

	Month			Year-to-Date			Full Year Forecast		
	Adjusted Budget £000	Actuals £000	Variance £000	Adjusted Budget £000	Actuals £000	Variance £000	Adjusted Budget £000	Outturn £000	Variance £000
<b>Controllable</b>									
Finance and Resources	832	984	152	8,222	8,847	625	11,746	11,772	26
Strategic Planning and Environment	311	476	165	4,557	4,280	(277)	6,159	5,688	(471)
Housing and Community	178	133	(45)	1,044	1,194	150	1,555	1,568	13
<b>Controllable</b>	<b>1,321</b>	<b>1,593</b>	<b>272</b>	<b>13,823</b>	<b>14,321</b>	<b>498</b>	<b>19,460</b>	<b>19,028</b>	<b>(432)</b>
<b>Non-Controllable</b>									
Finance and Resources	(323)	(397)	(74)	(1,936)	(3,577)	(1,641)	(4,892)	(4,769)	123
Strategic Planning and Environment	202	265	63	1,210	2,388	1,178	3,362	3,183	(179)
Housing and Community	280	209	(71)	1,681	1,883	202	2,420	2,511	91
<b>Non-Controllable</b>	<b>159</b>	<b>77</b>	<b>(82)</b>	<b>955</b>	<b>694</b>	<b>(261)</b>	<b>890</b>	<b>925</b>	<b>35</b>
<b>General Fund Service Expenditure</b>	<b>1,480</b>	<b>1,670</b>	<b>190</b>	<b>14,778</b>	<b>15,015</b>	<b>237</b>	<b>20,350</b>	<b>19,953</b>	<b>(397)</b>
Reversal of Capital Charges							(3,586)	(3,586)	0
Interest Receipts							(187)	(220)	(33)
Revenue Contributions to Capital							253	2,205	1,952
Contributions to / (from) Reserves							17	(3,093)	(3,110)
Contributions to / (from) Working Balance							0	(45)	(45)
<b>Budget Requirement:</b>							<b>16,847</b>	<b>15,215</b>	<b>(1,632)</b>
<b>Met From:</b>									
Revenue Support Grant							(3,017)	(3,017)	0
Redistributed Non-Domestic Rates							(1,898)	(266)	1,632
New Homes Bonus							(2,134)	(2,134)	0
Other General Government Grants							(182)	(182)	0
Council Tax Surplus							(110)	(110)	0
Requirement from Council Tax							(9,506)	(9,506)	0
<b>Total Funding:</b>							<b>(16,847)</b>	<b>(15,215)</b>	<b>1,632</b>

**Interpreting this report**

**General Fund Service Expenditure**

This subtotal includes those costs which are directly attributable to specific Council services.

**Budget Requirement**

This subtotal shows the total cash requirement to operate the Council for one year. It includes the General Fund Service Expenditure plus corporate costs and income.

**Total Funding**

This subtotal shows how the Council receives sufficient funding from different sources to meet the Budget Requirement. In order to 'balance the budget', Total Funding must equal the Budget Requirement.



**Housing Revenue Account**  
Projected Outturn 2014/15 - December 2014

**APPENDIX B**

	Original Budget £000	Forecast Outturn £000	Forecast Variance £000	%
<b>Income:</b>				
Net Dwelling Rents	(54,335)	(54,539)	(204)	0.4%
Non-Dwelling Rents	(80)	(80)	0	0.0%
Tenants Charges	(726)	(720)	6	-0.8%
Leaseholder Charges	(430)	(475)	(45)	10.5%
Interest and Investment Income	(100)	(145)	(45)	45.0%
Contribution towards Expenditure	(460)	(614)	(154)	33.5%
<b>Total Income</b>	<b>(56,131)</b>	<b>(56,573)</b>	<b>(442)</b>	<b>0.8%</b>
<b>Expenditure:</b>				
Repairs and Maintenance	12,880	12,827	(53)	-0.4%
Supervision & Management:	10,654	10,563	(91)	-0.9%
Rent, Rates, Taxes & Other Charges	14	14	0	0.0%
Interest Payable	11,665	11,665	0	0.0%
Provision for Bad Debts	216	216	0	0.0%
Depreciation	8,908	8,908	0	0.0%
HRA Democratic Recharges	261	270	9	3.4%
Revenue Contribution to Capital	15,485	15,307	(178)	-1.1%
<b>Total Expenditure</b>	<b>60,083</b>	<b>59,770</b>	<b>(313)</b>	<b>-0.5%</b>
Transfer from Housing Reserves	(4,190)	(3,320)	870	-20.8%
<b>HRA Deficit / (Surplus)</b>	<b>(238)</b>	<b>(123)</b>	<b>115</b>	
<b>Housing Revenue Account Balance:</b>				
Opening Balance at 1 April 2014	(2,777)	(2,777)	0	
Surplus for year	(238)	(123)	115	
Proposed Contributions to Reserves	0	0	0	
<b>Closing Balance at 31 March 2015</b>	<b>(3,015)</b>	<b>(2,900)</b>	<b>115</b>	

**CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2014**

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
<b>General Fund</b>										
<b>Finance and Resources</b>										
<b>Commercial Assets and Property Development</b>										
42	Tring Depot - Safety Works	Nicholas Brown	1,500,000	0	(1,500,000)	(1,500,000)	0	0	0	0
43	Voltage Optimisation Units	Nicholas Brown	11,000	0	(11,000)	(11,000)	0	0	0	0
44	Tringford Road Depot	Nicholas Brown	0	0	95,000	95,000	95,000	95,219	95,000	0
45	Grovehill Community Centre - Plant	Nicholas Brown	22,250	0	0	0	22,250	6,198	22,250	0
46	Leverstock Green Community Centre - Plant	Nicholas Brown	47,268	0	0	0	47,268	49,425	49,500	2,232
47	Adeyfield Community Centre - Window Renewals	Nicholas Brown	10,000	0	0	0	10,000	0	16,000	6,000
48	Highfield Community Centre - Resurface Car Park	Nicholas Brown	20,000	0	0	0	20,000	1,682	2,000	(18,000)
49	Apsley Industrial Estate - Box Gutter	Nicholas Brown	10,000	0	0	0	10,000	0	10,000	0
50	Queens Square Shopping Centre - Roof	Nicholas Brown	40,000	0	70,000	70,000	110,000	0	110,000	0
51	Leys Road - Roof	Nicholas Brown	25,000	0	(25,000)	(25,000)	0	0	0	0
52	Queens Square Shopping Centre - Canopy	Nicholas Brown	30,000	0	(30,000)	(30,000)	0	0	0	0
53	Queens Square Shopping Centre - Renew Walkway	Nicholas Brown	40,000	0	(40,000)	(40,000)	0	0	0	0
54	Bennettsgate Shopping Centre - Replace Lateral Mains	Nicholas Brown	50,000	0	(50,000)	(50,000)	0	0	0	0
55	The Heights Shopping Centre - New Railing	Nicholas Brown	50,000	(1,800)	0	0	48,200	44,603	48,200	0
56	St Nicholas Nursery - Roof Replacement	Nicholas Brown	0	22,768	0	0	22,768	25,287	25,300	2,532
57	Woodwells Caravan Site - Security Improvements	Nicholas Brown	60,000	0	0	0	60,000	3,465	60,000	0
58	Tring Sports Centre - Plant	Nicholas Brown	57,000	0	0	0	57,000	57,315	57,315	315
59	Hemel Hempstead Sports Centre - Railings	Nicholas Brown	35,000	(700)	(6,000)	(6,000)	28,300	24,427	25,000	(3,300)
60	Sports Pitches and Allotments Software	Nicholas Brown	15,000	0	(15,000)	(15,000)	0	0	0	0
61	Public Conveniences - Improvement Programme	Nicholas Brown	0	0	6,000	6,000	6,000	6,045	6,000	0
			<b>2,022,518</b>	<b>20,268</b>	<b>(1,506,000)</b>	<b>(1,506,000)</b>	<b>536,786</b>	<b>313,667</b>	<b>526,565</b>	<b>(18,000)</b>
<b>Commissioning, Procurement and Compliance</b>										
65	Customer Services Unit Improvement Projects	Ben Hosier	0	46,453	0	0	46,453	46,607	46,607	154
			<b>0</b>	<b>46,453</b>	<b>0</b>	<b>0</b>	<b>46,453</b>	<b>46,607</b>	<b>46,607</b>	<b>154</b>
<b>Development Management and Planning</b>										
69	Planning Software Replacement	Alex Chrusciak	140,000	0	0	0	140,000	21,586	40,000	(100,000)
			<b>140,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>140,000</b>	<b>21,586</b>	<b>40,000</b>	<b>(100,000)</b>
<b>Housing &amp; Regeneration Management</b>										
73	Public Service Quarter	Mark Gaynor	0	0	1,500,000	1,500,000	1,500,000	249,551	1,200,000	(300,000)
			<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>249,551</b>	<b>1,200,000</b>	<b>(300,000)</b>
<b>Information, Communication and Technology</b>										
77	Rolling Programme - Hardware	Ben Trueman	75,000	7,236	0	0	82,236	66,889	82,236	0
78	Software Licences - Right of Use	Ben Trueman	50,000	0	0	0	50,000	8,007	40,000	(10,000)
79	Enterprise Licence Agreements	Ben Trueman	25,000	0	0	0	25,000	121,631	125,000	100,000
80	Website Development	Ben Trueman	85,000	0	0	0	85,000	0	55,000	(30,000)
81	EDRM	Ben Trueman	17,500	11,070	0	0	28,570	28,140	28,570	0
82	Dacorum Anywhere	Ben Trueman	75,000	(11,475)	0	0	63,525	37,962	63,525	0
			<b>327,500</b>	<b>6,831</b>	<b>0</b>	<b>0</b>	<b>334,331</b>	<b>262,629</b>	<b>394,331</b>	<b>70,000</b>
<b>Legal Governance</b>										
86	Visual Files Case Management System	Mark Brookes	0	5,630	0	0	5,630	0	5,630	0
87	Corporate GIS	Mark Brookes	40,030	0	0	0	40,030	700	40,030	0
			<b>40,030</b>	<b>5,630</b>	<b>0</b>	<b>0</b>	<b>45,660</b>	<b>700</b>	<b>45,660</b>	<b>0</b>

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)	
<b>Finance and Resources (Continued)</b>											
<b>Performance and Projects</b>											
91	39, 41 Marlowes, Court House - Decant Works	Robert Smyth	1,250,000	0	(1,250,000)	(1,250,000)	0	0	0	0	
92	Incoming Mailroom	Robert Smyth	40,000	8,009	0	0	48,009	0	0	(48,009)	
93	Reprographics	Robert Smyth	0	5,247	0	0	5,247	0	0	(5,247)	
			<b>1,290,000</b>	<b>13,256</b>	<b>(1,250,000)</b>	<b>(1,250,000)</b>	<b>53,256</b>	<b>0</b>	<b>0</b>	<b>(53,256)</b>	
	<b>Totals: Finance and Resources</b>		<b>3,820,048</b>	<b>92,438</b>	<b>(1,256,000)</b>	<b>(1,256,000)</b>	<b>2,656,486</b>	<b>894,739</b>	<b>2,253,163</b>	<b>(401,256)</b>	<b>(2,067)</b>
<b>Housing and Community</b>											
<b>Chief Executive's Unit Management</b>											
101	Highbarns Land Stabilisation Project	Steve Baker	0	228,422	350,000	350,000	578,422	1,102,697	578,422	0	0
			<b>0</b>	<b>228,422</b>	<b>350,000</b>	<b>350,000</b>	<b>578,422</b>	<b>1,102,697</b>	<b>578,422</b>	<b>0</b>	<b>0</b>
<b>Commercial Assets and Property Development</b>											
105	Woodwells Cemetery - Extension	Nicholas Brown	205,000	0	(205,000)	(205,000)	0	0	0	0	
106	Heath Lane Cemetry - Boundary Wall Replacement	Nicholas Brown	25,000	0	0	0	25,000	0	0	(25,000)	
107	Kingshill Cemetery - New Roads	Nicholas Brown	50,000	0	0	0	50,000	0	0	(50,000)	
108	Woodwells Cemetery -Work Yard Development	Nicholas Brown	0	0	21,000	21,000	21,000	44,939	40,000	19,000	
109	St Peters Churchyard - Wall replacement	Nicholas Brown	50,000	0	0	0	50,000	28,660	50,000	0	
110	Bunkers Farm	Nicholas Brown	0	0	205,000	205,000	205,000	10,356	205,000	0	
			<b>330,000</b>	<b>0</b>	<b>21,000</b>	<b>21,000</b>	<b>351,000</b>	<b>83,955</b>	<b>295,000</b>	<b>(31,000)</b>	<b>(25,000)</b>
<b>People</b>											
114	Capital Grants - Community Groups	Matt Rawdon	20,000	0	0	0	20,000	6,492	20,000	0	0
			<b>20,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>20,000</b>	<b>6,492</b>	<b>20,000</b>	<b>0</b>	<b>0</b>
<b>Performance and Projects</b>											
118	Hemel Hempstead Sports Centre - Gym Refurbishment	Robert Smyth	50,000	29,119	0	0	79,119	0	0	0	(79,119)
			<b>50,000</b>	<b>29,119</b>	<b>0</b>	<b>0</b>	<b>79,119</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>(79,119)</b>
<b>Regulatory Services</b>											
122	Disabled Facilities Grants	Chris Troy	573,000	0	0	0	573,000	556,619	593,000	20,000	0
123	Home Improvement Grants	Chris Troy	150,000	0	0	0	150,000	0	20,000	0	(130,000)
			<b>723,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>723,000</b>	<b>556,619</b>	<b>613,000</b>	<b>20,000</b>	<b>(130,000)</b>
<b>Residents Services</b>											
127	Rolling Programme - CCTV Cameras	Julie Still	25,000	0	0	0	25,000	1,380	25,000	0	0
128	Old Town Hall Refurbishment	Julie Still	360,000	195,147	0	0	555,147	550,540	665,000	0	109,853
129	Verge Hardening Programme	Julie Still	200,000	0	0	0	200,000	207,999	295,000	40,000	55,000
130	Youth Centre Provision	Julie Still	100,000	0	0	0	100,000	0	0	(100,000)	0
131	Adventure Playgrounds - Rewire Chaulden, Adeyfield, Bennettsend	Julie Still	38,000	0	0	0	38,000	6,019	18,000	(20,000)	0
132	Play Areas & Open Spaces - replace equipment	Julie Still	23,000	0	(23,000)	(23,000)	0	0	0	0	0
			<b>746,000</b>	<b>195,147</b>	<b>(23,000)</b>	<b>(23,000)</b>	<b>918,147</b>	<b>765,938</b>	<b>1,003,000</b>	<b>(80,000)</b>	<b>164,853</b>
<b>Strategic Housing</b>											
136	New Build - Elms Hostel Redbourne Road	Julia Hedger	2,114,910	(360,712)	1,039,509	1,039,509	2,793,707	2,184,440	3,224,707	250,000	181,000
137	Affordable Housing Development Fund	Julia Hedger	1,310,000	(52,406)	(1,039,509)	(1,039,509)	218,085	218,085	218,085	0	0
			<b>3,424,910</b>	<b>(413,118)</b>	<b>0</b>	<b>0</b>	<b>3,011,792</b>	<b>2,402,525</b>	<b>3,442,792</b>	<b>250,000</b>	<b>181,000</b>

**CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2014**

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
Totals: Housing and Community		5,293,910	39,570	348,000	348,000	5,681,480	4,918,226	5,952,214	159,000	111,734

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)
<b>Strategic Planning and Environment</b>										
<b>Commercial Assets and Property Development</b>										
145 Car Park Refurbishment	Nicholas Brown	280,000	(3,735)	(15,000)	(15,000)	261,265	1,208	85,000	0	(176,265)
146 Multi Storey Car Park Berkhamsted	Nicholas Brown	30,000	42,000	0	0	72,000	250	40,000	(32,000)	0
		<b>310,000</b>	<b>38,265</b>	<b>(15,000)</b>	<b>(15,000)</b>	<b>333,265</b>	<b>1,458</b>	<b>125,000</b>	<b>(32,000)</b>	<b>(176,265)</b>
<b>Environmental Services</b>										
150 Wheeled Bins & Boxes for New Properties	Craig Thorpe	20,000	0	0	0	20,000	7,135	20,000	0	0
151 Play Area Refurbishment Programme	Craig Thorpe	481,345	0	0	0	481,345	181,607	481,345	0	0
153 Litter Bin Upgrade	Craig Thorpe	0	4,205	0	0	4,205	3,950	4,205	0	0
154 Waste & Recycling Service Improvements	Craig Thorpe	1,727,000	(13,481)	(219,000)	(219,000)	1,494,519	1,245,276	1,278,000	(75,000)	(141,519)
155 Play Areas & Open Spaces - replace equipment	Craig Thorpe	0	0	23,000	23,000	23,000	0	10,000	(13,000)	0
156 Fleet Replacement Programme	Craig Thorpe	2,840,000	0	0	0	2,840,000	2,779,902	3,136,000	296,000	0
		<b>5,068,345</b>	<b>(9,276)</b>	<b>(196,000)</b>	<b>(196,000)</b>	<b>4,863,069</b>	<b>4,217,869</b>	<b>4,929,550</b>	<b>208,000</b>	<b>(141,519)</b>
<b>Strategic Planning and Regeneration</b>										
160 Old Town High Street enhancements, Hemel Hempstead	Chris Taylor	200,000	(194,640)	0	0	5,360	0	0	0	(5,360)
161 Maylands Phase 1 Improvements	Chris Taylor	500,000	0	0	0	500,000	0	223,000	(277,000)	0
162 GAF - Renewable Energy Provision	Chris Taylor	73,000	0	(73,000)	(73,000)	0	0	0	0	0
163 GAF - Neighbourhood Centre Improvements	Chris Taylor	164,000	0	(37,000)	(37,000)	127,000	0	15,000	0	(112,000)
164 GAF - Urban Park/Education Centre	Chris Taylor	120,000	9,720	0	0	129,720	0	0	(129,720)	0
165 Regeneration of Hemel Town Centre	Chris Taylor	1,795,000	49,783	500,000	500,000	2,344,783	610,451	2,344,783	0	0
166 Maylands Business Centre	Chris Taylor	0	0	32,000	32,000	32,000	34,400	32,000	0	0
168 Lighting - Magic Roundabout	Chris Taylor	0	8,466	0	0	8,466	0	8,466	0	0
169 Water Gardens	Chris Taylor	278,752	(8,290)	0	0	270,462	76,135	270,462	0	0
170 Market Square and Bus Interchange	Chris Taylor	0	107,594	110,000	110,000	217,594	137,541	217,594	0	0
171 Urban Park	Chris Taylor	0	10,000	0	0	10,000	0	0	0	(10,000)
172 Town Centre Access Improvements	Chris Taylor	40,000	0	0	0	40,000	0	40,000	0	0
		<b>3,170,752</b>	<b>(17,367)</b>	<b>532,000</b>	<b>532,000</b>	<b>3,685,385</b>	<b>858,527</b>	<b>3,151,305</b>	<b>(406,720)</b>	<b>(127,360)</b>
<b>Totals: Strategic Planning and Environment</b>		<b>8,549,097</b>	<b>11,622</b>	<b>321,000</b>	<b>321,000</b>	<b>8,881,719</b>	<b>5,077,853</b>	<b>8,205,855</b>	<b>(230,720)</b>	<b>(445,144)</b>
<b>Totals - Fund: General Fund</b>		<b>17,663,055</b>	<b>143,630</b>	<b>(587,000)</b>	<b>(587,000)</b>	<b>17,219,685</b>	<b>10,890,818</b>	<b>16,411,232</b>	<b>(472,976)</b>	<b>(335,477)</b>

**CAPITAL PROGRAMME MONITORING BY SCRUTINY COMMITTEE FOR DECEMBER 2014**

Scheme	Budget Holder	Original Budget	Prior Year Slippage	Adj's, Supps, Virements	In-Year Adjustments	Current Budget	YTD Spend	Projected Outturn	Forecast Slippage	Projected Over / (Under)	
<b>Housing Revenue Account</b>											
<b>Housing and Community</b>											
<b>Property &amp; Place</b>											
184	Planned Fixed Expenditure	Fiona Williamson	22,580,000	0	(1,000,000)	(1,000,000)	<b>21,580,000</b>	10,992,059	<b>19,180,000</b>	(2,400,000)	0
			<b>22,580,000</b>	<b>0</b>	<b>(1,000,000)</b>	<b>(1,000,000)</b>	<b>21,580,000</b>	<b>10,992,059</b>	<b>19,180,000</b>	<b>(2,400,000)</b>	<b>0</b>
<b>Strategic Housing</b>											
188	New Build - Farm Place Berkhamsted	Julia Hedger	2,552,811	408,685	0	0	<b>2,961,496</b>	1,733,097	<b>2,630,000</b>	0	(331,496)
189	New Build - Galley Hill Gadebridge	Julia Hedger	1,799,512	(263,712)	0	0	<b>1,535,800</b>	733,903	<b>1,535,800</b>	0	0
190	New Build - London Road Apsley	Julia Hedger	3,326,500	481,390	0	0	<b>3,807,890</b>	428,166	<b>1,120,000</b>	(2,687,890)	0
191	New Build - General Expenditure	Julia Hedger	5,000	0	0	0	<b>5,000</b>	6,537	<b>5,000</b>	0	0
192	Martindale	Julia Hedger	4,190,000	0	0	0	<b>4,190,000</b>	214,304	<b>250,000</b>	(3,940,000)	0
193	Able House	Julia Hedger	0	970,090	0	0	<b>970,090</b>	(25,756)	<b>0</b>	0	(970,090)
194	Wood House	Julia Hedger	0	0	0	0	<b>0</b>	78,082	<b>0</b>	0	0
195	The Point (Magic Roundabout Service Station)	Julia Hedger	0	0	0	0	<b>0</b>	17,137	<b>0</b>	0	0
196	The Apsley Paper Mill	Julia Hedger	0	0	0	0	<b>0</b>	37,326	<b>0</b>	0	0
			<b>11,873,823</b>	<b>1,596,453</b>	<b>0</b>	<b>0</b>	<b>13,470,276</b>	<b>3,222,797</b>	<b>5,540,800</b>	<b>(6,627,890)</b>	<b>(1,301,586)</b>
<b>Totals: Housing and Community</b>			<b>34,453,823</b>	<b>1,596,453</b>	<b>(1,000,000)</b>	<b>(1,000,000)</b>	<b>35,050,276</b>	<b>14,214,856</b>	<b>24,720,800</b>	<b>(9,027,890)</b>	<b>(1,301,586)</b>
<b>Totals - Fund: Housing Revenue Account</b>			<b>34,453,823</b>	<b>1,596,453</b>	<b>(1,000,000)</b>	<b>(1,000,000)</b>	<b>35,050,276</b>	<b>14,214,856</b>	<b>24,720,800</b>	<b>(9,027,890)</b>	<b>(1,301,586)</b>
<b>Totals</b>			<b>52,116,878</b>	<b>1,740,083</b>	<b>(1,587,000)</b>	<b>(1,587,000)</b>	<b>52,269,961</b>	<b>25,105,674</b>	<b>41,132,032</b>	<b>(9,500,866)</b>	<b>(1,637,063)</b>