) = £824 per annum

Dacorum Borough Council's Minimum Wage, excluding London Fringe Weighting, is £7.17 per hour.

Dacorum Borough Council's Minimum Wage, including London Fringe Weighting, is £7.60 per hour.

Corporate Directors Pay bands:

Band point 83 - £91,025 per annum

Band point 84 - £92,629 per annum

Band point 85 - £94,232 per annum

Band point 86 - £95,251 per annum

Band point 87 - £97,448 per annum

Chief Executive Pay bands:

Band point 88 - £122,832 per annum

Band point 89 - £124,932 per annum

Band point 90 - £127,032 per annum

Band point 91 - £129,132 per annum

Band point 92 - £131,232 per annum